THE FINANCIAL PLAN Municipality of City of Portage la Prairie 2018

		Attached	Not Applicable
Page 1	General Operating Fund - Budgeted Revenue & Expenditure	X	
Page 2	General Operating Fund - Budgeted Revenue	X	
Page 3	General Operating Fund - Budgeted Expenditure	X	
Page 4	General Operating Fund - Budgeted Expenditure	X	
Page 5	General Operating Fund - Budgeted Expenditure	X	
Page 6	Utility Operating Fund - Budgeted Revenue & Expenditure	X	
Page 7	Local Urban District		X
Page 8	Calculation of Tax Levies	X	
Page 9	Sundry Revenue and Expenditure Analysis	X	
Page 10	Rural Area and General Municipal Requirements		X
Page 11	General Operating Fund - Debenture Debt Charges	X	
Page 12	Utility Operating Fund - Debenture Debt Charges	X	
Page 13 A	A Capital Budget (Current Year)	X	
Page 14	Capital Expenditure Program (Subsequent Ten Years)	X	

City of Portage la Prairie GENERAL OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

	BUDGET 2017	PRE-AUDIT 2017	BUDGET 2018	BUDGET 2019
Tax Levy Grants in Lieu of Taxes	-1,736,275.55	(\$18,027,402.52) -1,706,944.39	-1,750,056.88	-1,750,056.88
Sub-Total		(\$19,734,346.91)		(\$20,137,294.56)
Requisitions (Deduct)	8,930,749.00	8,523,623.00	8,829,936.00	8,829,936.00
Net Municipal Taxes & Grants in Lieu of Taxes	(\$11,270,009.23)	(\$11,210,723.91)	(\$11,307,358.56)	(\$11,307,358.56)
Other Revenue Transfers from Accumulated Surplus and Reserves	-6,863,256.30 -2,440,282.50	-1,439,547.00	-2,991,960.00	-2,991,960.00
Total Revenue	(\$20,573,548.03)	(\$20,064,076.21)	(\$21,036,812.86)	(\$21,036,812.86)
General Government Services Protective Services Transportation Services Environmental Health Services Public Health & Welfare Services Environmental Development Services Economic Development Services Economic Development Services Recreation & Cultural Services Fiscal Services Transfers Surplus Appropriations - Deferred Surplus - General Reserve Total Basic Expenditure Allowance for Tax Assets Total Expenditure	\$20,511,595.20 61,952.84 \$20,573,548.04	\$2,302,998.00 5,337,210.00 2,494,039.00 734,465.00 297,395.00 460,900.00 259,004.00 2,899,078.00 3,992,433.00 0.00 617,576.00 \$19,395,098.00 60,000.00 \$19,455,098.00	\$20,909,446.71 127,366.15 \$21,036,812.86	\$20,909,446.71 127,366.15 \$21,036,812.86
Net Operating (Surplus) Deficit	\$0.00	(\$608,978.21)	\$0.00	\$0.00
				=======================================
Adopted by Resolution of Council on			FOR DEPARTM	ENTAL USE ONLY
Mayor's Approval Signature		Date Filed		
Finance Chair Approval Signature				
Certified by Director of Finance			ure	

City of Portage la Prairie GENERAL OPERATING FUND BUDGETED REVENUE

	BUDGET 2017	PRE-AUDIT 2017	BUDGET 2018	BUDGET 2019
Other Revenue				
Taxes Added	-70,365.00	-330,636.00	-70,365.00	-70,365.00
Accommodation Tax Revenue	-120,000.00	-153,238.00	-120,000.00	-120,000.00
Long Plain First Nation - Grant in Lieu	-52,800.00	-54,985.00	-52,800.00	-52,800.00
Business Tax for Cable TV	-31,300.00	-31,076.00	-31,300.00	-31,300.00
Licenses - Animal	-1,575.00	-1,930.00	-1,575.00	-1,575.00
Licenses - Bicycle			.,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Licenses - Business	-29,200.00	-35,175.00	-29,200.00	-29,200.00
Licenses - Other	-2,660.00	-7,053.00	-4,000.00	-4,000.00
Permits - Building	0.00	0.00	0.00	0.00
Permits - Plumbing	0.00	0.00	0.00	0.00
Fines	-317,600.00	-509,521.00	-341,600.00	-341,600.00
Sales of Service				
- General Government	-31,800.00	-57,772.00	-36,780.00	-36,780.00
- Protective	-639,500.00	-662,319.00	-652,000.00	-652,000.00
- Transportation	-9,280.00	-19,553.00	-9,570.00	-9,570.00
- Environmental Health	-596,725.00	-617,208.00	-606,925.00	-606,925.00
- Public Health and Welfare				
- Environmental Development - Economic Development				
- Recreation and Cultural	F 040 00	0.405.00		
- Other	-5,940.00	-2,465.00	-1,600.00	-1,600.00
Sales of Goods	76 500 00	100 001 00	04 500 00	
GST Recovery 3% 02/04-05/04	-76,500.00	-136,891.00	-64,500.00	-64,500.00
Rentals	-96,320.00	-04 435 00	101 000 00	101 000 00
Trailer Park	-43,000.00	-94,435.00 -42,547.00	-181,028.00 -43,000.00	-181,028.00
Concessions and Franchises	-43,000.00	-42,547.00	-43,000.00	-43,000.00
Returns from Investments	-51,000.00	-139,252.00	-70,000.00	70,000,00
Tax and Redemption Penalties	-119,346.00	-137,486.00	-125,000.00	-70,000.00 -125,000.00
Development and Dedication Fees	110,040.00	107,400.00	- 123,000.00	-125,000.00
Provincial Municipal Tax Sharing	-2,061,591.00	-2,259,212.00	-2,594,004.00	-2,594,004.00
VLT Revenue Sharing	-193,233.00	-193,233.00	0.00	0.00
Conditional Grants:	100,200.00	100,200.00	0.00	0.00
Federal Govt,Can/MB Infr. (and 3rd party)	-1,733,164.30	-1,416,044.30	-1,254,364.30	-1,254,364.30
Conditional Grants - Provincial Govt	-555,038.00	-494,656.00	-433,883.00	-433,883.00
Conditional Grants - Local Govt	-29,678.00	-17,118.00	-14,000.00	-14,000.00
Loan Recoveries	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	14,000.00
Total Other Revenue	-6,867,615.30	-7,413,805.30	-6,737,494.30	-6,737,494.30
Transfers from				
- General Reserve	-2,010,282.50	-1,392,457.00	0.00	0.00
- Accumulated Surplus	0.00	0.00	0.00 -2,926,960.00	0.00
- Special Admin Reserve	-330,000.00	0.00	0.00	-2,926,960.00 0.00
- Accommodation Tax - Marketing Reserve	0.00	-47,090.00	-65,000.00	
- Recreation Reserve	0.00	0.00	0.00	-65,000.00 0.00
- Fuel Tax Grants Reserve	-100,000.00	0.00	0.00	0.00
Total Transfers	-2,440,282.50	-1,439,547.00 ===================================	-2,991,960.00	-2,991,960.00
TOTAL OTHER REVENUE & TRANSFERS	-9,307,897.80	-8,853,352.30	-9,729,454.30	

City of Portage la Prairie GENERAL OPERATING FUND EXPENDITURES

	BUDGET 2017	PRE-AUDIT 2017	BUDGET 2018	BUDGET 2019
GENERAL GOVERNMENT SERVICES				
Legislative	\$136,934.00	\$132,404.00	\$141,042.00	\$141,042.00
General Administrative CAO & Staff Office Legal Audit Prior Period Adjustments Assessment	\$1,462,270.00 368,023.00 \$24,300.00 \$22,000.00 \$0.00 \$158,764.00	\$1,316,991.00 367,538.00 \$44,735.00 \$21,999.00 \$16,676.00 \$158,764.00	\$1,326,623.99 381,001.17 \$29,300.00 \$24,000.00 \$0.00 \$160,000.00	\$1,357,340.82 380,001.17 \$29,300.00 \$24,000.00 \$0.00 \$160,000.00
Taxation	\$4,079.00	\$4,553.00	\$4,700.00	\$4,700.00
Other General Government Elections Conventions	\$0.00 62,700.00	\$0.00 62,581.00	\$15,060.00 85,500.00	\$0.00 85,500.00
Claims & Liability Insurance Intergovernmental Relations Grants	\$51,527.00 0.00 \$109,884.00	\$46,323.00 0.00 \$111,134.00	\$53,977.90 0.00 \$142,100.00	\$53,977.90 0.00 \$142,100.00
Other General Government	17,469.00	19,300.00	20,800.00	20,800.00
TOTAL GENERAL GOVERNMENT SERVICES	2,417,950.00	2,302,998.00 ===================================	2,384,105.06 ====================================	2,398,761.88
PROTECTIVE SERVICES				
Police Fire Emergency Measures - 911 Flood Control	3,795,940.00 1,957,077.00 58,114.00 0.00	3,163,619.00 2,033,021.00 55,451.00 0.00	3,781,107.72 1,999,372.56 58,700.00	3,781,107.72 1,999,372.56 58,700.00
Building Inspection	0.00		0.00	0.00
Plumbing Inspection Animal and Pest Control	81,642.00	0.00 85,119.00	0.00 69,810.00	0.00 69,810.00
TOTAL PROTECTIVE SERVICES	5,892,773.00	5,337,210.00	5,908,990.28	5,908,990.28
TRANSPORTATION SERVICES				
Administration	137,419.00	149,780.00	131,532.83	131,532.83
Engineering Roads & Streets	42,888.00	89,960.00	147,474.31	147,474.31
Equipment - U Op Wages & Benefits Equipment - Fuel	40,888.00 52,000.00	47,919.00 54,790.00	42,114.64 52,000.00	42,114.64 52,000.00
Equipment - Repairs & Maint. Equipment - Insurance & Reg.	53,473.00	155,708.00	83,073.00	83,073.00
Workshop and Yards	13,000.00 48,003.00	19,226.00 47,067.00	13,000.00 48,311.75	13,000.00 48,311.75
Equipment - Contribution from Utility Down Time	0.00	0.00	0.00	0.00
Safety Supplies & Consultant	92,607.00 2,800.00	124,998.00 3,025.00	95,385.21 2,800.00	95,385.21 2,800.00
Road Maintenance - Labour	143,547.00	129,671.00	147,853.41	147,853.41
Road Maintenance - Materials Road Maintenance - Rentals	157,300.00 30,365.00	136,209.00	154,110.00	154,110.00
Special Events	7,362.00	29,865.00 1,972.00	30,365.00 7,582.86	30,365.00 7,582.86
Road Maintenance - Dust Abatement Road Reconstruction - Labour Road Reconstruction - Materials	,	7,512	7,002.00	7,002.00
Road Reconstruction - Contracts	462,850.00	782,730.00	371,000.00	371,000.00
Sidewalks and Boulevards	86,165.00	97,630.00	85,103.99	85,103.99
Ditches and Road Drainage Storm Sewers	108,224.00	150,410.00	109,647.62	100 647 60
Street Cleaning	21,817.00	16,136.00	22,471.51	109,647.62 22,471.51
Snow Removal - Labour	116,706.00	119,086.00	120,207.18	120,207.18
Snow Removal - Materials & Repair Snow Removal - Rentals	64,050.00 21,349.00	61,670.00 49,072.00	64,050.00 30,849.00	64,050.00 30,849.00
Bridges	·	-10,01 £.00	00,043.00	50,045.00
Street Lighting Traffic Services	257,131.00	238,812.00	258,584.38	258,584.38
Parking	56,499.00 122,867.00	53,077.00 106,483.00	53,462.47 137,249.64	53,462.47 137,249.64
Other Road Transport	(129,135.00)	(171,257.00)	(124,668.07)	(124,668.07)
TOTAL TRANSPORTATION SERVICES	2,010,175.00	2,494,039.00	2,083,560.73	2,083,560.73
ENVIRONMENTAL HEALTH SERVICES				
Garbage and Waste Collection				
Garbage Collection Nuisance Grounds	713,689.00 110,642.00	658,630.00 75,835.00	697,692.00	697,692.00
Other Environmental Health	0.00	75,835.00 0.00	111,472.26 0.00	111,472.26 0.00

City of Portage la Prairie GENERAL OPERATING FUND EXPENDITURES

	EXI ENDITOTIES			
TOTAL FAMILIDANIA FAITAL LIFALTH OFFINIONS	BUDGET 2017	PRE-AUDIT 2017	BUDGET 2018	BUDGET 2019
TOTAL ENVIRONMENTAL HEALTH SERVICES	824,331.00	734,465.00	809,164.26	809,164.26
PUBLIC HEALTH AND WELFARE SERVICES	=======================================		=======================================	=========
Cemeteries	147,267.00	154,583.00	158,851.58	158,851.58
Other	123,373.00	72,091.00	131,313.19	131,313.19
Medical Officer Hospital Deficit				·
Social Welfare Administration	71,000.00	70,721.00	71 000 00	71 000 00
Social Welfare Assistance	0.00	0.00	71,000.00 0.00	71,000.00 0.00
Social Welfare Services	5.00	0.00	0.00	0.00
TOTAL PUBLIC HEALTH AND WELFARE SERVICES	341,640.00	297,395.00	361,164.77	361,164.77
ENVIRONMENTAL DEVELOPMENT SERVICES				
Planning and Zoning	66,622.00	66,622.00	66,622.00	66,622.00
General Land Assembly	0.00	0.00	0.00	0.00
Urban Renewal/Beautification	0.00	0.00	0.00	0.00
Urban Area Weed Control	206,414.00	239,210.00	195,559.08	195,559.08
Forestry/D.E.D. Program	198,644.00	155,068.00	200,395.07	200,395.07
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES	471,680.00 =========	460,900.00	462,576.15	462,576.15
ECONOMIC DEVELOPMENT SERVICES				
Water Resources and Conservation				
Regional Development	205,822.00	222,125.00	150,150.00	150,150.00
Industrial Development	17,300.00	25,441.00	17,300.00	17,300.00
Tourism	1,950.00	830.00	1,950.00	1,950.00
Other	13,000.00	10,608.00	10,000.00	10,000.00
TOTAL ECONOMIC DEVELOPMENT SERVICES	238,072.00	259,004.00	179,400.00	179,400.00
	=======================================		=======================================	=======================================
RECREATION AND CULTURAL SERVICES				
Recreation Commission and Administration	0.00	0.00	0.00	0.00
Community Centres and Halls Swimming Pools and Beaches	0.00	0.00	0.00	
Golf Courses	0.00	0.00	0.00	0.00
Skating Rinks and Arenas	11,194.00	6,135.00	11,201.00	11,201.00
Parks and Playgrounds	665,489.00	556,227.00	410,908.90	410,908.90
Other Recreation Facilities	0.00	(6.00)	0.00	0.00
Recreation Programs	0.00	0.00	0.00	0.00
Grants	2,050,223.00	1,945,179.00	1,422,125.00	1,422,125.00
Parks/Rec. Equip. Maint. Museums	68,751.00	61,175.00	68,858.10	68,858.10
Libraries	226 407 00	220 269 00	007 141 00	207.444.00
Other Cultural Facilities	336,497.00 0.00	330,368.00 0.00	337,141.26 47,900.00	337,141.26
Island of Lights	0.00	0.00	0.00	47,900.00 0.00
TOTAL RECREATION AND CULTURAL SERVICES	3,132,154.00	2,899,078.00	2,298,134.26	2,298,134.26
FISCAL SERVICES	=======================================		=======================================	========
	4 000 000 0	4		
Transfers to Specific Reserves Transfer to Capital	1,388,035.30	1,431,273.00	1,400,314.30	1,400,314.30
Transfer to Capital Transfer to Utility	922,400.00 0.00	922,400.00 0.00	0.00	0.00
Debenture Debt Charges	21,822.00	0.00	0.00 21,822.00	0.00 21,822.00
Other Long-term Debt Charges	8,000,918.97	1,591,847.00	1,591,846.90	1,591,846.90
Tax Discounts and Short-term Loan Interest	6,300.00	7,745.00	8,000.00	8,000.00
Other Debt Charges Other Fiscal Services	106,900.00	39,168.00	106,900.00	106,900.00
				100,900.00
TOTAL FISCAL SERVICES	10,446,376.27	3,992,433.00	3,128,883.20	3,128,883.20

City of Portage la Prairie UTILITY OPERATING FUND BUDGETED REVENUE & EXPENDITURE

	BUDGET 2017	PRE-AUDIT 2017	BUDGET 2018	BUDGET 2019
WATER CONSUMER SALES - Residential	-2,848,259.00	-2,844,314.00	-2,932,571.33	-2,932,571.33
- Commercial	-1,733,490.00	-1,461,005.00	-1,784,801.30	-1,784,801.30
- Industrial	-2,911,295.00	-4,006,249.00	-2,997,469.33	-2,997,469.33
- Poplar Bluff Industrial Park - Federal & Prov - Munic. & Schools	-2,534,830.00	-2,652,193.00	-2,609,860.97	-2,609,860.97
- Regional Water Agreement SEWER SERVICE CHARGES - Residential	-579,066.00	-693,159.00	-596,206.35	-596,206.35
SEWER SURCHARGES Discounts, Refunds and Cancellations	-25,750.00	-31,329.00	-26,512.20	-26,512.20
Net Consumer Revenue - Subtotal	-10,632,690.00	-11,688,249.00	-10,947,421.48	-10,947,421.48
Penalties	-9,476.00	-11,393.00	-9,750.00	-9,750.00
Hydrant Rentals Installation Service	-57,725.00	-57,700.00	-57,725.00	-57,725.00
Connection Revenue - Net	-1.00	0.00	0.00	
Provincial Grants	-22,140.00 -1,322,532.00	-20,020.00 -912,252.00	-20,000.00 -31,000,000.00	-20,000.00 -31,000,000.00
Other Revenue	-316,623.00	-180,135.00	-326,140.00	-326,140.00
Contribution from Revenue Fund	•		0.00	520,110.00
Transfer from General Reserve Transfer from Accum. Surplus	-1,904,000.00 0.00	-1,543,853.00 0.00	0.00 -536,689.00	0.00 0.00
TOTAL REVENUE	-14,265,187.00 ===================================	-14,413,602.00	-42,897,725.48	-42,361,036.48
WATER GURRIN				
WATER SUPPLY Administration	1 140 004 00	4 047 040 00	4.000	
Customer Billings and Collections	1,146,894.00	1,017,619.00	1,397,569.78	1,397,569.78
Purification and Treatment	2,489,983.00	3,075,785.00	0.00 2,497,752.31	2,497,752.31
Water Purchases	0.00	0.00	0.00	0.00
Service of Supply	0.00	0.00	0.00	0.00
Transmission and Distribution	2,245,426.00	2,162,932.00	1,996,584.39	1,996,584.39
Other Water Supply Costs Connections - Net Loss	0.00	0.00	0.00	0.00
Connections - Met Foss	0.00	0.00	0.00	0.00
Total	5,882,303.00	6,256,336.00	5,891,906.48	5,891,906.48
SEWAGE COLLECTION AND DISPOSAL Administration Sewage Collection System	1 470 055 00	4 040 045 00	4 400 40- 00	
Sewage Lift Station	1,472,855.00 211,180.00	1,316,615.00 253,424.00	1,460,137.00	1,460,137.00
Sewage Treatment and Disposal	488,680.00	-189,039.00	237,345.00 143,680.00	237,345.00 143,680.00
Industrial Pretreatment	•	,	0.00	0,000.00
Other Sewage Collection and Disposal Costs	0.00	0.00	0.00	0.00
Connections - Net Loss			0.00	
Total	2,172,715.00	1,381,000.00	1,841,162.00	1,841,162.00
CONTRIBUTION TO CAPITAL	1,928,000.00	1,928,000.00	0.00	0.00
TRANSFERS TO RESERVES Nutrient Removal Reserve	4 ===	4 		
Computer Reserve	1,570,880.00	1,570,880.00	29,682,179.00	29,682,179.00
DEBENTURE DEBT CHARGES	18,000.00 1,179,750.00	18,000.00 1,179,750.00	18,000.00 214,246.00	18,000.00 214,246.00
OTHER LONG-TERM DEBT CHARGES	1,173,700.00	1,179,750.00	214,240.00	214,246.00
SURPLUS APPROPRIATIONS				
Deferred Surplus re Deficit	0.00	0.00		
Deferred Surplus re By-Law Obligation	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00
Appropriation to General Reserve - Utility	1,513,538.00	1,513,538.00	5,250,232.00	4,713,543.00
Total	1,513,538.00		5,250,232.00	
TOTAL EXPENDITURE	14,265,186.00	13,847,504.00	42,897,725.48	42,361,036.48
NET OPERATING (SURPLUS) DEFICIT	-1.00	-566,098.00	0.00	0.00

City of Portage la Prairie Tax levy Calculation for the Year 2018

EXPENSES REVENUES Taxable Exempt Grants Total Basic Tax Allow Total Mill Rate Taxation Gnts-in-Lieu Oth Rev Ftge Total Education: ESL 126,934,120 157,242,960 30,308,840 \$1.536,254,00 \$9.72 \$1,536,263.72 9.770 ESL \$1,240,146.35 \$296, t17.37 \$1,536,263.72 School Division 487,327,980 1,334,340 42,139,510 530,801,830 \$7,293,682.00 \$65.95 \$7,293,747.95 13.741 School Division \$6,696,373.77 \$579,039.01 \$7,293,747.95 \$18,335.17 Sub-Total \$8,829,936.00 \$8,830,011.67 \$75.67 23.511 Total \$7,936,520.13 \$875,156.37 \$18,335.17 \$0.00 \$8,830,011.67 Municipal: Deb debt-PCU Centre 503.357.940 42.139.510 545,497,450 \$1,525,956.02 (\$199.65) \$1,525,756.37 2.797 Deb debt-PCU Centre \$1,407,892.16 \$117,864.21 \$1,525,756,37 Deb debt-NE Transportation Route 503,357,940 42,139,510 545,497,450 \$65,890.88 \$66,005.19 \$114.31 0.121 Deb debt-NE Transportation Route \$60.906.31 \$5,098.88 \$66,005.19 Assess Levy 503,357,940 42,139,510 545,497,450 \$160,000.00 (\$169.25) \$159,830.75 0.293 Assess Levy \$147,483.88 \$12,346.88 \$159,830,75 Reserve Transfers that are part of the tax levy: Reserve-Environment 503,357,940 42,139,510 545,497,450 \$40,000.00 (\$178.69) \$39,821.31 0.073 Reserve-Environment \$36,745,13 \$3,076,18 \$39.821.31 Reserve-Special Admin 503,357,940 42,139,510 545,497,450 \$13,100.00 (\$8.06)\$13.091.94 0.024 Reserve-Special Admin \$12,080.59 \$1,011.35 \$13,091.94 Reserve-Handivan 503.357.940 42,139,510 545,497,450 \$0.00 \$0.00 0.000 Reserve-Handivan \$0.00 \$0.00 \$0.00 \$0.00 Reserve-Glesby Centre 503,357,940 42,139,510 545,497,450 \$20,000.00 \$183.41 \$20,183.41 0.037 Reserve-Glesby Centre \$18,624.24 \$1,559.16 \$20,183,41 Reserve-Fire 503,357,940 42,139,510 545,497,450 \$185,000.00 (\$76.36) \$184,923.64 0.339 Reserve-Fire \$170,638.34 \$14,285.29 \$184,923.64 Reserve-Sidewalk 503,357,940 42,139,510 545,497,450 \$100,000.00 (\$173.97) \$99,826.03 0.183 Reserve-Sidewalk \$92,114.50 \$7,711.53 \$99,826.03 545,497,450 Reserve-Comp. 503,357,940 42,139,510 \$30,000.00 \$2.36 \$30,002.36 0.055 Reserve-Comp. \$27.684.69 \$2,317.67 \$30,002,36 Reserve-Gen. 503,357,940 42,139,510 545,497,450 \$366,508.00 \$66.29 \$366,574.29 0.672 Reserve-Gen. \$338,256,54 \$28.317.75 \$366,574.29 Reserve - Land Dvlpt 503,357,940 42,139,510 545,497,450 \$0.00 \$0.00 0.000 Reserve - Land Dvlpt \$0.00 \$0.00 \$0.00 Reserve-Equip.Replace 503,357,940 42.139.510 545,497,450 \$185,000,00 (\$76.36) \$184,923.64 0.339 Reserve-Equip.Replace \$170,638.34 \$14,285.29 \$184,923.64 Mun-at-Large 503,357,940 42,139,510 545,497,450 \$8.506.872.68 \$127,806.46 \$8,634,679.14 15.829 Mun-at-Large \$7,967,652.83 \$667,026.30 \$8,634,679.14 Other Revenue and transfers \$9,711,119,13 \$9.711.119.13 Other Revenue and transfers \$9,711,119.13 \$9,711,119.13 Municipal Total \$20,909,446,71 \$127,290.48 \$21,036,737.19 20.762 \$10,450,717.55 \$874,900.51 \$9.711.119.13 \$0.00 \$21,036,737.19 Totals \$29,739,382.71 \$127,366.15 \$29,866,748.86 Totals \$18,387,237,68 \$1,750,056.88 \$9,729,454.30 \$0.00 \$29,866,748.86

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Page 1

Pages 1.9

Pages 1, 2 Page 1

City of Portage la Prairie Sundry Revenue and Expenditure Analysis

Part 1 - Grants in Lieu of Taxes

Government		Assessmen	t				
or Agency		Farm/Res	Other	Mill Rate	Amount	Frontage	Total
#1080 HMQ-MAN	R	4,246,250		34.503	146,508	<u>y_</u>	146,508
#1080 HMQ-MAN	F			34.503	0		0
#1080 HMQ-MAN	0		16,011,990	44.273	708,899		708,899
#1020 HMQ-MAN	0	44 4==	1,820	44.273	81		81
#1150 HIGHWAYS #1150 HIGHWAYS	R	41,450	00.470	34.503	1,430		1,430
#3 CORP (FDC)	0		39,470	44.273	1,747		1,747
#1270 MPIC	R	0	7,946,530	44.273 34.503	351,817 0		351,817
#1270 MPIC	0	· ·	894,540	44.273	39,604		0 39,604
#1300 MHRC	Ř	7,112,330	33 1,3 13	34.503	245,397		245,397
#1760 MTS	0	, ,		44.273	0		0
#1770 HYDRO	0		838,130	44.273	37,107		37,107
#705 CENTRA	0		175,840	44.273	7,785		7,785
#705 CENTRA - PP	0		3,859,640	44.273	170,878		170,878
#2700 HMQ-CAN	F	430,640		34.503	14,858		14,858
#2700 HMQ-CAN	0		425,300	44.273	18,829		18,829
#2706 VIA RAIL	0		115,580	44.273	5,117		5,117
		11,830,670	30,308,840				1,750,057
		11,000,070	42,139,510				
Total to pages 1,8		===	42,109,010				1 750 057
rotal to pages 1,0					Rounding D	vitt.	1,750,057
				ſ	nounding D	/III.	0
Part 2 - Conditional G	rants						
Totals to Page 2	Governm	ent or Agency		Purpose			Amount
0	I.	Heartlands					0
Government of Canad	<u>1a</u>						
Federal Gov't FCM				Fuel Tax	^		701,864
r Givi				EcoFriendly Compost Fe			7,500
				MR&B Progra	•	uuy	55,000 490,000
		Included in Con	ditional Grant			2	1,254,364
				,	arry rago	_	1,204,004
R.M. of Portage la Pra	<u>airie &Provi</u>			Safety Office			14,000
		Included in Cond	ditional Grants	- Loval Gov	't - Page 2		14,000
Province of Manitoha				D1	1.		
Province of Manitoba:	:	Included in Provi	incial Municia	Basket Fund		•	2,594,004
		iliciaded iii r tovi	iriciai Municip	ai i ax Silaili	ig - Fage 2	•	2,594,004
Province of Manitoba-	-Mobile Tra	insport - MDTP		Handi-van			35,000
Province of Manitoba-		•		Recycling			187,302
Province of Manitoba				Mausoleum	Refurbishn	nent	12,500
Province of Manitoba-	•			Dutch Elm D	Disease		28,500
Province of Manitoba-	Natural Re	sources		Larvaciding			24,581
Province of Manitoba-				Policing			26,000
Province of Manitoba-	Man. Prod	•		WRARS			120,000
		listed in Condition	onal Grants - F	rov Gov't - F	Page 2		433,883
		0-	anditional Out				
Dort 2 Transfers to F) o f o mar al (°).		onditional Gran	its, Page 2			4,296,251
Part 3 - Transfers to Description Purpose	pererrea Su	· ·	•		A		A
<u> </u>		Year Te	rm		Authority		Amount
				Total to Pag	e 1		
Part 4 - Transfers to D	Deferred Si	irplus - Utility Oper	ating Fund	. oran to ray	· ·		
Purpose	2.2	Year Te	•		Authority		Amount
					· ·····································		, anount
				Total to Pag	e 6		-
							PAGEO

Part 1 - Debenture Debt Charges GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES FOR THE YEAR ENDED DECEMBER 31, 2018

PURPOSE	B/L #	YEAR MATURES	OPEN BAL.	PRINCIPAL	CLOSE BAL.	INTEREST	TOTAL F	RONTAGE	OTHER' R	EQUIREMENT
PCU Centre - Series A	09-8435	2024	3,963,182.96	479,404.12	3,483,778.85	217,975.06	697,379.18			697,379.18
PCU Centre - Series B	09-8435	2024	1,698,506.99	205,458.91	1,493,048.09	93,417.88	298,876.79			298,876.79
PCU Centre - Series C	10-8482	2025	1,009,735.85	103,865.49	905,870.36	55,535.47	159,400.96			159,400.96
PCU Centre - Series D	10-8482	2025	63,108.49	6,491.59	56,616.90	3,470.97	9,962.56			9,962.56
PCU Centre - Series E	10-8482	2025	63,108.49	6,491.59	56,616.90	3,470.97	9,962.56			9,962.56
PCU Centre - Series F	10-8490	2025	940,344.88	97,597.61	842,747.26	49,368.11	146,965.72			146,965.72
Portage Mutual Arena - Series A	09-8450	2024	48,124.34	5,821.34	42,303.00	2,646.84	8,468.18			8,468.18
Portage Mutual Arena - Series B	09-8450	2024	829,437.58	100,332.43	729,105.14	45,619.07	145,951.50			145,951.50
Portage Mutual Arena - Series C	10-8491	2025	62,689.71	6,506.50	56,183.21	3,291.21	9,797.71			9,797.71
Portage Mutual Arena - Series D	10-8491	2025	125,379.32	13,013.02	112,366.30	6,582.41	19,595.43			19,595.43
Portage Mutual Arena - Series E	10-8491	2025	125,379.32	13,013.02	112,366.30	6,582.41	19,595.43			19,595.43
NorthEast Transportation Route A	04-8217	2019	70,742.77	34,299.54	36,443.24	4,421.42	38,720.96			38,720.96
NorthEast Transportation Route B	05-8291	2021	26,048.05	6,009.90	20,038.15	1,400.08	7,409.98			7,409.98
NorthEast Transportation Route C	05-8291	2021	69,461.64	16,026.38	53,435.26	3,733.56	19,759.94			19,759.94
			9,095,250.40	1,094,331.43	8,000,918.97	497,515.47	1,591,846.90	0.00	0.00	1,591,846.90
				Otherwise					Raised by	
			Taxable	Exempt	Grant	Total	Total	Raised by	Other	Raised by
Area to be Levied			Assessment	Assessment	Assessment	Assessment	Requirement	Frontage	Revenue	MillRate
City at Large			503,357,940		42,139,510	545,497,450	0.00	0.00	0.00	1,591,846.90

42,139,510

545,497,450 1,591,846.90

503,357,940

Note: PCU Centre is now known as Stride Place.

City at Large

1,591,846.90

0.00

0.00

Part 1 - Debenture Debt Charges UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES FOR THE YEAR ENDED DECEMBER 31, 2018

		YEAR								
PURPOSE	B/L # M	IATURES	OPEN BAL.	PRINCIPAL	CLOSE BAL.	INTEREST	TOTAL F	RONTAGE	OTHER	NET REQUIREMENT
W&Sewer Infrastructure "C"	03-8171	2018	70,382.98	70,382.98	0.00	4,662.87	75,045.85		75,045.90	
RM Debt:										
W&Sewer Infrast RM "F"	03-8174	2018	19,972.28	19,972.28	0.00	1,298.20	21,270.48		21,270.56	
W&Sewer Infrast RM "E"	03-8170	2018	110,601.84	110,601.84	0.00	7,327.37	117,929.21		117,929.27	
		_	200,957.10	200,957.10	0.00	13,288.44	214,245.54	0.00	214,245.73	0.00
RM Debt									139,199.69	
				Otherwise					Raised by	
			Taxable	Exempt	Grant	Total	Total	Raised by	Other	Raised by
Area to be Levied			Assessment	Assessment	Assessment	Assessment	Requirement	Frontage	Revenue	MillRate
City at Large			503,357,940	0	42,139,510	545,497,450	214,245.54	0.00	214,245.73	0.00
								(s	ee Utility Fund)	
City at Large			503,357,940	0	42,139,510	545,497,450	0.00	0.00	0.00	0.00

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City of Portage la Prairie Capital Estimates - 2018 Part 1 - Capital Expenditures

Page 13 A source: Tax Levy file

Particulars of	Estimated	Borne by	Borne by	Borne by	Borne by
				Designated	-
Expenditure	Total Cost	General	Utility	Reserves	Borrowing
Administration	80,500			80,500	
Protective Services	200,000			200,000	
Operations	2,965,000			2,965,000	
Environmental Development	110,000			110,000	
Community Services	30,000			30,000	
Utility	39,150,000			39,150,000	
TOTAL	42,535,500			,,	
TOTAL to Page 5	· · · —	0			
TOTAL to Page 6		<u></u>	0		
TOTAL to Part 2			<u> </u>	42,535,500	
TOTAL to Part 3				,555,555_	0

Part 2 - General & Specific Reserve Fund Withdrawals

Part 2 - General & Specific Reserve Fund W	
Decemie News	General Fund Transfers Utility Fund Transfers
Reserve Name .	To Operating To Capital To Operating To Capital
Special Admin By-Law No.7294	
Handivan Reserve By-Law No. 7267	15,000
Fire Truck -By-Law No. 4895	200,000
Capital Reserve, By-Law No. 7166	05.000
Accomm Tax Reserve - Marketing Accomm Tax Reserve - Sask Ave	65,000 10,000
Cemetery - By-Law No. 4227	
Computer - By-Law No. 6373	44.400
Crescent Lake - By-Law No. 7244	14,400
Ec. Dev By-Law No. 7777	
Environmental Reserve By-Law No.7839	110,000
Equipment Replacement - By-Law 3781	110,000
Fuel Tax, By-Law No. 06-8317	2,000,000
Glesby Centre By_law No. 09-8437	15,000
Land Dvpt - By-Law No. 98-7993	10,000
Sidewalk, By-Law No. 00-8060	
Handicap Access Reserve	20,000
•	20,000
General Reserve:	
General Projects	1,001,100
Parks Projects ***	
*** Parks Reserve By-Law has not yet passed	will be separated from General in future
Food Too December 1	
Fuel Tax Reserve; Debt Payments	
LINE B	
<u>Utility Reserve</u> Utility Projects	10,650,000
Nutirient Removal	28,500,000
Total from Firel Tay (for dobt normants)	
Total from Fuel Tax (for debt payments) Total from General Reserve	
Total Holli Gelleral Neserve	Page 2 3,385,500
	Page 2 <u>3,385,500</u>
Total from Accumulated Surplus	
Total from Utility Reserve	Part 1 0
	Page 639,150,000
	Part 1
Part 3 - BORROWING (Subject to Municipal B	oard Approval)
	orary Financing Repayment
Proposal Bank Loan	n Rev. Loan Res. Loan Amount Term
TOTAL, Part 1	
to me, rater	0
Amendments Adopted	Departmental Use
· · · · · · · · · · · · · · · · · · ·	• • • • • • • • • • • • • • • • • • • •
(Authorized Signatures)	(Date) (Authorized)

City of Portage la Prairle - Risk Rating Capital Plan for General Fund

(For Total Copital Values of \$50,000 or greater)

Dept	Asset		Testo Tr		THE BUTTER TO WAS				Risk	Score				THE WAY			CONTRACTION.	Notes Notes
		Fall Likelihood		Severity	Time Horizon	2019	2020	2021	2022	2023	2024	2025	2026	2027	2020	Long Term - Infrastructure		
y Manager	Technology:	ruii Likeiinoou	Impuct	Severity	Time nonzon	2019	2020	2021	2022	2023	2024	2023	2026	2021	2028	Deficit	Total	
wanage	Servers & Roulers		3	1 12	7	14,000	14.000	14,000	14,000	14,000	14.000	14,000	14,000	14,000	14.000	Ongoing	140,000	
	Mitel phone system	+	3	1 12		14,000	14,000	14,000	14,000	14,000	14,000	54,000	14,000	14,000	14,000	Origoing	54.000	
	Audio Equipment - Council Chambers	 	3	1 12	12		-					34,000				50,000	50,000	
	Workstations/Computers	+	2 6	15	4			105,000					-			30,000	105,000	
	Cityworks Software, licensing	1	2 2	15	9			2,000			2.000	86.000					90.000	
	Technology equipment	+	2 2	15	0			140,000			2,000	80,000	-				140,000	- M
		 	4	16	4			50,000									50,000	
	Printers, copiers	+	4 4	10				50,000									50,000	4
	City Hall - Building Betterments	4	4 4	16	4				25,000							1,030,000		Valued at historical cost replacement unknown in definitely much higher
	City Half - Mechanicals		5 4	20	3			100,000									100,000	
	Accessibility	•	6 3	18	3	400,000												Study in 2019; elevator & ramp in 2020
lic Safety	1994 Ford Mini Pumper		5 5	25	1											280,000		Replaced in 2018
	1999 GMC Rescue/Command Vehicle		3 4	12						450,000							450,000	0
	2004 Engine 3 Fire Truck	;	3 3	9	9								600,000				600,000	
	2000 Pierce 100' Aerial Platform Fire Appartus	ļ	1 €	6	18											410,000	410,000	
	1994 Radlo systems - mobiles/portables	4	4 5	20	4	60,000		80,000									140,000	
	1991 Engine 2 Fire Truck		4 4	16	3		500,000										500,000)
	2012 Engine 1 Tanker/Pumper Truck	1 2	2 2	4	15											450,000	450,000)
	2010 Ford, 350 4x4 Utillty Truck		3 4	12	6					70,000							70,000	
	2006 Hydraulic Extrication Tools, Amkus		3 3	9	8							50,000	Ī				50,000	
	Self Contained Breathing Apparatus	2	2 3	6	13											70,000	70,000	
	Fire Station - General Structure	2	2 2	4	15											722,000	722,000	
	RCMP Building - Overll Structure, Roof	1	1 1	1	20									175,000			175,000	
	RCMP Building - Heating system	1 2	2 2	4	15									60,000			60,000	
	RCMP Building - Cooling system	4	4 4	16	3			50,000					1	,				May move to 2 odded Sea Cans as more affardabi
	RCMP Building - General Structure	1	1 4	4	30											2,853,000	2,853,000	
	RCMP Parking lot	2	2 2	4	15											40,000	40,000	
Comm Dev	<u> </u>	3	3 2	6	5					50,000						1,750,000	1,800,000	
	Glesby Centre - mechanicals	3	3 4	12	4+			30,000					30,000			30,000	90,000	·
	Library/Herman Prior - general	3	3 3	9	3-10		10,000	30,000	50,000	125,000			55,000		90.000		305,000	
	Library/Herman Prior - mechanicals	1 3	3 3	9	3-10		40,000	40,000	100,000						00,000	29,000	209,000	
	Library/Herman Prior - parking lot	1 - 2	2 3	6	11					-						80,000	80,000	
reation &	Stride Place - pool roof replacement	1	1 4	4	20									1		1,600,000	1,600,000	
ure	BDO Centennial Arena	1	1 4	4	11											300,000	300,000	
	Playgrounds - all	1 2	2 2	4	3, 20		\rightarrow	70,000				70,000				272,000	412,000	
	Outdoor Fitness Equipment	1 2	2 2	4	20			7.0,000				- 10,000		-		32,000	32,000	
	Rec Paths - Paving, expansion	1 1	1 3	3	2-20		20.000		27,500	320,000	40,000	75,000	52,000			876,000	1,410,500	
	Rec Paths - Limestone betterments	1 2	3	6	1-20	60,000	60,000	60,000	70,000	50,000	50,000	50,000	50,000	60,000	60,000	120,000	690,000	
	Rec Paths - Lighting	1 3	3 1	4	10+	20,000	00,000	00,000	, 0,000	50,000	- 50,000	50,000	50,000	00,000	50,000	1,195,000	1,195,000	
	Fountain		3	12	20	-							- 1	1	-	51,000	51,000	
	Tennis Courts	- 3	3 2		20											78,000	78,000	
	Island Park - Picnic Shellers, green space betterments	1	1 1	1 1	3-25			20,000					+	-	20,000	145,000	185,000	<u> </u>
	Island Park - Deer Pen Betterments	5	3	15	3		22,000	20,000						-	20,000	143,000	22,000	
	Island Park • Washrooms (all)	 	1 3	1.5	20		22,000									241,000	241,000	
	Island Park - move Parks shop to Ops		3 3	6	1-40	350,000			-							241,000	350,000	
rations	General:	and the second	, ubitalence	electrica:	70	330,000	paper to be below in	g or showing the con-	4:00:00 OEL		A SOUTH OF THE PARTY OF	paral large state	Name and the state of	to be described to the same			350,000	The company of the co
alions	Survey Equipment & Photocopier	-	A	24	10	40,000	PERMITTING THE	9,000	SERVITEASVALLE	40,000	10,000	SOURCE HIRLS	Well-State Control of the Control of	CHIRPODE		10,000	109,000	
	Plotter/scanner	1 2	1 4	24	10	70,000	-	5,000		40,000	10,000			40,000		10,000	40,000	ļ
	GIS	2	4	24	9+				- +			-		50,000			50,000	
	GIS server	+	2	4	10+				6,000					50,000				
	GIS software modules	+ 2	2	18	10+	5,000	10,000		6,000								6,000	
		1 2	3	15	4+	5,000	10,000		6,000	8,000		5.000	15,000	45,000			15,000 89,000	
	Operations Building - betterments	5	9 3	24	4+1	150.00-	10,000		6,000	8,000		5,000	15,000	45,000				
	Land drainage system computer model	6	4	36	1	150,000	175.000	170 000	000.000	005.000	105.000	400.000	105.000	105.000	405.000	47.000.000	150,000	
	Land drainage	6	6		1+	160,000	175,000	170,000	200,000	205,000	185,000	190,000	195,000	195,000	195,000	17,030,000	18,900,000	
	Koko Platz LDS Replacement		9 6	36	1+	50,000	50,000	50,000	75,000	75,000	50,000	50,000	100 000	480.000			400,000	
	Storm Sewer Renewal program	6	-	36	1+	50,000	50,000	50,000	50,000	50,000	75,000	75,000	125,000	150,000			675,000	
	Land Drainage Sewer Cleaning Program	6	บ 6	36	1+	110,000	115,000	120,000	125,000	130,000	135,000	140,000	145,000	150,000		i	1,170,000	

Overlay Program/Ashphalt Road Surface - 81,388 meters;																	Rebuild of Sask Ave to take place between 2025-2027 is
including Saskatchewan Ave	6	6	36	1+	620,000	2,395,000	407,000	420,000	432,000	447,000	4,464,000	6,500,000	6,880,000	500,000	125,435,000	148,500,000	projected.
Gravel Roads - 25,306 meters	6	6	36	1+	20,000	21,000	22,000	23,000	24,000	25,000	26,000	27,000	28,000	29,000	17,469,000	17,714,000	
Gravel Lanes - 38,306 meters	- 6	2	12	10	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,750,000	5,800,000	
Industrial Park - Street Reconstruction	. 6	4	20	5					100,000							100,000	
Island Park Bridge	1	4	4	40	4,000,000	800,000									2,000,000	6,800,000	
Saskatchewan Ave - lighting/banners	. 3	2	6	12	120,000		I	I	20,000				10,000			150,000	
Sidewalks	2	2	4	15	170,000	50,000	50,000	50,000	50,000	50,000	50,000	70,000	80,000	50,000	50,000	720,000	
Roads - equipment	2	3	6	1-15		242,000				20,000	i	250,000			371,000	883,000	
Industrial Park expansion - roads and lds	2	3	6	1-15	1,000,000									2,000,000		3,000,000	11
Other Operations:		STATE OF THE PARTY.	THE ST	(1) (1) (1) (1) (1)	\$53 LP 2010	REAL MARKET		EXPLOYED BY	HOTAGOPH KAS	ALL YES		NEW AND A	THE REAL PROPERTY.	PERSONAL PROPERTY.	NA BLANCE	LOCK DESCRIPTION	
Lake pumps, pipe	4	4	16	4				28,000	28,000							56,000	
Sheds - new, betterments	3	3	9	8								100,000	50,000			150,000	
Rail crossings	6	5	30	1+	115,000	25,000	25,000	30,000	75,000	35,000	35,000	35,000	40,000	40,000	Ongoing	455,000	
CPA/CNR signal upgrades	5	5	25	3			150,000			150,000						300,000	
Environmental:		254U25	ERSEAL	SK LCABOA	WANTED.	用差别2015年12	A STATE OF THE STATE OF		SERVICE S			EINES FAREAL	-X-VIIIAS	THE BEST OF THE	PAYS DEPAY	Land Carlot	
Compost screener	3	5	9	- 5					160,000							160,000	
Public Works:		EC 1266		(FS/82_115)E(fs					50.00.00	是被数据			ALEXANDE.	DESIGNATION OF	CONTRACTOR OF	Carrier alle	
Heavy Equipment Renewal	2	2	4	1-20	205,000	215,000	225,000	235,000	235,000	245,000	255,000	265,000	275,000	200,000	645,000	3,000,000	
PW Building - general	2	2	4	1-20	100,000	100,000		T'	Ī		12,000	400,000			5,000,000	5,612,000	
PW - Equipment	3	2	6	2-10+		35,000	10,000					13,000			2,621,000	2,679,000	Misc Equip
PW Building - Mechanicals	4	3	12	1+	20,000	I		20,000		1		25,000	1			65,000	
Vehicles - Pool Trucks	4	2	6	10+											800,000	800,000	
Parks:	SELECTION OF	ZWEY	SUXSED	TEST SAME BUILD	CONTRACT VIEW	PERSONAL SPECIAL	EUR STEVERS	20, 123, H. 1839			GAGINA.	BIFTING SAL		A STATE OF	SONE DE	W-12 VE. 10	
Cemetery - Building Betterments	3	3	9	7							50,000					50,000	
Cemetery - Equipment	4	3	12	10							1			77,000		77,000	
Parks - Snow Clearing Equipment	4	3	12	10]	Î			1					60,000		60,000	
Signage - PLP Entrance Highway Signs	2	3	6	10+	1						1				118,000	118,000	
				TOTALS:	7,824,000	4,964,000	2,084,000	1,559,500	2,716,000	1,538,000	5,756,000	8,916,000	8,307,000	3,340,000	190,003,000	237,007,500	

Funding:										
Operating	800,000	800,000	800,000	900,000	900,000	900,000	1,000,000	1,100,000	1,100,000	1,100,000
Debeniure or Grant	4,000,000	800,000						4,300,000	6,000,000	
General Reserve	3,024,000	2,354,000	354,000	164,500	459,000	149,000	501,000	1,074,000	518,000	1,886,000
Infrastructure Reserve		1,000,000	500,000	260,000	182,000	139,000	3,950,000	t,527,000	334,000	104,000
Equipment Replacement Reserve			400,000	235,000	235,000	250,000	255,000	265,000	275,000	200,000
Sidewalks Reserve					370,000	50,000	50,000	50,000	80,000	50,000
Fire Truck Reserve					520,000	50,000	0	600,000	0	0
Glesby Bldg Reserve			30,000		50,000					
	7,824,000	4,954,000	2,084,000	1,559,500	2,716,000	1,538,000	5,756,000	8,916,000	8,307,000	3,340,000

City of Portage la Prairie - Risk Rating Capital Plan for Utility Fund

(Far Total Capital Values of \$50,000 ar greater)

	Asset	Ris	sk Score				THE CHANGE			NE LINE LA E	STATE OF S							Notes
																Long Term -		
												ALC: U				Infrastructure		
		Fall Likelihood	Impaci	t Severity	Time Horizon	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Deficit	Tatal	
atmer	Water Dist Pumps (3); Lime Sludge Pump	-	4	1 4	15-20				20,000						80,000		100,000	
	Pumps - Reservoir		4	1 4	15-20							ĵ.	1		40,000	29,000	69,000	
	Water Treatment system		6	1 6	15-20		T		T				<u> </u>	· ·		40,030,000	40,030,000	
	Water Treatment Plant upgrade		6	1 6	15-20		1								·····	1,067,000	1,067,000	
	GAC - WPT		6	1 6	15-20				i i				<u> </u>			338,000	338,000	
	McKay Reservoir		6	1 6	15-20		†	-				· · · · · ·	†		f	887,000	887,000	
	McKay Reservoir		6	1 6	15-20		f									1,334,000	1,334,000	
	WTP Dike		2	2 4	15-20		60,000					†	 			1,001,000	60,000	
	McKay Reservoir Pumps		4	1 4	15-20		50,550		80,000			 	 				80,000	
	Variable speed mtrs & pumps(2)-McKay		4	1 4	15-20		 		00,000			i	120.000				120,000	
	Standby Generator - McKay, replace		2	2 4	15-20		120,000						120,000				120,000	
	Standby Generator at WTP pump stn rebuid		4	 	6-10		120,000		-		60,000	-					60,000	
	Tube settler replacement clarifiers #1/#2		-		15-20	180,000	 				80,000	 	 	-			180,000	
	Replace clarifier #2 chain drive gear		0	2 12	6-10	100,000		20,000				-	†				20,000	
	Tube settler repplacement clarifiers #3		<u> </u>	1 12	15-20		 	20,000	 				+	220,000			20,000	
				1 5				650,000						220,000		 		
	Secure Chemical Storage Blg			1 2	15-20		250,600	650,000	——							 	650,000	
	Zebra Mussel Control	1	3	1 3	15-20		250,000				,,,,,,	ļ	1	000.000		—	250,000	
	Replace raw water intake pump		<u> </u>	1 6	15-20				14,000	15,000	16,000	ļ		220,000	<u> </u>		265,000	
	Sand Filter Media Replacement			2 12	6-10	80,000				100,000			ļ				270,000	
	Popular Bluff VSD pump (add 3rd)	- (6	2 12		150,000						ļ					150,000	
	McKay gate value replacemnt		5	2 10	6-10	50,000											50,000	
	WTP Process Software upgrade		5	2 10	6-10	25,000				30,000							55,000	
	WTP Control Hardware upgrade		5	1 5	15-20	25,000			30,000								55,000	
	Supplemental/alternate water supp study	2	2	1 2	15-20			100,000									100,000	
	Clairifiers - maintenance, upgrades	3	3	1 3	15-20		70,000	70,000									140,000	
	Pretreatment equipment	3	3	1 3	15-20				20,000	20,000	45,000		100,000				185,000	
	WTP Engineering Audit - legislated 5 years		6	2 12	6-10		50,000										50,000	
	Structural Repairs to Water Plant Building		6	1 6	15-20		100,000	•									100,000	
	Replace Tube Settlers in Pre treatment Building	ε	6	1 6	15-20							100,000					100,000	
	Lime Sludge pond cleaning (5 years alternating)	Ε	6	1 6	15-20				1,200,000								1,200,000	
	WTP HVAC	(6 2	2 12	6-10	50,000									50,000		100,000	
	Ozone Compressor	(6 2	2 12	6-10		100,000	110,000									210,000	
	Carbon Dioxide Diffusion system	4	4 :	2 8	6-10					80,000							80,000	
	Raw water pump motor & VFD	E	3	1 6	15-20	150,000							1			-	150,000	
	Filter backwash pumping	5	5	1 5	15-20	250,000											250,000	
	Bar Screen for Actiflo inlet		3	1 6	15-20	200,000											200,000	
	Raw water intake upgrade/protect-bar,pip	5	5 2	2 10	6-10	-,-,-					500,000						500,000	
	Lime system upgrade	6	3	2 12	6-10		300,000										300,000	
	Security Systems - Camera/Fences/Gates	5	5	1 5	15-20	20.000		40,000									60,000	
	Ozone Generator Replacement	6	5 2	2 12	6-10	400,000		-,									400,000	
	Lime sludge pond #1 drain system	6		2 12	6-10	,							 	60.000			60,000	
	Lime sludge pond #2 drain system	6	1 3	2 12	6-10				 				50,000	25,500			50,000	
	Replace Lime Slaker (7001)	- 6		2 12	6-10	200,000			 	1			35,500				200,000	
	Lime slaker #1, #2 control Program Replace	- 6	,	1 6	15-20	55,000	· · · · · · · · · · · · · · · · · · ·	-		1							55,000	
	Replace Lime Slaker (7002)			1 6	15-20	55,550	200,000										200,000	
	Sludge pump station pumps & pipes		.	1 2	15-20		200,000	150,000	 			-					150,000	
i	WTP Standby Power (eng, gen & bldg)] ,	2 12	6-10	475,000		150,000	· · · · · · · · · · · · · · · · · · ·				 				475,000	
	GAC replacement - Engin & Membrance			2 12	6-10	100,000							 				100,000	
	" CAC replacement - Engin & Membrance	6		2 12	6-10	100,000	3,600,000		· · · · · · · · · · · · · · · · · · ·								3.600.000	
	B. W. B. He I.	- 6	<u>} </u>	12	6-10		3,000,000				50.000						-11	
	Raw Water Pond/tank, pump station	4		- 8							50,000						50,000	
	Raw Water Pond/tank, pump station	4	4	2 8	6-10						1,250,000						1,250,000	
	Raw Water Pond/tank, pump station	4	2	8	6-10						1,250,000		ļ			Ø.	1,250,000	
	Actiflo tube settler replacement	6	3 1	1 6	15-20				150,000							<u>l</u>	150,000	
	Actiflo clarifier scraper arms and drive	1 4	II 1	1] 4	15-20		ı İ		I	250,000	ŀ		1				250,000	

1 '	Reservoir Roof Cover Patch McKay Res	6	1	6 15-20	75,000		Γ	r		l				1		75,000
1 '	Replace Distribution Pump	. 6	1	6 15-20	75,000							 		60.000		60,000
1 '	WTP Roof Replacement	6	1	6 15-20			 					_		300,000		300,000
1 '	Aciflo Roof Replacement	6	- 1	6 15-20										100,000	-	100,000
'	Reservoir cleaning	- 0	- 1	6 15-20	100,000		100.000					_		100,000		200,000
'	Raw Water Pond/tank, pump station	6		6 15-20	100,000		100,000					-			1,250,000	
	Actiflo tube settler replacement	0		6 15-20												1,250,000
	Actiflo clarifier scraper arms and drive	- 0		6 15-20				-							150,000	150,000
1	WTP hydro feed switchgear (dual feed)			6 15-20											250,000	250,000
	Reservoir Roof Cover Patch McKay Res	0		6 15-20								 			80,000	80,000
1 1		0													75,000	75,000
	Replace Distribution Pump WTP Roof Replacement	0	- 1	6 15-20 6 15-20								 			60,000	60,000
		ь	- 1												300,000	300,000
	Acuflo Roof Replacement	6		6 15-20								ļ			100,000	100,000
	Reservoir cleaning	6		6 15-20											200,000	200,000
	Water Distribution System - 111,845 metres	- 6	6 3	36 60	345,000	350,000	175,000	185,000	200,000	230,000	230,000	250,000	275,000	275,000	86,985,000	89,500,000
	Water Distribution System Upgrading-Alexander Ave		_													
1 1	650 metres	4		12 60	115,000	115,000	60,000	180,000	200,000	220,000	240,000	260,000	275,000	285,000	0	1,950,000
	Fire Hydrant Infill Program	- 6		36 60	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	24,000	9,796,000	10,000,000
	Wastewater Collection - 111,845 metres	- 6		60	280,000	285,000	295,000	305,000	315,000	335,000	355,000	375,000	410,000	445,000	86,100,000	89,500,000
	Wastewater Forcemains - 45,878 metres	6	6 3	36 60	. 0	0	0	0	0	0	0	0	0	0	36,700,000	36,700,000
	Industrial Park expansion				2,000,000								2,000,000			4,000,000
	PW garage	4	2	8 6-10	100,000	100,000						400,000				600,000
1	Heavy equipment	4	2	8 6-10	70,000	80,000	100,000	110,000	120,000	130,000	140,000	150,000	160,000	170,000		1,230,000
	Sanitary Sewer system computer model	4	2	8 6-10	300,000											300,000
	Sask Ave - water & sewer											750,000	750,000			1,500,000
1 1	GIS software assistance & volunerability asse	4	2	8 6-10	70,000							i				70,000
1 3	Shop door replacement - 14'	4	2	8 6-10				20,000				[20,000
	Aerial photo mosaic - 10 yr cycle	4	2	8 6-10			50,000									50,000
	Solids tank with overflow/pond for jetting	4	2	8 6-10								50,000				50,000
	All Lift Stations - maintenance, betterments	1	4	4 11+	40,000	40,000	95,000	50,000	110,000	50,000	50,000	100,000	120,000	100,000	5,582,000	6,337,000
	SBR Submersible Pump - betterments, rep	1	5	5 11+											290,000	290,000
	Flygt Submersible pump - betterments		5	5 11+											135,000	135,000
	2 Chopper Pumps	1	. 5	5 11+											54,000	54,000
1 1	Skalar Analyzer	1	5	5 11+											71,000	71,000
	Wastewater Treatment system	1]	5	5 11+											200,000,000	200,000,000
	WCPT - Interior Upgrades	1	5	5 11+											80,000	80,000
	WCPT - Mechanicals	1	5	5 11+											63,000	63,000
!	SBR Lift Station - ABS pump	1	5	5 11+											40,000	40,000
l l	Sewage Lift Station Pumps	5		11+				T.							425,000	425,000
į į	Sixth Ave. SLS Upgrade (generator)	4	5 2	11+										Ţ	150,000	150,000
l f	SLS Communication/Alarms System	5	5 2	5 1+	7,000	8,000	8,000	8,000	8,000	9,000	90,000	20,000	9,000		83,000	250,000
	Lions Manor renewal - pipe, pumps	4	5 2	0 2-3		30,000		T T							50,000	80,000
	SLS Buildings- Electrical, equipment, computer									Ī						
1 1	replacement	6	4 2	4 1+	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	20,000	15,000	o	155,000
1	Lift Station Piping Renwal	1	5	5 11+							1				200,000	200,000
1 1	SLS Odour Control System	4	3 1	2 3+			10,000	10,000	10,000	10,000	10,000	10,000			0	60,000
1				-1		1									200,000	200,000
	Odour control mechancial upgrades	2	3	6 11+			1			1		I			200,0001	200,000
		2	5	5 11+											60,000	60,000
ļ Į	Odour control mechancial upgrades	2 1 1	3 5 5		3,000,000											
	Odour control mechancial upgrades UV HVAC	2 1 1 4	3 5 5 2	5 11+	3,000,000		250,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	60,000	60,000

Funding:										
Operating	1,305,000	1,121,000	650,000	900,000	650,000	850,000	1,070,000	1,320,000	1,000,000	1,000,000
Debentures	2,000,000	4,000,000				2,000,000				
General	455,000	769,000	1,290,000	1,434,000	700,000	1,256,000	15,000	1,205,000	3,390,000	929,000
Nutrient Removal	5,187,000	93,000	128,000	2,083,000	2,143,000	2,084,000	2,165,000	2,145,000	2,149,000	2,015,000
Grants										
_	8,947,000	5,983,000	2,068,000	4,417,000	3,493,000	6,190,000	3,250,000	4,670,000	6,539,000	3,944,000

Risk Management

Likelihood to Occur:

Score	Descriptor	Annual Probability of Occurrence					
1	Improbable/Remote	5%					
_ 2 _	Unlikely/Might Happen	5 to 20%					
3	Possible	20 to 40%					
4	Good Chance	40 to 50%					
5	Probably/Likely	50 to 80%					
6	Definitely/Certain	> 80%					

impact:

Impact:		
Score	Quantitative Impact	Qualitative Impact
1	Minimal or Insignificant	No loss to City reputation
	_	Negligible effect on city
		residents/businesses/visitors
		(RBVs)
2	Slight or Minor	Adverse reaction by impacted
	-	RBVs
		Few RBVs impacted
		Business or service disruption <
		1 day
3	Moderate	Adverse reaction by RBVs
		Some RBVs impacted
		Business or service disruption >1
		but less than 2 days
4	High	Adverse reaction in news
		Many RBVs impacted
		Business or service disruption 2
		to 7 days
5	Very High	Adverse reaction in news
		Most RBVs impacted
		Business disruption > 7 days
6	Severe or Catastrophic	Loss of reputation
		All RBVs impacted
	=	Ceases City business/services/
		operations
		Can't recover services

Severity Matrix:

		Impact					
		1	2	3	4	5	6
5 L	1_	The 1 such	2	3	4	5	6
<u>e</u>	2	2	4	6	8	10	12
Likelihood	3	3	6	9	12	15	18
8	4	4	8	12	16	20	24
	5	5	10	15	20	25	30
	6	6	12	18	24	30	36

Matrix Score	Suggested Time Horizon
1-6	15-20
8-12	6-10 years
15-20	3-5 years
24-36	1-2 years