THE FINANCIAL PLAN Municipality of City of Portage la Prairie 2022

		Attached	Applicable
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City of Portage la Prairie GENERAL OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

	BUDGET 2021	PRE-AUDIT 2021	BUDGET 2022	BUDGET 2023
Tax Levy Grants in Lieu of Taxes	- 19,900,141 - - 1,693,105 -	, ,	20,529,967 - 1,718,319 -	20,529,967 1,718,319
Sub-Total	- 21,593,245 -	21,593,246 -	22,248,285 -	22,248,285
Requisitions (Deduct)	9,379,789	9,379,715	9,382,737	9,382,737
Net Municipal Taxes & Grants in Lieu of Taxes	- 12,213,456 -	12,213,531 -	12,865,548 -	12,865,548
Other Revenue	- 6,819,733 -	9,942,573 -	23,449,393 -	23,449,393
Transfers from Accumulated Surplus and Reserves	- 996,500 -		2,951,653 -	1,721,653
Total Revenue	- 20,029,689 -	23,152,604 -	39,266,594 -	38,036,594
General Government Services Protective Services Transportation Services Environmental Health Services Public Health & Welfare Services Environmental Development Services Economic Development Services Recreation & Cultural Services Fiscal Services Transfers	2,585,309 6,203,952 2,423,859 918,876 331,704 423,022 148,357 2,428,063 3,327,937	2,423,819 6,138,575 2,327,564 898,271 219,176 298,692 135,373 2,512,663 5,076,203	2,676,285 6,810,872 2,516,042 942,025 332,275 423,658 173,464 2,493,305 21,416,283	2,676,285 6,810,872 2,516,042 942,025 332,275 423,658 173,464 2,493,305 21,416,283
Surplus Appropriations - Deferred Surplus - Policing Reserve - General Infrastructure Reserve - General Reserve	200,000 796,500 181,300	200,000 796,500 181,300	1,416,483	186,483
Total Basic Expenditure	19,968,879	21,208,136	39,200,692	37,970,692
Allowance for Tax Assets	60,811	16,759	65,903	65,903
Total Expenditure	20,029,689	21,224,895	39,266,594	38,036,594
Net Operating (Surplus) Deficit		1,927,709	-	-
Adopted by Resolution of Council on				

Adopted by Resolution of Council on	
	FOR DEPARTMENTAL USE ONLY
Mayor's Approval Signature	_
	Date Filed
Finance Chair Approval Signature	_
	Date Cleared
Certified by Director of Finance	
	Authorized Signature

City of Portage la Prairie GENERAL OPERATING FUND BUDGETED REVENUE

	BUDGET 2021	PRE-AUDIT 2021	BUDGET 2022	BUDGET 2023
Other Revenue				
Taxes Added	- 200,000 -	166,891 -	135,000 -	135,000
Accommodation Tax Revenue	- 100,000 -		60,000 -	60,000
Long Plain First Nation - Grant in Lieu	- 52,800 -	174,209 -	134,209 -	134,209
Business Tax for Cable TV	- 32,206 -	30,083 -	32,206 -	32,206
Licenses - Animal	- 1,500 -	4,985 -	2,500 -	2,500
Licenses - Bicycle				
Licenses - Business	- 41,000 -		41,000 -	41,000
Licenses - Other	- 6,300 -	18,679 -	10,000 -	10,000
Permits - Building	-	-	-	-
Permits - Plumbing		-		
Fines	- 284,575 -	435,959 -	264,100 -	264,100
Sales of Service	07 707	00.000	07.707	07 707
- General Government	- 37,707 -		37,707 -	37,707
- Protective	- 668,000 -		687,500 -	687,500
- Transportation	- 5,600 -		5,600 -	5,600
- Environmental Health - Public Health and Welfare	- 709,500 -	777,055 -	793,820 -	793,820
- Environmental Development				
- Economic Development				
- Recreation and Cultural	- 2,275 -	1,644 -	2,275 -	2,275
- Other	- 2,210 -	1,044	2,210	2,210
Sales of Goods	- 61,000 -	749,383 -	74,500 -	74,500
GST Recovery 3% 02/04-05/04	01,000	740,000	14,000	7-4,000
Rentals	- 123,385 -	160,994 -	179,158 -	179,158
Trailer Park	- 42,500 -		43,350 -	43,350
Concessions and Franchises	12,000	11,000	10,000	10,000
	- 140,000 -	244,318 -	140,000 -	140,000
Tax and Redemption Penalties	- 132,200 -		133,400 -	133,400
Development and Dedication Fees	,	,	,	,
	- 1,080,245 -	1,084,947 -	1,080,245 -	1,080,245
VLT Revenue Sharing	-	· -	-	-
Conditional Grants:				
Federal Govt,Can/MB Infr. (and 3rd party)	- 857,786 -	1,757,381 -	17,359,286 -	17,359,286
Conditional Grants - Provincial Govt	- 2,217,154 -	2,209,110 -	2,216,037 -	2,216,037
Conditional Grants - Local Govt	- 24,000 -	21,000 -	17,500 -	17,500
Loan Recoveries		1,000,000	-	-
Total Other Revenue	- 6,819,733 -	9,942,573 -	23,449,393 -	23,449,393
Transfers from				
- General Reserve	_		1.105.653 -	1.105.653
- Accumulated Surplus	- 996,500 -	996,500 -	1,230,000	-
- Special Admin Reserve	-	-	-,200,000	_
- Accomodation Tax & Marketing Reserve	_	_	-	_
- Recreation Reserve	-	-	-	-
- CCBF Grants Reserve	-		616,000 -	616,000
·			,	
Total Transfers	- 996,500 -	996,500 -	2,951,653 -	1,721,653
<u>-</u>				
TOTAL OTHER REVENUE & TRANSFERS	- 7,816,233 -	10,939,073 -	26,401,046 -	25,171,046

City of Portage la Prairie GENERAL OPERATING FUND EXPENDITURES

	BUDGET 2021	PRE-AUDIT 2021	BUDGET 2022	BUDGET 2023
GENERAL GOVERNMENT SERVICES				
Legislative	159,805	158,720	163,001	163,001
General Administrative CAO & Staff Office Legal Audit Prior Period Adjustments Assessment Taxation	1,402,451 482,220 35,000 23,000 - 160,000 5,500	1,359,440 412,920 41,524 20,116 - 159,626 1,906	1,436,402 506,025 32,500 24,000 - 160,000 5,500	1,436,402 504,525 32,500 24,000 - 160,000 5,500
Other General Government Elections Conventions Claims & Liability Insurance Intergovernmental Relations Grants	295 90,500 72,477 - 130,900	- 46,305 65,282 - 138,446	11,929 86,380 81,048 - 144,900	5,300 - 84,380 81,048 - 144,900
Other General Government	23,160	19,534	24,600	24,600
TOTAL GENERAL GOVERNMENT SERVICES	2,585,309	2,423,819	2,676,285	2,660,856
PROTECTIVE SERVICES				
Police Fire Emergency Measures - 911 Flood Control Disasters	3,891,352 2,171,775 68,500 - -	4,036,803 2,236,302 68,341 - 269,292	4,411,481 2,252,616 69,730 - -	4,411,481 2,252,616 69,730 - -
Building Inspection Plumbing Inspection Animal and Pest Control	72,325	- 66,421	- 77,045	- 77,045
TOTAL PROTECTIVE SERVICES	6,203,952	6,138,575	6,810,872	6,810,872
TRANSPORTATION SERVICES				
Administration Engineering Roads & Streets	116,782 133,655	112,542 106,963	151,649 107,393	151,649 107,393
Equipment - U Op Wages & Benefits Equipment - Fuel Equipment - Repairs & Maint. Equipment - Insurance & Reg. Workshop and Yards Equipment - Contribution from Utility Down Time Safety Supplies & Consultant	52,400 55,000 88,095 14,690 54,661 - 101,918 3,660	52,429 57,192 100,443 12,443 54,413 - 167,936 4,991	51,680 55,000 93,095 14,690 74,609 - 108,803 3,660	51,680 55,000 93,095 14,690 74,609 - 108,803 3,660
Road Maintenance - Labour Road Maintenance - Materials Road Maintenance - Rentals Special Events Road Maintenance - Dust Abatement Road Reconstruction - Labour	130,461 167,460 31,535 7,833	156,999 126,439 24,035 652	133,623 175,010 31,535 8,271	133,623 175,010 31,535 8,271
Road Reconstruction - Materials Road Reconstruction - Contracts Sidewalks and Boulevards Ditches and Road Drainage	611,000 90,896	558,819 74,187	618,000 87,800	618,000 87,800
Storm Sewers Street Cleaning Snow Removal - Labour Snow Removal - Materials & Repair Snow Removal - Rentals Bridges	111,740 22,216 130,170 68,600 33,695	93,587 23,211 70,526 65,246 8,695	112,334 22,700 133,810 71,100 33,695	112,334 22,700 133,810 71,100 33,695
Street Lighting Traffic Services Parking Other Road Transport	274,427 54,449 65,254 3,262 -	285,136 49,600 138,987 17,907	293,817 54,904 75,035 3,829	293,817 54,904 75,035 3,829
TOTAL TRANSPORTATION SERVICES	2,423,859	2,327,564	2,516,042	2,516,042
ENVIRONMENTAL HEALTH SERVICES				
Garbage and Waste Collection Garbage Collection Nuisance Grounds Other Environmental Health	808,914 109,962 -	827,441 70,830 -	829,491 112,534 -	829,491 112,534 -

City of Portage la Prairie GENERAL OPERATING FUND EXPENDITURES

	BUDGET 2021	PRE-AUDIT 2021	BUDGET 2022	BUDGET 2023
TOTAL ENVIRONMENTAL HEALTH SERVICES	918,876	898,271	942,025	942,025
PUBLIC HEALTH AND WELFARE SERVICES				
Cemeteries Other Medical Officer Hospital Deficit Social Welfare	111,898 148,806	99,260 49,195	111,941 149,334	111,941 147,628
Administration Social Welfare Assistance Social Welfare Services	71,000 -	70,721 -	71,000	71,000 -
TOTAL PUBLIC HEALTH AND WELFARE SERVICES	331,704	219,176	332,275	330,569
ENVIRONMENTAL DEVELOPMENT SERVICES				
Planning and Zoning General Land Assembly Urban Renewal/Beautification Urban Area Weed Control Forestry/D.E.D. Program	- - - 228,556 194,466	- - - 172,010 126,682	- - - 225,869 197,789	- - 225,869 197,789
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES	423,022	298,692	423,658	423,658
ECONOMIC DEVELOPMENT SERVICES				
Water Resources and Conservation Regional Development Industrial Development Tourism Other	119,107 17,300 1,950 10,000	119,107 4,336 1,915 10,015	144,214 17,300 1,950 10,000	144,214 17,300 1,950 10,000
TOTAL ECONOMIC DEVELOPMENT SERVICES	148,357	135,373	173,464	173,464
RECREATION AND CULTURAL SERVICES				
Recreation Commission and Administration Community Centres and Halls Swimming Pools and Beaches Golf Courses Skating Rinks and Arenas Parks and Playgrounds Other Recreation Facilities	- - 4,570 446,757 13,981	- 6,039 482,586 16,325	- - 5,200 458,820 14,444	- 5,200 458,820 14,444
Recreation Programs Grants Parks/Rec. Equip. Maint. Museums Libraries Other Cultural Facilities Island of Lights	1,544,170 62,641 337,555 18,389	1,552,797 64,049 331,226 59,641	1,581,145 65,718 341,080 26,898	1,581,145 62,718 341,080 26,898
TOTAL RECREATION AND CULTURAL SERVICES	2,428,063	2,512,663	2,493,305	2,490,305
FISCAL SERVICES				
Transfers to Specific Reserves Transfer to Capital Transfer to Utility Debenture Debt Charges Other Long-term Debt Charges Tax Discounts and Short-term Loan Interest Other Debt Charges Other Fiscal Services	1,342,311 122,500 - - - 1,553,126 7,000 303,000	2,093,168 1,267,706 - - 1,553,176 5,298 156,855	2,383,327 16,624,000 - - - 2,141,956 7,000 260,000	2,383,327 16,624,000 - - 2,141,956 7,000 260,000
TOTAL FISCAL SERVICES	3,327,937	5,076,203	21,416,283	21,416,283

City of Portage la Prairie UTILITY OPERATING FUND BUDGETED REVENUE & EXPENDITURE

	BUDGET 2021	PRE-AUDIT 2021	BUDGET 2022	BUDGET 2023
WATER CONSUMER SALES - Residential - Commercial - Industrial - Poplar Bluff Industrial Park - Federal & Prov	- 2,900,000 - - 1,727,000 - - 3,650,000 - - 2,800,000 -	3,831,742 -	3,100,000 - 1,543,000 - 3,420,000 - 2,800,000 -	3,100,000 1,543,000 3,420,000 2,800,000
 - Munic. & Schools - Regional Water Agreement SEWER SERVICE CHARGES - Residential 	- 725,000 -	790,136 -	745,000 -	745,000
SEWER SURCHARGES Discounts, Refunds and Cancellations	- 18,000 -	12,910 -	18,000 -	18,000
Net Consumer Revenue - Subtotal	- 11,820,000 -	12,179,052 -	11,626,000 -	11,626,000
Penalties Hydrant Rentals Installation Service	- 10,000 - - 57,725 -	6,106 - 57,950 -	10,000 - 57,725 -	10,000 57,725
Connection Revenue - Net	- 15,000 -	20,541 -	15,000 -	15,000
Provincial Grants Other Revenue	- 850,000 - - 85,200 -	2,151,073 - 2,245,511 -	6,947,130 - 82,050 -	6,947,130 82,050
Contribution from Revenue Fund	-	_,,	-	02,000
Transfer from General Reserve Transfer from Accum. Surplus	- 700,000 -	700,000 -	1,683,837	- -
TOTAL REVENUE	- 13,537,925 -	17,360,233 -	20,421,742 -	18,737,905
WATER SUPPLY Administration	1,325,904	1,514,603	1,498,147	1,498,147
Customer Billings and Collections Purification and Treatment Water Purchases	3,395,725 -	2,969,119	3,452,854 -	3,452,854 -
Service of Supply Transmission and Distribution	- 1,635,613	- 1,697,437	- 1,720,656	- 1,720,656
Other Water Supply Costs Connections - Net Loss	- -	-	-	- -
Total	6,357,242	6,181,159	6,671,657	6,671,657
SEWAGE COLLECTION AND DISPOSAL Administration	_	_	_	-
Sewage Collection System	1,299,792	947,928	1,321,429	1,321,429
Sewage Lift Station Sewage Treatment and Disposal	315,409 653,129	308,133 836,654	318,203 655,510	318,203 655,510
Industrial Pretreatment	- 23,973 -	162,664 -	58,716 -	58,716
Other Sewage Collection and Disposal Costs Connections - Net Loss		-	<u>-</u> -	<u>-</u>
Total	2,244,357	1,930,051	2,236,426	2,236,426
CONTRIBUTION TO CAPITAL	850,000	3,985,501	6,947,130	6,947,130
TRANSFERS TO RESERVES Nutrient Removal Reserve	-	-	-	-
Computer Reserve Infrastructure Reserve	18,000	18,000 -	18,000 -	18,000 -
IP Reserve DEBENTURE DEBT CHARGES	230,175 -	237,632 99,873	237,080 170,860	237,080 170,860
OTHER LONG-TERM DEBT CHARGES				
SURPLUS APPROPRIATIONS Deferred Surplus re Deficit	-	-	-	-
Deferred Surplus re By-Law Obligation Appropriation to General Reserve - Utility Appropriation to Infrastructure Reserve - Utility	3,138,151 700,000	3,138,151 700,000	3,690,589 450,000	2,456,752 -
Total	3,838,151	3,838,151	4,140,589	2,456,752
TOTAL EXPENDITURE	13,537,925	16,290,367	20,421,742	18,737,905
NET OPERATING (SURPLUS) DEFICIT		1,069,866 -	0 -	0

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City of Portage la Prairie Tax levy Calculation for the Year 2022

EXPENSES REVENUES Taxable Exempt Grants Total Basic Tax Allow Total Mill Rate Taxation Gnts-in-Lieu Oth Rev Ftge Total Education: ESL 143.792.910 31.216.900 175.009.810 \$1.524.935.00 (\$74.53) \$1,524,860.47 8.713 ESL \$1.252.867.62 \$271.992.85 \$1.524.860.47 School Division 576,520,810 1,369,490 43,994,700 621,885,000 \$7,857,802.00 (\$285.03) \$7,857,516.98 12.635 School Division \$7,284,340.43 \$555,873.03 \$17,303.51 \$7,857,516.98 Sub-Total \$9,382,737.00 (\$359.55) \$9,382,377.45 21.348 Total \$8,537,208.06 \$827,865.88 \$17,303.51 \$0.00 \$9,382,377.45 Municipal: Deb debt-PCU Centre 592,527,610 43,994,700 636,522,310 \$1,525,956.02 \$424.48 \$1,526,380.50 2.398 Deb debt-PCU Centre \$1,420,881.21 \$105,499.29 \$1,526,380.50 592,527,610 43.994.700 636.522.310 \$403.62 \$160,403.62 0.252 Assess Levy \$149.316.96 \$11.086.66 \$160,403.62 Assess Levy \$160.000.00 Reserve Transfers that are part of the tax levy: Reserve-Glesby Centre 592,527,610 43,994,700 636,522,310 \$20,000.00 \$368.71 \$20,368.71 0.032 Reserve-Glesby Centre \$18,960.88 \$1,407.83 \$20,368.71 Reserve - Handicap Access 43,994,700 636,522,310 \$285.26 \$50,285.26 0.079 Reserve - Handicap Access \$46,809.68 \$3,475,58 \$50,285.26 592,527,610 \$50,000.00 0.236 Reserve-Fire Reserve-Fire 592,527,610 43,994,700 636,522,310 \$150,000.00 \$219.27 \$150,219.27 \$139,836.52 \$10,382.75 \$150,219.27 Reserve-Sidewalk 592,527,610 43,994,700 636,522,310 \$170,000.00 \$587.98 \$170,587.98 0.268 Reserve-Sidewalk \$158,797.40 \$170,587.98 \$11,790.58 Reserve-Gen. 592,527,610 43,994,700 636,522,310 \$186,483.00 \$18.04 \$186,501.04 0.293 Reserve-Gen. \$173,610.59 \$12,890.45 \$186,501.04 Reserve-Equip.Replace 43,994,700 636,522,310 \$570.52 \$100,570.52 0.158 Reserve-Equip.Replace \$100,570.52 592,527,610 \$100,000.00 \$93,619.36 \$6,951.16 592,527,610 43,994,700 636,522,310 \$10,454,510.10 \$10.517.894.65 Mun-at-Large \$63.384.55 \$10.517.894.65 16.524 Mun-at-Large \$9.790.926.23 \$726.968.42 Other Revenue and transfers \$26,383,742.49 \$26,383,742.49 Other Revenue and transfers \$26,383,742.49 \$26,383,742.49 Municipal Total \$39,200,691,61 \$66.262.44 \$39.266.954.05 20.240 \$11,992,758.83 \$890,452.73 \$26,383,742.49 \$0.00 \$39,266,954.05 \$48.583.428.61 \$65.902.89 \$48.649.331.50 Totals \$20.529.966.89 \$1.718.318.61 \$26.401.046.00 \$0.00 \$48.649.331.50 Totals Page 1 Pages 1.9 Pages 1, 2 Page 1

19.421 15.630 PAGE 8

City of Portage la Prairie Sundry Revenue and Expenditure Analysis

Part 1 - Grants in Lieu of Taxes

Government		Assessr	nent				
or Agency		Farm/Res	Other	Mill Rate	Amount	Frontage	Total
#1080 HMQ-MAN	R	4,389,930		32.875	144,319		144,319
#1080 HMQ-MAN	F			32.875	0		0
#1080 HMQ-MAN	0		9,816,190	41.588	408,236		408,236
#1020 HMQ-MAN	0		4,230	41.588	176		176
#1150 HIGHWAYS	R	50,450		32.875	1,659		1,659
#1150 HIGHWAYS	0		41,930	41.588	1,744		1,744
#3 CORP (FDC)	0		7,461,350	41.588	310,303		310,303
#1270 MPIC	R		050 000	32.875	0		0
#1270 MPIC	0	7 000 000	953,880	41.588	39,670		39,670
#1300 MHRC	R	7,828,390		32.875	257,358		257,358
#1770 HYDRO	0		910,280	41.588	37,857		37,857
#705 CENTRA - PP	0	E00.020	4,359,080	41.588	181,285		181,285
#2700 HMQ-CAN	F	509,030		32.875	16,734		16,734
#2700 HMQ-CAN #2706 VIA RAIL	0 0		567,790	41.588 41.588	23,613 5,193		23,613 5,193
#1042 ATTOR GEN	0		124,870	41.588	69,860		
#1094-COMM S-CORR	0		1,679,800 5,297,500	41.588	220,312		69,860
#1094-COIVIIVI 3-CORK	O	12,777,800		41.500	220,312		220,312 1,718,319
		12,111,000		•			1,710,319
Total to mages 4.0			43,994,700	:			4 740 040
Total to pages 1,8						:	1,718,319
Part 2 - Conditional Grant							
Totals to Page 2		ent or Agency		Purpose			Amount
			=			•	
Government of Canada:							
Federal Gov't				Fuel Tax			735,286
ICIP				Sask Ave W	/		16,624,000
		Included in	Conditional Grant	s - Infr/3rd F	Party- Page	2	17,359,286
1 1 0				0-4-4-041-			47.500
Local Government:				Safety Office	er		17,500
		Included in (Conditional Grants	s Local Co	v't Page 2		17,500
		included in C	Onullional Grants	s - Lucai Gu	vi-raye z	•	17,500
Province of Manitoba:				General Op	erating		1,080,245
							1,000,=10
		Included in F	Provincial Municip	al Tax Shari	ng - Page 2	•	1,080,245
					0 0	•	, ,
Province of Manitoba-Mol	oile Transpo	ort - MDTP		Handi-van			30,000
Province of Manitoba-Mai	•			Recycling			211,801
Province of Manitoba-				Dutch Elm I	Disease		46,170
Province of Manitoba-Nat	ural Resour	rces		Larvaciding			37,191
Province of Manitoba-Jus				Policing			1,521,750
Province of Maniotba-Pub				Fire			261,100
Province of Manitoba-Mai	•	Stewardship		WRARS			108,125
		listed in Con	ditional Grants - I	Prov Gov't -	Page 2	•	2,216,137
						•	
			Conditional Gra	nts, Page 2		:	20,673,168
Part 3 - Transfers to Defe	rred Surplu	s - General Op	erating Fund				
Purpose		Year	Term		Authority		Amount
				Total to De	no 1		
Dort 4 Transfers to Defe	rrad Curalii	o Litility On an	ating Fund	Total to Pag	y e i	:	0
Part 4 - Transfers to Defe	neu Surpiu		-		Authority		Amount
Purpose		Year	Term		Authority		Amount
				Total to Pag	ge 6	•	_
					-	:	
							PAGE 9

Part 1 - Debenture Debt Charges GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES FOR THE YEAR ENDED DECEMBER 31, 2022

PURPOSE	B/L #	YEAR MATURES	OPEN BAL.	PRINCIPAL	CLOSE BAL.	INTEREST	TOTAL F	RONTAGE	OTHER R	EQUIREMENT
PCU Centre - Series A	00 9425	2024	1,881,482.59	593,897.64	1,287,584.95	102 491 54	607 270 19			697,379.18
PCU Centre - Series A PCU Centre - Series B	09-8435 09-8435	2024	806,349.70	254,527.56	551,822.14	103,481.54 44,349.23	697,379.18 298,876.79			298,876.79
PCU Centre - Series C	10-8482	2024	558,724.23	128,671.13	430,053.10	30,729.83	159,400.96			159,400.96
PCU Centre - Series D	10-8482	2025	34,920.27	8,041.95	26,878.32	1,920.61	9,962.56			9,962.56
PCU Centre - Series E	10-8482	2025	34,920.27	8,041.95	26,878.32	1,920.61	9,962.56			9,962.56
PCU Centre - Series E PCU Centre - Series F	10-8490	2025	518,121.03	119,764.37	398,356.67	*	146,965.72			146,965.72
PCO Centre - Series F	10-8490	2023	316,121.03	119,704.37	398,330.07	27,201.35	140,903.72			140,903.72
Portage Mutual Arena - Series A	09-8450	2024	22,846.53	7,211.62	15,634.91	1,256.56	8,468.18			8,468.18
Portage Mutual Arena - Series B	09-8450	2024	393,767.42	124,294.29	269,473.13	21,657.21	145,951.50			145,951.50
Portage Mutual Arena - Series C	10-8491	2025	34,541.49	7,984.28	26,557.20	1,813.43	9,797.71			9,797.71
Portage Mutual Arena - Series D	10-8491	2025	69,082.80	15,968.58	53,114.22	3,626.85	19,595.43			19,595.43
Portage Mutual Arena - Series E	10-8491	2025	69,082.80	15,968.58	53,114.22	3,626.85	19,595.43			19,595.43
Crescent Lake Causeway	21-8727	2023	1,000,000.00	596,300.00	403,700.00	19,700.00	616,000.00		616,000.00	
		_	5,423,839.12	1,880,671.94	3,543,167.19	261,284.08	2,141,956.02	0.00	616,000.00	1,525,956.02
		=	-,,	,,,-	- ,,		, ,	2.30		-,,,,,,
				Otherwise					Raised by	
			Taxable	Exempt	Grant	Total	Total	Raised by	Other	Raised by
Area to be Levied			Assessment	Assessment	Assessment	Assessment	Requirement	Frontage	Revenue	MillRate
City at Large			592,527,610		43,994,700	636,522,310	2,141,956.02	0.00	616,000.00	1,525,956.02

Note: PCU Centre is now known as Stride Place.

Part 1 - Debenture Debt Charges UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES FOR THE YEAR ENDED DECEMBER 31, 2022

	YEAR						
PURPOSE	B/L # MATURES	OPEN BAL.	PRINCIPAL	CLOSE BAL.	INTEREST	TOTAL FRONTAGE	OTHER NET REQUIREMENT
Sask Ave W - Utility Infrastructure	21-8728 2036	2,100,000.00	116,259.73	1,983,740.27	54,600.00	170,859.73	0.00
		0.00	0.00	0.00	0.00	0.00	0.00
		0.00	0.00	0.00	0.00	0.00	0.00
	<u>-</u>						
	<u>-</u>	2,100,000.00	116,259.73	1,983,740.27	54,600.00	170,859.73 0.00	0.00 0.00

Page 13 A source: Tax Levy file

Particulars of	Estimated	Borne by	Borne by	Borne by	Borne by
				Designated	
Expenditure	Total Cost	General	Utility	Reserves	Borrowing
Administration	75,400			96,400	
Protective Services	56,800			56,800	
Operations	31,621,300	16,747,000		2,300,000	12,741,000
Environmental Development	0				
Community Services	34,500	3,400		34,500	
Utility	24,911,985		7,157,130	18,627,662	842,000
TOTAL	56,699,985				
TOTAL to Page 5	_	16,750,400			
TOTAL to Page 6		· · · · · · · · · · · · · · · · · · ·	7,157,130		
TOTAL to Part 2				21,115,362	
TOTAL to Part 3				· · · · · · · · · · · · · · · · · · ·	13,583,000

Part 2 - General & Specific Reserve Fund Withdo	rawals				
2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		und Transfers	Utility F	und Transfers	
Reserve Name .	To Operating	To Capital	To Operating	To Capital	
Special Admin By-Law No.7294			•	·	
Handivan Reserve By-Law No. 7267					
Fire Truck -By-Law No. 4895					
Capital Reserve, By-Law No. 7166					
Accomm Tax Reserve - Marketing	78,200	l			
Accomm Tax Reserve - Sask Ave		240,000			
Cemetery - By-Law No. 4227					
Computer - By-Law No. 6373		75,400			
Crescent Lake - By-Law No. 7244					
Ec. Dev By-Law No. 7777					
Environmental Reserve By-Law No.7839					
Equipment Replacement - By-Law 3781		334,500			
Fuel Tax, By-Law No. 06-8317					
Glesby Centre By_law No. 09-8437		16,500			
Land Dvpt - By-Law No. 98-7993		250,000			
Sidewalk, By-Law No. 00-8060		278,000			
Handicap Access Reserve		150,000			
Infrastructure Reserve					
Library Reserve		18,000			
•					
General Reserve:					
	1,105,653				
General Projects		937,600			
.,		,			
CCBF Reserve					
Projects	616,000	ı			
rojects	010,000				
Utility Reserve					
Utility Projects				8,377,662	
• •					
Nutirient Removal				10,000,000	
Infrastructure				250,000	
Total from CODE (for dobt movements)	C4C 000	-			
Total from CCBF (for debt payments)	616,000	_			
Total from General Reserve	1,183,853				
	Page 2	2,300,000			
Total from Accumulated Surplus			0	-	
Total from Utility Reserve		Part 1	0	-	
Total Horri Otility Reserve		rail i			
			Page 6	18,627,662	
Part 3 - BORROWING (Subject to Municipal Board	Approval)			Part 1	
Temporary			Penaymont		
Proposal Bank Loan	Rev. Loan	Pos Loon	Repayment Amount	Term	
Sask Ave W Phase 2 - General	13,741,000	Res. Loan	13,741,000		
Sask Ave W Phase 1 - Utility	842,000		642,000	15 years	
TOTAL, Part 1			14,583,000	-	
TOTAL, Part I			14,363,000	=	
			•		
Amandments Adented		Donartmontal	leo		
Amendments Adopted		_ Departmental l	79 6		
(Authorized Signatures)	_	(Date)	(Authorized)	-	
(Mathonized Digitalules)		(Dale)	(AdditionZed)		

City of Portage la Prairie - 2022 Risk Rating Capital Plan for General Fund

Color Colo	5 .				51.1.0															
Property Property	Dept	Asset			Risk Score	1				1				1				Infrastrustura		Notes
Marchane Marchane			SF	Fail Likelihood	Imnact	Severity	Time Harizan	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	•	Total	
Section Continue	City Manager	Technology:	31	T dii Eikeiiilood	Impact	Severity	THITC TIOTIZOTI	2025	2024	2023	2020	2027	2020	2023	2030	2031	2032	Deficit	Total	
Section Company Comp	on, managar	· · · · · · · · · · · · · · · · · · ·	6	3	4	12	7	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	Ongoing	140,000	
Providence Pro				3	4	12	-													
Section Sect				3	3	9	12		05.000	05.000	05.000	05.000		05.000	05.000	05.000	05.000			
Figure Company Compa				3	5	15 a	4													
Part State Part State Part Part				3	4	12	8-12													
March Street St		Printers, copiers	6	4	4	16	4	·	17,000	Í	,	ŕ	ĺ	17,000	ĺ	Ĺ	Í		34,000	
Section Sect	Public Safety	•		5	5	25	1	45,000												
March 100 for 100 fo				3	4	12	6			500,000				750,000						
Discription		•		3	3	9	9							750,000				045.000		
Part				2	2	4														
First National Collection Controlled Controlled Collection Colle				4	2	4									100,000			.00,000		
Part				1	6	6												700,000		
Production Column Production Column Co				1	2	3			20,000		70.000									
Feb Command Resident Services 10 2 3 6 15 5 5 5 5 5 5 5 5				3	4	12 a	6 8			50 000	70,000									
Concent process To Say & K-CVP S				2	3	6	13			30,000									0	
Property Property		Generator (shared Fire Dept & RCMP)	15	5	5	25	1												50,000	
SCAP SCAP Enter 1965				1	6	6				1							100 00-		0	
Proceedings Proceedings Procedings Procedings Process	RCMP			2	2	4								175 000			100,000			
Figure Color Col	ICOIVII			2	2	4			60,000					173,000						
Person P		RCMP Building - Exhibit Storage (Heat/Cool)	15	1	4	4	30		-,		40,000								40,000	
Clarge Cartine - Agriculture - Service Control - Agriculture - Service Cartine - Service - S		Ŭ		2	2	4			=											
Control Cont	Heritage Square			3	3	9	ŭ		50,000		30,000			30,000	50,000		40,000	, ,		
Chemistry September Sept				5	3	15			16.000		30,000			30,000			,	30,000		
Homer Pers - Next Septement				5	4	20		10,000		20,000		40,000			30,000					
Herman Pinks Pinks Secretaria Secret				5	3	15	4				30,000					40,000				
Literary-coloring storesting 15				5	5	20	2	15.000	100,000				20,000				20,000	20,000	/	
Remark Prof. Center & Librory - centerior regions, pointing 15 2 3 40,000 10,000				2	5	25	3	15,000		30,000			30,000				30,000			
Active Transportation:				5	3	15	2-3		40,000	00,000							10,000	00,000	- ,	
Reference 1,000 10,000	Recreation &	Playground Equipment replacement/additions	15	2	2	4	20			70,000				80,000					150,000	
Added For Path-apparation 22 2 3 8 120 20,000 30,000 40,000 50,000 170,000 310,000 1	Leisure	·				_														
Existing intensition path - parking 22 2 1 2 15-20 50,000 50,000 50,000 6				1	3	3														
Lafe Dark walkway overlay		· · · · · · · · · · · · · · · · · · ·		2	1	2		50,000	-,	50,000	,	60,000	-,	60,000		30,000				
Trainis Courts				2	3	6		320,000	ŕ	ŕ	·	ŕ	,	,				,		
Regaral Florius Shelhers Island Park	Island Park			4	3	12					70,000					80,000				
Deer Pen-Serve, or eliminate and landscape 22 6 3 15 2 2 4 20				3	2	6						20,000								
Saland Park - Washrooms (alt) 15 2 2 4 20				5	i 3	15	3-23			100.000		20,000		20.000				145,000		
Personal Content				2	2	4	20								30,000			241,000		
Photocopier			15	2	2	4	20									20,000		42,000	62,000	
Survey Equipment	Operations		-00	-			4.5									20.000		00.00-	40.000	
Potentification				6	4			ፈበ በበባ	10 000					50 000	15 000	20,000				
GIS enver 22 2 4 8 9+				6	4	:			10,000			40,000		30,000	13,000			40,000		
GIS software modules Operations Building 15 6 3 18 1+ 10,000		GIS	22	2	4	8	9+			50,000		55,000			60,000				165,000	
Operations Building - flooring & painting 22 5 3 15 4+ 6,000 8,000 1,000 3,000 26,000				2	2	4						8,000		45.00-						
Operations office chairs, furniture 22 2 3 6 15-20				6	3	18		,		6 000	8 000			15,000	8 000	1 000		3 000		
Office Desk, cabinet replacement 22 2 3 6 15-20 40,000 40,000 150,000 150,000 150,000 160,000 170,00				2	3	6				0,000	0,000		15.000		3,000	1,000		3,000		
Lidar Program 15 6 6 36 1+ 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 15,000 200,000		Office Desk, cabinet replacement	22	2	3	6	15-20												70,000	
Overlay Program: Coverlay Program/Asphalt Road Surface - 81,388 meters 22 6 6 36 1+ 432,000 447,000 464,000 500,000 550,000 600,000 720,000 780,000 780,000 138,165,000 144,078,000 Overlay Program Additional 22 6 6 36 1+ 200,000 250,000 250,000 300,000 3				6	6	36														
Overlay Program/Asphalt Road Surface - 81,388 meters 22 6 6 36 1+ 432,000 447,000 464,000 500,000 550,000 600,000 720,000 760,000 780,000 138,165,000 144,078,000 Overlay Program Additional 22 6 6 36 1+ 200,000 200,000 250,000 300,000 <td></td> <td></td> <td>15</td> <td>6</td> <td>6</td> <td>36</td> <td>1+</td> <td>15,000</td> <td>50,000</td> <td>200,000</td> <td></td>			15	6	6	36	1+	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	50,000	200,000	
Overlay Program Additional 22 6 6 36 1+ 200,000 200,000 250,000 250,000 300,00			00					400.000	4.47.000	404.000	500.000	550,000	000 000	000 000	700 000	700 000	700 000	400 405 000	444.070.000	
Saskatchewan Ave West - Rebuild 8 2 4 8 6-12 4,034,000 5,239,000 9,273,000 Saskatchewan Ave West - ICIP grants 17 2 4 8 6-12 8,405,000 9,000 30,000 31,000 32,000 33,000 17,500,000 17,785,000 Gravel Roads - 25,306 meters 22 6 6 36 1+ 24,000 25,000 26,000 27,000 28,000 29,000 30,000 31,000 33,000 17,500,000 17,785,000 Gravel Lanes - 38,306 meters 22 6 2 12 10 5,000 5,000 5,000 7,000 7,000 7,000 8,000 9,000 5,765,000 5,831,000 Industrial Park - Street Reconstruction 22 6 4 20 5 100,000 125,000 150,000 9,000 375,000 375,000 8th St NE 100 block (land drainage) 22 4 8 6-12 4 8 6-12 125,000 125,000 125		, , ,		6	6 6	36												138,165,000		
Saskatchewan Ave West - ICIP grants 17 2 4 8 6-12 8,405,000 -		Road Reconstruction:																		
Gravel Roads - 25,306 meters 22 6 6 36 1+ 24,000 25,000 26,000 27,000 28,000 29,000 30,000 31,000 33,000 17,500,000 17,785,000 Gravel Lanes - 38,306 meters 22 6 2 12 10 5,000 5,000 5,000 7,000 7,000 8,000 9,000 5,765,000 5,831,000 Industrial Park - Street Reconstruction 22 6 4 20 5 100,000 125,000 125,000 150,000 375,000 8th St NE 100 block (land drainage) 22 2 4 8 6-12 5 125,000 125,000 125,000 125,000				2	4	8			5,239,000											
Gravel Lanes - 38,306 meters 22 6 2 12 10 5,000 5,000 5,000 6,000 7,000 7,000 8,000 9,000 5,765,000 5,831,000 Industrial Park - Street Reconstruction 22 6 4 20 5 100,000 125,000 125,000 150,000 375,000 375,000 125,000				2	4	8												45		
Industrial Park - Street Reconstruction 22 6 4 20 5 100,000 125,000 150,000 375,000 8th St NE 100 block (land drainage) 22 2 4 8 6-12 125,000 125,000 125,000				6	6	36														
8th St NE 100 block (land drainage) 22 2 4 8 6-12 125,000 125,000				6	2				5,000	5,000	0,000	0,000		7,000	8,000	6,000	9,000			
				2	4	8	-	,				125,000	5,000					.55,550	125,000	·
		8th St NE 100 block	22	2	4	8	6-12					125,000							125,000	

	Asset			Risk Score														
		SF	Fail Likelihood	Impact	Severity	Time Horizon	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Infrastructure Deficit	Total
Ī	sland Park Causeway- lights & banners	13	1	4	4	40	20,000	2027	2020	2020	2027	2020	2023	2000	2001	2002	2 53.0.0	20,000
	Oufferin Ave E extension (SE Dev)	22	4	5	20	1		50.000										50.000
1	St John St Const (SE Dev)	15	2	4	1 8	6-12		/				650,000						650,000
	Storm Sewer Renewal Program:											ĺ						,
	_DS Renewal Program	22	2	3	6	15-20	50,000	75,000	75,000	125,000	150.000	150,000	150,000	150,000	150.000	150.000	10,000,000	11,225,000
	Koko Platz LDS replacement	22	2	3	6	15-20	75,000	50,000	50,000	1=0,000	,	100,000	,	,	100,000	,	10,000,000	175,000
	14th NE CPR Box Culvert Replacement	15	3	4	12	1-5	1.000.000	53,555	,									1.000.000
-	and Drainage Study	22	3	4	12	1-5	, ,	250,000										250,000
3	Saskatchewan Ave - festive lighting/banners	22	3	2	2 6	12	20,000				10,000							30,000
Ī	Downtown brick sidewalk replacement	23	6	6	36	1+												0
:	Sidewalks	23	2	2	2 4	15	50,000	50,000	50,000	70,000	80,000	50,000	50,000	70,000	70,000	80,000	100,000	720,000
Ī	Roads - equipment	11	2	3	6	1-15		20,000		250,000			300,000		25,000		371,000	966,000
	ndustrial Park expansion - roads and lds	22	2	3	6	1-15						2,000,000						2,000,000
1	Environmental:																	
1	Compost screener	10	3	5	9	5		160,000										160,000
(Organic Waste collection - containers	10	3	5	9	5			400,000									400,000
1	Compost site development	10	3	5	9	5			700,000									700,000
(Compost turner	10	3	5	9	5			250,000									250,000
1	Public Works:																	
Ī	Heavy Equipment Renewal	11	2	2	2 4	1-20	235,000	245,000	255,000	265,000	275,000	285,000	295,000	300,000	325,000	350,000	950,000	3,780,000
Ī	Pressure Washer	22	3	3	9	6	,	ĺ	ĺ	13,000	,	,	ĺ	•		,	,	13,000
(Cottonwood maintenance - increase	22	3	3	9	6-10	15,000	15,000	17,000	17,000	20,000	20,000	25,000	22,000	22,000	25,000		198,000
3	Shop hoist replacement	22	3	2	2 6	2-10+				16,000					20,000		2,621,000	2,657,000 Misc. Equip
	PW Building - Mechanicals	22	4	3	12	1+				25,000					30,000			55,000
١	/ehicles - Pool Trucks	22	4	2	2 6	10+	131,000	137,000	144,000	151,000	159,000	167,000	175,000	184,000	190,000		982,000	2,420,000
	Shop heating system replacement	22	3	3	9	6				25,000					30,000		25,000	80,000
	Ops office rooftop HVAC unit replacement	22	3	3	9	6			35,000					35,000				70,000
	Christmas Banners	22	2	2	2 4	15-20	5,000	5,000	10,000	5,000	7,000	8,000	9,000	10,000	10,000	10,000	10,000	89,000
	Christmas LED pole mount lights, festoons	22	2	2	2 4	15-20	15,000				20,000				25,000			60,000
1	Sidewalk new extensions	22	2	2	2 4	15-20	50,000	50,000	50,000	60,000	60,000	70,000	70,000	70,000	80,000	80,000	90,000	730,000
Ц	_ake pumps, pipe	22	2	2	2 4	15-20						60,000	60,000					120,000
-	Winter sand shed	22	2	2	4	15-20				100,000	======							100,000
	Transportation canvas shed, replace canvas	22	2	2	2 4	15-20					50,000							50,000
	Rail Crossing Maintenance (5 of 8 crossings)	22	2	2	4	15-20	75,000	35,000	35,000	40,000	40,000	40,000	40,000	45,000	45,000	40,000	40,000	475,000
	CPR constant warning signal upgrade	22 22	2	2	4	15-20	150.000	150,000										150,000
	CNR signal upgrade	22	2	2	4	15-20 15-20	150,000			400.000								150,000 400.000
	Public Works shop maintenance bay x2 Public works shop overhead doors	22	2	2	4	15-20			12.000	400,000		+	+				-	12.000
	Signage - PLP Entrance Highway Signs	22	2	2	4	15-20			12,000			+	+		80.000		118,000	12,000
ŀ		ZZ	2	3	1 0	10+									80,000		110,000	190,000
Ľ	City Facilities:	22	-	-			35.000								45,000			50.000
-	City Hall flooring, Main Office area City Hall elevator, accessibility measures	18	5	5	5 25 3 12		100.000	100.000							15,000			200.000
-	City Hall Committee room renos	22	4	3	5 12		15.000	100,000				+	+				-	15.000
-	City Hall - basement offices paint	22	5) A	25		5.000					+	+					5.000
-	City Hall Front Counter, Furniture/Finance Dept	22	0	2	3 12		5,000					+	+			50.000		50.000
-	Fire Proof Cabinets - to replace vault storage	22	4	3	12	10										5.000		5.000
	City Hall HVAC	22	4	3	12							+	75,000			3,000	1	75.000
	City Hall Windows	22	4	3	3 12	6		10,000					73,000					10.000
Н	,		4	3	12	0		10,000										10,000
Ľ	Cemetery: Building Repair - roof & siding	5		^	3 12	10			50.000									50.000

#	Name
1	Accommodation Tax - Marketing
2	Accommodation Tax - Sask Ave
3	BDO Arena Building
4	Capital Levy
5	Cemetery
6	Computer
7	Crescent Lake
8	Debentures
9	Dedication Fees -Recreation
10	Environmental
11	Equipment Replacement
12	Fire Truck
13	Gas Tax
14	General Infrastructure
15	General Reserve

#	Name
16	Glesby Building
17	Grants
18	Handicap
19	Handivan
20	Land Development
21	Library Building
22	Operating
23	Sidewalk
24	Softball Complex
25	Spec Admin

Note: All Funding Sources are Reserve accounts excluding #8; 17 and 22.

Dept	Asset		Risk Score															Notes
		SF Fail Like	ood Impact	Severity	Time Horizon	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Infrastructure Deficit	Total	

Dept	Asset		Risk Score															Notes
Бері	Asset		NISK SCOLE													Long Trm -		Notes
		SF	Fail Likelihood Impact	Severity	Time Horizon	2023	2024 202	25	2026	2027	2028	2029	2030	2031	2032	Infra Deficit	Total	
Dept	WTP Dike	D	2 6	12		2025		60,000	2020	2027	2020	2023	2030	2031	2032	Ingra Dejiere	60,000	
Plant & Reservoirs	McKay Reservoir Pump 1	A	3 6	18				50,000									50,000	
lant & Reservoirs	McKay Reservoir Pump 2	A	3 6	18				50,000									50,000	
	McKay Reservoir Pump 3	A	3 6	18			,	30,000	50,000								50,000	
	McKay Reservoir Pump 4	A	3 6	18					50,000								50,000	
	McKay Reservoir Pump 5	A	3 5	5 15					30,000	50,000							50,000	
	McKay Reservoir Pump 6	A	3 5	5 15						50,000							50,000	
	McKay Reservoir Pump 7	A	3 5	5 15						50,000	50,000						50,000	
	McKay Reservoir Pump 8	A	3 5	5 15							50,000						50,000	
	Standby Generator - McKay, replace	A	6 5	30			400,000				50,000						400,000	
	Clarifier Chain Drive Gear 1	D	3 6	18			100,000			20,000							20,000	
	Clarifier Chain Drive Gear 2	D	2 6	12						20,000					22,000		22,000	
	Clarifier Chain Drive Gear 3	D	6 6	36		15,000									22,000		15,000	
	Zebra Mussel Control	D	3 5	5 15		10,000	20	00,000				300,000					500,000	
	Tube settler replacement clarifiers #1	A	3 6	18	1 1		 	20,000				300,000					120,000	
			J 0	1		100.000	1.	20,000	+						1		,	
	Tube settler replacement clarifiers #2	A	5 6	30	1	100,000			-	105.000							100,000	
	Tube settler replacement clarifiers #3	A	2 6	12					05.007	125,000					F0.0		125,000	
	Replace raw water intake pump	D	3 6	18					25,000						50,000		75,000	
	Sand Filter 1 Media Replacement	A	6 5	30		100,000							100.00				100,000	
	Sand Filter 2 Media Replacement	A	3 5	15			400.000		+				100,000		-		100,000	
	Sand Filter 3 Media Replacement	Α	5 5	25			100,000										100,000	
	Sand Filter 4 Media Replacement	Α	4 5	20				00,000	+								100,000	
	Rebuild Poplar Bluff water pump 1	Α	4 5	20			1	10,000	+			40= 000					110,000	
	Rebuilt Poplar Bluff water pump 2	Α	3 5	15								125,000					125,000	
	Rebuilt Poplar Bluff water pump 3	A	3 5	15					== ===				130,000				130,000	
	Replace Poplar Bluff variable frequency drive	Α	4 6	24					50,000								50,000	
	Replace Poplar Bluff variable frequency drive	Α	3 6	18								75,000					75,000	
	Replace Poplar Bluff variable frequency drive	Α	3 6	18										90,000			90,000	
	WTP Process Software upgrade	A	3 6	18					+			100,000					100,000	
	WTP Control Hardware upgrade	A	3 6	18					+	0.7.000		200,000					200,000	
	Pretreatment - result sand recirc pump 1	D	4 5	20						35,000							35,000	
	Pretreatment - result sand recirc pump 2	D	4 5	20		70.000				35,000	00.000				22.000		35,000	
	Water system Assessment	A	6 6	36		70,000			+		80,000				90,000		240,000	
	Structural Repairs to Water Plant Building	A	6 5	30		150,000	4 000 000				100,000				100,000		350,000	
	Lime Sludge pond cleaning (5 years alternating)	D	6 5	30			1,600,000		+	50,000	1,800,000				2,000,000		5,400,000	
	Anionic Polymer System	D D	3 6	18		40.000			+	50,000							50,000	
	Chlorine Feed System		5 6	30		40,000 12,000			+								40,000 12,000	
	Install redundant chlorine line	D A	3 6	18		12,000			+		45.000							
	WTP Instrument Air Compressor 1 WTP Instrument Air Compressor 2		3 5	10							15,000	40.000					15,000 18,000	
	McKay Instrument Air Compressor 2 McKay Instrument Air Compressor 1	A	2 5	10					4E 000			18,000						
	, ,	A	3 5	5 15 5 10					15,000			20,000					15,000 20,000	
	McKay Instrument Air Compressor2	C	2 5				4.0	00,000				20,000					1,000,000	
	Sand Filter Centre Ring replacement	D	0 5	25		15,000	1,0	00,000	+							1	1,000,000	
	Heat pump piping insulation Install Chlorine Analyzer - McKay	D	2 5	5 10 6 12		15,000		-	+						1	1	15,000	
	Install Chlorine Analyzer - McKay Install Chlorine Analyzer - Popular Bluff	A	2 0	12		10,000			+						1		10,000	
	Windows (WTP)	A	4 6	12		10,000		-	+		30,000						30,000	
	` '	A	6 4	6							30,000		60,000				60,000	
	Office Flooring (WTP) Flooring around Clarifier 3 (WTP)	D	6 1	24		7,000			+				60,000				7,000	
	WTP Office HVAC	D	6 4	24		7,000		40,000	+								40,000	
	WTP Office HVAC WTP Main Building HVAC	A	6 4				 	40,000					75,000				75,000	
	WTP Ozone Air Conditioner	D	2 2	15 12				-	+				75,000		30,000		30,000	
	Pretreatment HVAC	A	۵ ۵	3 18			25,000		+						30,000		25,000	
		A	0 3	24		10,000	20,000	-	+						1	1	10,000	
	WTP Reservoir Furnace		b 4	3 12		10,000			100,000						1		10,000	
	Carbon Dioxide Diffusion system (Chbr 1&2)	A	4 3	12		00.000			100,000									
	Carbon Dioxide Diffusion system (Chbr 3) Ozone Diffusion system (Chbr 1&2)	A	0 4			80,000					200,000						80,000 200,000	
			3 6	18			150,000				∠00,000						150,000	
	Ozone Diffusion system (Chbr 3)	A	4 6	24			150,000	00.000									,	
	Raw water intake upgrade/protect-bar,pip	С	5 4	20			50	00,000	+						1		500,000	
	Security Systems - Camera/Fences/Gates	D	5 1	5	10 20				F0 000							U	FO 000	
	Sludge pump station pipes	Α] 3] 6	18	4				50,000						l	j	50,000	

Dept	Asset			Risk Score															Notes
Бері	Asset			NISK SCOIE											T		Long Trm -		Notes
		SF	Fail Likelihood	Impact	Severity	Time Horizon	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Infra Deficit	Total	
	Sludge pump station pump 1	Α	3	3	3 9	9									60,000			60,000	
	Sludge pump station pump 2	Α		3	3 9	9									60,000			60,000	
	GAC replacement - Engineering & Membrane	С			5 20							4,000,000					_	4,000,000	
	GAC 1	A		2	5 10	,											0	0	
	GAC 2	A		(5 10 5 10												0	0	
	GAC 3 GAC 4	A		1 1	5 10												0	0	
	GAC Influent Flow meter	A			6 30		20,000										U	20,000	
	GAC Valve Replacements	A		;	5 25		30,000	30,000	32,000	35,000								127,000	
	Actiflo clarifier scraper arms and drive	A		6 !	5 30		250,000	00,000	02,000	00,000								250,000	
	Actiflo Air Scour Blower	Α			5 20) 4	,			10,000								10,000	
	Actiflo Air Scour Lamellas	Α	2	2 .	5 10	10										200,000		200,000	
	Confined Space Hoist	Α	5	5 .	5 25	1-5	12,000											12,000	
	WTP Roof Replacement	D	5	5 (6 30	1	20,000			300,000								320,000	
	Aciflo Roof Replacement	D	5	5 6	6 30	5					300,000							300,000	
	WTP Distribution Roof	Α		3 6	6 18	1							50,000					50,000	
	McKay Reservoir Roof Replacement	Α	_	3 6	6 18	<u> </u>							50,000					50,000	
	McKay Reservoir Cover Replacement	A			6 6	30											0	0	
	WTP Reservoir City Distribution Pump 1	D		5 (6 30				50,000	EE 000								50,000	
	WTP Reservoir City Distribution Pump 2	D			6 30					55,000	22.222							55,000	
	WTP Reservoir City Distribution Pump 3	D D			6 24 4 16	-					60,000	70,000						60,000 70,000	
	WTP Reservoir City Distribution Pump 4 WTP Reservoir City Distribution Pump 5	D		1 -	4 16	, ,						70,000			+	90,000		90,000	
	Actiflo-Hydro cyclone Replace Bank of 4x2	D		1 6	6 30		40,000			60,000			70,000			80,000		250,000	
	Raw water summer intake valve	D		,	6 12		40,000			00,000			70,000		20,000	00,000		20,000	
	Raw water winter intake valve	D			6 12	- v			30,000						20,000			30,000	
	Chemical storage tanks & feed systems	D		1 6	6 24	<u> </u>			33,333	50,000			60,000			70,000		180,000	
	Replace sand filter backwash blower	D		5 .	5 25			80,000		22,222			20,000			,		80,000	
	McKay MCC Bucket 1	Α	1	4	4 4	1 15-20		,									0	0	
	McKay MCC Bucket 2	Α	1	4	4 4	15-20											0	0	
	McKay MCC Bucket 3	Α	1	4	4 4	15-20											0	0	
	McKay MCC Bucket 4	Α	1	4	4 4	15-20											0	0	
	McKay MCC Bucket 5	Α	1	4	4 4	15-20											0	0	
	McKay MCC Bucket 6	A		4	4 4	15-20											0	0	
	McKay MCC Bucket 7	A	_	4	4 4	15-20											0	0	
	McKay MCC Bucket 8	Α		4	4 4	15-20											0	0	
	McKay MCC Motor 1	Α			5 5	15-20											0	0	
	McKay MCC Motor 2	A	1		5 5	15-20											0	0	
	McKay MCC Motor 3 McKay MCC Motor 4	A	1	;	5 5	15-20 15-20											0	0	
	McKay MCC Motor 5	A	1	: :	5 25		15,000										0	15,000	
	McKay MCC Motor 6	A			5 25		15,000											15,000	
	McKay MCC Motor 7	A		;	5 25		15,000											15,000	
	McKay MCC Motor 8	A		;	5 25		15,000											15,000	
	McKay Pressure Relief Valve 1	A	_	5 .	5 30		20,000											20,000	
	McKay Pressure Relief Valve 2	А		5 .	5 30) 1	20,000											20,000	
	Automatic Ozone Regulator Valves	Α	3	3 .	5 15	7								40,000				40,000	
	WTP Reservoir inspection & cleaning	D	5	j (5 25		100,000									200,000		300,000	
	McKay Reservoir Inspection & Cleaning	D			5 20							150,000						150,000	
	WTP U[grade - Expansion - ICIP Funding	F		j <u></u>	5 25			40,000,000										40,000,000	
	WTP Upgrade - Expansion - City funding	С		5 .	5 25			20,000,000										20,000,000	
Water	Water Distribution System - 111,845 meters	D		6 3	3 18		200,000	230,000	230,000	250,000	275,000	275,000	290,000	290,000	290,000	320,000		89,635,000	
	Wastewater Collection - 111,845 meters	Α		5 3	3 18		315,000	335,000	355,000	375,000	410,000	445,000	450,000	460,000	470,000	470,000		90,185,000	
	Wastewater Force mains - 45,878 meters	A			3 18		100,000	100,000	100,000	125,000	125,000	125,000	150,000	150,000	150,000	150,000		37,975,000	
	Industrial Park expansion	С			4 12		000.000	1,000,000	000.000	1,000,000	075 000	1,000,000	275 222	1,000,000	202.000	1,000,000		5,000,000	
	Watermain Renewal Program Additional Watermain Renewals	D A			3 6	3-5 3-5	200,000	230,000	230,000 300,000	250,000	275,000	275,000 300,000	275,000	300,000	300,000	300,000	300,000	2,935,000 600,000	
	Park Dr 18th to Sissons - 430 m Watermains	A			3 3	2 15-20+		360,000	300,000			300,000						360,000	
	Park Dr 15th to 18th - 600 m - Watermains	A		,	3 2	2 15-20+		300,000	450,000									450,000	
	Park Dr Sissons to 24th - 460 m - Watermains	A			3 2	2 15-20+				350,000								350,000	
	Water System Upgrading	D		3 :	3 9	6-10	200,000	220,000	240,000	260,000	275,000	285,000	295,000	300,000	300,000	300,000	300,000	2,975,000	
	Fire Hydrant infill (for coverage)	D		3	3 9	6-10	20,000	20,000	20,000	24,000	0,000	_30,000		200,000	230,000	200,000	300,000	84,000	
Other -	PW garage	D		1 2	2 8	6-10	-,	-,	-,	400,000				600,000				1,000,000	
1	I Da. aDa			-1 4		. 0 10	ļ		l l	100,000				555,550			<u> </u>	.,000,000	

Dept	Asset			Risk Score															Notes
·		SF	Fail Likelihood	Impact	Squarity	Time Horizon	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Long Trm - Infra Deficit	Total	
Funded by	Heavy equipment	D D	Fall Likelinooa	Impact	Severity		120,000	130,000	140,000	150,000	160,000	170,000	180,000	190,000		210,000		1,870,000	
	Shop door replacement - 14'	D		†	2 1/	-	20,000	130,000	140,000	130,000	100,000	170,000	180,000	190,000	200,000	210,000	220,000	20,000	
Othicy	Solids tank with overflow/pond for jetting	D		1 .	2 3	8 6-10	20,000			50,000								50,000	
Sanitary Sewer	Renewal Program	A	_	2 /	2 .	9 10	200,000	210,000	220,000	230,000	250,000							1,110,000	
Samualy Sewer	Additional Allocation - NW Sector	A		2 .	2 3	9 10	115,000	125,000	135,000	145,000	160,000							680,000	
	Re-twining of Poplar Bluff Force main	C		- '	5 25		113,000	4,000,000	133,000	143,000	100,000							4,000,000	
	Re-twinning of Poplar bluff Force main	F		5 .	5 25			4,000,000										4,000,000	
Sewage Lift Stations -	Re-twilling of Popial bluff Force main				2	1-2		4,000,000										, ,	All SLS to central monitoring location
General	SLS Communication/Alarms systems		_	_	- 0		45.000								i		00.000		in SES to central monitoring location
General	Odor Control	D A	5	5	5 25 4 20	-	15,000 10,000	10,000	10,000								83,000	98,000 30,000	
	Sampler/Sampling stations	A		2 4	4 20	B 1-3	10,000	10,000	10,000								30,000	30,000	
	Misc./Betterments	A		4 5	5 20						100,000	50,000	100,000	75,000			00,000	, , , , , , , , , , , , , , , , , , , ,	General Improvements
Bridge Road	Building	Α	2	2 2	2 4	4 10					,	,	,	- ,			50,000	50,000	
	Electrical	А	2	2 2	2 4	4 10											0	0	
	Heating	Α		6 4	4 24		8,000											8,000	
	Piping	A		2 (6 12		45.000						30,000					30,000	
	Automation	A		0 4	4 24	4 1	15,000					100.000						15,000 100,000	
	Generator Pump 1	A		4 4	4 16	6 4				40,000		100,000			, 			, , , , , , , , , , , , , , , , , , , ,	pump in 2017
	Pump 2	A		2 !	5 10	-				10,000					,———	50,000		50,000	psp 11 40 11
6th Ave	Building	A		3 4	4 24	-	20,000				30,000				, — — —	- 3,000		50,000	
	Electrical	Α	2	2 .	5 10	0 1					,			50,000				50,000	
	Piping	Α		6 5	5 30		60,000											60,000	
	Automation	A		2 5	5 10	0 10											0	0	
	Pump 1	A		5 5	5 30		12,000											12,000	
	Pump 2 Pump 3	A) ;	5 30	-	12,000							50,000				12,000 50,000	
	Spare Pump	A		2 3	5 10	-								50,000			0	30,000	
	Generator	A		2 1	5 10												150,000	150,000 o	ultage
	Communication/Alarms	A		3 4	4 24		6,000							-			100,000		New item
	HVAC	Α	6	2	4 24		-,	5,000										5,000	
Danadous		A		2	4 24		40,000	5,000					15,000					,	Concrete restoration
Broadway	Building/Concrete Electrical	A	1	1 4	3 4	6 15	40,000						15,000				0	55,000 C	oncrete restoration
	Heating	A		3 4	4 24				20,000								U	20,000	
	Piping	A		4 5	5 20				30,000									30,000	
	Automation	Α	5	5 4	4 20	0 3											0	0	
	Pump 1	А		5 .	5 25												0	0	
	Pump 2	A		2 (6 12												0	0	
	Pump 3	A		2 6	6 12		15.000				50,000							50,000	
	Odor Control Communication/Alarms	A			4 2 ⁴ 5 30		15,000 6,000											15,000 6,000	
	Generator	A		2 2	4 8	8 15	0,000										0	0,000	
Scanlan	Building	A		4 2	2 8	8 6								7,000			· ·	7,000	
	Electrical	А	2	2 2	2 4	4 15											0	0	
	Piping	A		4 .	5 20	0 3			5,000									5,000	
	Automation	A		2 4	4 8	8 7								10,000				10,000	
	Pump 1	A		2 5	5 10										,———		0	0	
	Pump 2 Spare Pump	A		<u> </u>	5 10 4 24			15,000	+						,———		0	15,000	
	Communication/Alarms	A		3 4	4 12			13,000	-				+	-	5,000		+	5,000	
Gigot	Building	A		2 2	2 4	4 15					20,000				3,000			20,000	
	Electrical	А		3 4	4 12							10,000						10,000	
	Piping	Α		4 (5 20		15,000											15,000	
	Automation	A		2 4	•	8 10										10,000		10,000	
	Pump 1	A		4 5	5 20				40,000					45,000	,———			40,000 45,000	
	Pump 2 Spare Pump	A		3 1	4 12	9 15			+					45,000	,———		0	45,000	
	Generator	A		2 ,	5 10										100,000		9	100,000	
	Communication/Alarms	A		5 ;	5 25	-	6,000											6,000	
Yellow quill/Cres Rd W	Building	Α	2	2 .	5 10											10,000		10,000	
	Electrical	А		2 (6 12											15,000		15,000	
	Piping	A		3 .	5 15	, ,				15,000								15,000	
	Automation	A		2	5 10	-	05.000								8,000			8,000	
	Pump 1	A) (6 30		25,000								,———	20,000		25,000 30,000	
	Pump 2 Communication/Alarms	A		<u> </u>	6 12 5 25			6,000							,———	30,000	-	30,000 6,000	
Sisson	Building	A		4 4	4 16			6,000		15,000					,———			15,000	
2.55511	Electrical	A		4 !	5 20	•				10,000	15,000				,———			15,000	
		_			4 12						. 2,230		15,000					15,000	
	Heating	Α	3	기 '	7 12	_						l l	10,000		·			13,000	
	Heating Piping	A		4 (6 24				40,000				10,000					40,000 20,000	

Dept	Asset			Risk Score															Notes
		SF	Fail Likelihood		Severity	Time Horizon	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Long Trm - Infra Deficit	Total	
	Pump 1	A	Full Likelinoou	impuct	6 30		2023	45,000	2023	2020	2027	2028	2029	2030	2031	2032	Ingra Dejicit	45,000	
	Pump 2	A	2		5 1	_		43,000								50.000		50,000	
	Communication/Alarms	A		7	6 (5 15										30,000	0	30,000	
Lions Manor	Building	A		3	6 18	3 4				20,000							, i	20,000	
	Electrical	Α		2	5 10	0 6						50,000						50,000	
	Piping	Α	2	2 (5 10	7							10,000					10,000	
	Automation	A	2	2	5 10	9									10,000			10,000	
	Pump 1	A		(6 (5 11											0	0	
	Pump 2	A		(6 (5 11											0	0	
Dana dana Arra	Communication/Alarms	A			6 (5 12							40.000				0	10,000	
Brandon Ave	Building Electrical	A			6 6	6 11							10,000				0	10,000	
	Piping	A		1 6	6 18	- 1					5,000						U	5,000	
	Automation	A			6 12	2 10					0,000					10,000		10,000	
	Pump 1	Α			6 (5 15										,	0	0	
	Pump 2	Α	4	. (6 24	4 2		15,000										15,000	
	Communication/Alarms	A	1	(6 (15											0	0	
Pool - Splash Island	Building	A			6 (5 15											0		oes not have a building
	Electrical	A		2 2	2 4	4 8								10,000				10,000	
	Wet well heater	A		<u> </u>	2 (10					40.000					10,000		10,000 10,000	
	Piping Automation	A		1 3	5 20	5			15,000		10,000							10,000	
	Pump 1	A	1	1	6 6	5 12			13,000								0	15,000	
	Pump 2	A	1	1 6	6 () 12										20,000	9	20,000	
	Communication/Alarms	A			6 (6 15										_==,===	0	0	
Portage Ave	Building	Α	2	2 2	2 4	1 15											0	0 D	oes not have a building
	Electrical	A		6	6 30		10,000											10,000	
	Piping	A		3 6	6 18	, ,							5,000					5,000	
	Automation	A		3 6	6 18	,						5,000		2.000				5,000	
	Pump 1	A		2 6	6 12									8,000				8,000	
	Pump 2 Communication/Alarms	A		2 6	6 12 5 30	<u> </u>	5,000							8,000				8,000 5,000	
McMillan	Building	A			5 2		5,000	50,000					80,000						oncrete restoration
Mominari	Electrical	A			6 12			30,000					00,000	20,000				20,000	onorete restoration
	Heating	A			5 1									20,000			0	0	
	Piping	Α	1		5 :	5 12											0	0	
	Automation	Α			5 20				30,000									30,000	
	Pump 1	D		5 .	5 2			30,000						50,000				80,000	
	Pump 2	A		2 6	6 12		10.000								60,000			60,000	
	Pump 3	D		5	5 30	·	10,000									65,000	0	75,000	
	Pump 4 Pump 5	A			6 18	5 11			10,000			+			+		U	10,000	
	Valves	A		<u> </u>	6 12	-			10,000							20,000		20,000	
	Communication/Alarms	A			6 12								10,000			20,000		10,000	
Poplar Bluff 2	Building	Α	2	2 .	5 10) 10							.,			10,000			M Owned/ City maintained
·	Electrical	Α	2	2 (5 10	10										10,000			onstructed in 2018-2019
		A	2	2		3 10										10,000		10,000	
	Piping	A		2 6	6 12												0	0	
	Automation	A		2 6	6 12					40.000			20.000				0	40,000	
	Pump 1 Pump 2	D D	3	3 3	5 15 5 15					10,000	10,000		30,000					40,000 10,000	
	Pump 3	A			5 1						10,000	10,000						10,000	
	Communication/Alarms	A		<u> </u>	5 10		20,000					10,000							stall fiber with reservoir
South East Devel	Building	A		3 6	6 18		20,000	10,000											dd shelter or building
	Electrical	Α			5 :	5 15		,									0	0	-
	Piping	A		Į.	5 ;	5 15										· 	0	0	
	Automation	Α			5 :	15												0	
	Pump 1	D		3 .	5 1					5,000								5,000	
	Pump 2	D		3 .	5 1			20.000			5,000							5,000	
	Spare Pump Communication/Alarms	A)	5 20 5 10			20,000								5,000		20,000 5,000	
WPCF	Plant Rebuild - Phase 1 (LRAR)	A			4 10	3 10										5,000	28,750,000	28,750,000	
VVPCF	Flant Repullu - Fliase I (LRAR)	A	2	+	+	10											∠6,750,000	∠0,750,000	unding shown for City contribution
	Plan Rebuild - Phase 2 (Pending)	В	4	ļ ;	3 1:	2 40+												O	nly - P3 and Government Grants
						Ongoing until												\$2	230,200 Annual contributions - 35%
	Industrial Pre-treatment Capital Contribution	D	5	5	5 25	capacity sold	31,000		33,000	34,000	35,000	36,000	36,000	37,000		39,000			ity, 65% Industry
	P3 Annual Contribution to Capital	A						1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000				ity - 60% to total annual (\$2.5M)
	Safety railing	A		3	4 30		40,000									-		40,000	
Main building	Building	Α		j :	3 1					10,000								10,000	
	Roof	A		6 4	4 24		40,000											40,000	
	Electrical	A		1 5	5 30		30,000											30,000	
I	Exterior Lighting	A	4	1	5 20	1 ار	20,000											20,000	

Dept	Asset			Risk Score															Notes
·																	Long Trm -		
		SF	Fail Likelihood	Impact	Severity	Time Horizon	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Infra Deficit	Total	
	HVAC	A		6 5	5 30		50,000	2024	2023	2020	2027	2020	2025	2030	2031	2032	IIIJI a Dejiele	50,000	
	Maintenance area- tools, etc.	A	· ·	5 5	5 2		5.000											5.000	
	Hot water tanks	A		2 5		0 10	20,000										20.000	40,000	
)	Equipment	A		5 6		0 10	90,000	95,000	50,000								20,000	235,000	
adworks	Bar Screen	D		5 5		5 5	90,000	93,000	8.000										Teeth needed every 5 years
or Control	Chemical feed pumps	D		1 6		6 15			0,000								0	0,000	reelii needed every 5 years
or Control	Tanks	A		1 6	,	6 12											0	0	
	Water Softener	A		3 6	,	8 5						15.000					U	15,000	
	Air compressor	A	· ·	2 6	-	-						13,000			20,000			20,000	
20	Liners	A		2 6		2 5-10		500,000							20,000			500,000	
Rs	Decant headers	A		2 6		2 3-10		500,000									0	300,000	
	Blowers	A		5 6			25,000										0	25,000	
				5 6															
	Influent Valve 3 Influent Valve 1	A		1 6	31	0 1 6 15	100,000											100,000	
		A	,	5 6	3 3	0 1	90,000										- 0	90,000	
	Pumps (8 total)) (90,000											90,000	
	Instrumentation Concrete Repair	A		5 5		2 2-5 5 1	20,000										0	20.000	Safety concern
			`	1 6	_		20,000												
	EQ Pump 1	A		1 6		6 12											0	0	have 2 new- need a 3rd
	EQ Pump 2	A		6 3	0 1	6 12 8 4				00.000							U	00.000	
	EQ Pump 3	A	`	0		·				90,000							0	90,000	
	Electrical	A		2	7	·		20.000									0	00.000	
	Flow Meter	A		6 5	,			20,000										20,000	
	Heating	D	_	6 4	4 2			5,000										5,000	
	Outfall Pump 1	A		6 4	·												0	0	
	Outfall Pump 2	A		6 4	4 2					00.000							0	00.000	
_	Outfall Pump 3	A	;	3 6		8 4				60,000								60,000	
=	Building	A		4 5				60,000										60,000	
	Blowers	D		6 5		0 1	10,000											10,000	
	Heating	A	<u> </u>	6 5	5 3		15,000											15,000	
	Pumps	A		3 6	, ,												0	0	
	Boiler	A		3 6	5 1	8 10-15											0	0	
	Peroxide System	A		3 2	2 (6 10-15											0	0	
	Piping	A		3 6	, ,												0	0	
AR	Building	A		2 5	5 10	10 10											0	0	
	Blowers	A	•	1 6	6 (6 10-15											0	0	
	Heating	A		1 6		6 10-15											0	0	
	Pumps	A	_	~ ~		8 10-15											0	0	
	Boiler	A	· ·	3 6													0	0	
	Grinders	D		5 6	3	0 1-3	20,000	20,000	20,000									60,000	
	Piping	A		2 4	1	8 10-15											0	0	
	Instrumentation	A		3 6	5 1									10,000				10,000	
	BOB	A		2 6													0	0	
Γ	Pumps	A	į.	5 6	3	0 1	40,000											40,000	
	Belt thickeners	A	•	1 6	6	6 15											0	0	
	Polymer Make up	A		4 6					30,000									30,000	
	EQ Tank	A		6 4	4 2		60,000	·										60,000	
	Heat Exchanger	A		4 5	5 2			20,000										20,000	
	Heating	A		2 5	5 10	0 10-15											0	0	
s	Pumps	A		2 6	6 1:	2 3			100,000									100,000	
	Heating	A		2 6	1:	2 10										<u> </u>	0	0	

Funding Source	
#	Name
A	Utility General Reserve
В	Nutrient Removal Reserve
С	Debentures
D	Operating
E	Infrastructure
F	Grants

GENERAL FUND - CAPITAL FUNDING PLAN

Reserves	2022		2023			2024			2025			2026			2027			2028			2029			2030			2031			2032	
RESERVES	End Balance	Added	Use	End Balance	Added		End Balance	Added		End Balance	Added	Use	End Balance	Added		End Balance	Added		nd Balance												
Accomodation Tax - Marketing	42,000	70,000	0	112,000	70.000	0	182,000	70,000	0	252,000	70.000	0	322,000	70,000	0	392,000	70,000		462,000	70.000	0	532,000	70.000	0	602,000	70,000	0	672,000	70.000	0	742,000
2 Accomodation Tax - Sask Ave	1,000	70,000	0	71,000	70,000	0	141,000	70,000	0	211,000	70,000	0	281,000	70.000	0	351,000	70,000	C	421,000	70,000	0	491,000	70,000	0	561,000	70,000	0	631,000	70,000	0	701,000
3 BDO Arena Building	40,000	10,000	0	50,000	10,000	0	60,000	10,000	0	70,000	10,000	0	80,000	10,000	0	90,000	10,000	C	100,000	10,000	0	110,000	10,000	0	120,000	10,000	0	130,000	10,000	0	140,000
4 Capital Levy	97,000	(97,000)	0	0			·													·											
5 Cemetery	7,000	10,000	0	17,000	10,000	0	27,000	30,000	50,000	7,000	10,000		17,000	10,000	0	27,000	10,000	C	37,000	10,000	0	47,000	10,000	0	57,000	10,000	0	67,000	10,000	14,000	63,000
6 Computer	83,000	79,000	14,000	148,000	18,000	31,000	135,000	18,000	14,000	139,000	18,000	14,000	143,000	18,000	14,000	147,000	18,000	114,000	51,000	18,000	31,000	38,000	18,000	14,000	42,000	18,000	14,000	46,000	18,000	0	64,000
7 Crescent Lake	26,000	2,000	0	28,000	2,000	0	30,000	2,000	0	32,000	2,000	0	34,000	2,000	0	36,000	2,000	C	38,000	2,000	0	40,000	2,000	0	42,000	2,000	0	44,000	2,000	0	46,000
8 Debentures			4,034,000			5,239,000																									
9 Dedication Fees - Recreation	23,000	(23,000)																													
10 Environmental	584,000	0	0	584,000	0	0	584,000	770,000	1,350,000	4,000	0	0	4,000	0	0	4,000	0	C	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000
11 Equipment Replacement	68,000	250,000	285,000	33,000	250,000	265,000	18,000	250,000	255,000	13,000	750,000	515,000	248,000	250,000	275,000	223,000	250,000	285,000	188,000	450,000	595,000	43,000	400,000	300,000	143,000	350,000	350,000	143,000	250,000	350,000	43,000
12 Fire Truck	159,000	150,000	95,000	214,000	150,000	20,000	344,000	210,000	550,000	4,000	575,000	70,000	509,000	150,000		659,000	620,000		1,279,000	150,000	750,000	679,000	150,000	0	829,000	150,000		979,000	150,000	0	1,129,000
13 Canada Community Building Fund *	167,000	735,000	20,000	882,000	735,000	0	1,617,000	735,000	0	2,352,000	735,000		3,087,000	735,000		3,822,000	735,000		4,557,000	735,000	0	5,292,000	735,000	0	6,027,000	735,000		6,762,000	735,000	0	7,497,000
14 General Infrastructure	13,000	0	0	13,000	0	0	13,000	0	0	13,000	0		13,000	0		13,000	0		13,000	0	0	13,000	0	0	13,000	0	0	13,000	0	0	13,000
15 General Reserve	8,086,400	983,000	1,590,000	7,479,400	750,000	360,000	7,869,400	0	245,000	7,624,400	0	250,000	7,374,400	850,000	265,000	7,959,400	850,000	850,000	7,959,400	850,000	495,000	8,314,400	650,000	400,000	8,564,400	750,000	245,000	9,069,400	850,000	325,000	9,594,400
16 Glesby Building	140,000	20,000	0	160,000	20,000	66,000	114,000	20,000	0	134,000	20,000	30,000	124,000	20,000		144,000	20,000		164,000	20,000	30,000	154,000	20,000	50,000	124,000	20,000	0	144,000	20,000	50,000	114,000
17 Grants			8,405,000																												
18 Handicap	51,000	50,000	100,000	1,000	100,000	100,000	1,000	50,000		51,000	50,000		101,000	50,000		151,000	50,000		201,000	50,000	0	251,000	50,000	0	301,000	50,000	0	351,000	50,000	0	401,000
19 Handivan	1,000	0	0	1,000	0	0	1,000	0	0	1,000	0		1,000	0		1,000	0		1,000	0	0	1,000	0	0	1,000	0	0	1,000	0	0	1,000
20 Land Development	1,340,000	20,000	0	1,360,000	20,000	0	1,380,000	20,000		1,400,000	20,000		1,420,000	20,000		1,440,000	20,000		1,460,000	20,000	0	1,480,000	20,000	0	1,500,000	20,000	0	1,520,000	20,000	0	1,540,000
21 Library Building	7,000	10,000	0	17,000	10,000	0	27,000	10,000	30,000	7,000	10,000		17,000	10,000		27,000	10,000		37,000	10,000	0	47,000	10,000	0	57,000	10,000	0	67,000	10,000	0	77,000
22 Operating			1,449,000			1,881,000			1,491,000			2,017,000			1,820,000			3,803,000)		1,778,000			1,740,000			2,063,000			1,599,000	
23 Sidewalk	0	170,000	50,000	120,000	170,000	50,000	240,000	170,000	50,000	360,000	170,000	70,000	460,000	170,000	80,000	550,000	170,000	50,000	670,000	170,000	50,000	790,000	170,000	70,000	890,000	170,000	70,000	990,000	170,000	80,000	1,080,000
24 Softball Complex	12,000	(12,000)																													
25 Spec Admin	98,000	(98,000)																													
25 Spec Admin 26 Policing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	C	0	0	0	0	0	0	0	0	0	0	0	0	0
Total:	11,045,400	2,399,000	16,042,000	11,290,400	2,385,000	8,012,000	12,783,400	2,435,000	4,035,000	12,674,400	2,510,000	2,966,000	14,235,400	2,435,000	2,454,000	16,036,400	2,905,000	5,102,000	17,642,400	2,635,000	3,729,000	18,326,400	2,385,000	2,574,000	19,877,400	2,435,000	2,742,000	21,633,400	2,435,000	2,418,000	23,249,400

Note: No further contributions to Policing Reserve forecasted although it is expected the lapse between budget and actual on an annual basis will be contributed until a sufficient reserve is established for the national union changes expected.

Targ	eted Reserve Contributions	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
- 1	Accomodation Tax - Marketing	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
2	Accomodation Tax - Sask Ave	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
3	BDO Arena Building	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
4	Capital Levy	(97,000)									
5	Cemetery	10,000	10,000	30,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
6	Computer	79,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000
7	Crescent Lake	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
8	Debentures										
9	Dedication Fees - Recreation	-23,000									
10	Environmental	0	0	770,000	0	0	0	0	0	0	0
11	Equipment Replacement	250,000	250,000	250,000	750,000	250,000	250,000	450,000	400,000	350,000	250,000
12	Fire Truck	150,000	150,000	210,000	575,000	150,000	620,000	150,000	150,000	150,000	150,000
13	Canada Community Building Fund *	735,000	735,000	735,000	735,000	735,000	735,000	735,000	735,000	735,000	735,000
14	General Infrastructure	0	0	0	0	0	0	0	0	0	0
15	General Reserve	983,000	750,000	0	0	850,000	850,000	850,000	650,000	750,000	850,000
16	Glesby Building	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
17	Grants										
18	Handicap	50,000	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
19	Handivan	0	0	0	0	0	0	0	0	0	0
20	Land Development	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
21	Library Building	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
22	Operating										
23	Sidewalk	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000
24	Softball Complex	(12,000)									
25	Spec Admin	(98,000)									
26	Policing		0	0	0	0	0	0	0	0	0
		2,399,000	2.385.000	2.435.000	2,510,000	2.435.000	2,905,000	2,635,000	2.385.000	2.435.000	2,435,000

Notes:

The Copital Levy, Dedication Fes-Recreation; Softball Comples and Spec Admin Reserves to be transferred back to General Reserve in 2023 Financial Plan.

* CCBF funding of debt detail below, not included in capital funding plan.

UTILITY FUND - CAPITAL FUNDING PLAN

Reserves	2022		2023			2024			2025			2026			2027			2028			2029			3030			2031			2032	
	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance
A General	2,424,000	3,000,000	2,612,000	2,812,000	3,000,000	4,206,000	1,606,000	3,000,000	3,902,000	704,000	3,000,000	1,889,000	1,815,000	3,000,000	2,900,000	1,915,000	3,000,000	3,135,000	1,780,000	3,000,000	3,013,000	1,767,000	3,000,000	2,808,000	1,959,000	3,000,000	2,533,000	2,426,000	3,000,000	1,270,000	4,156,000
B Nutrient Removal	1,200,000	0	0	1,200,000	0	0	1,200,000	0		1,200,000	0	0	1,200,000	0	0	1,200,000	0		1,200,000	0	0	1,200,000	0	0	1,200,000	0	0	1,200,000	0	0	1,200,000
C Debentures						25,000,000			1,500,000			1,000,000						5,000,000						1,000,000						1,000,000	
D Operating			1,105,000			2,565,000			1,268,000			3,335,000			1,500,000			3,025,000			1,500,000			1,730,000			1,110,000			3,737,000	
E Infrastructure	914,000	341,000		1,255,000	2,662,000		3,917,000	2,807,000		6,724,000	2,904,000	0	9,628,000	2,904,000	0	12,532,000	3,387,000		15,919,000	3,387,000	0	19,306,000	3,387,000	0	22,693,000	3,484,000	0	26,177,000	0	0	26,177,000
F Grants						44,000,000																									
G Industrial Pre-treatment Capital	467,000	230,000	0	697,000	230,000	32,000	895,000	230,000	33,000	1,092,000	230,000	34,000	1,288,000	230,000	35,000	1,483,000	230,000	36,000	1,677,000	230,000	36,000	1,871,000	230,000	37,000	2,064,000	230,000	39,000	2,255,000	230,000	39000	2,446,000
H Upgraded WPCF - Capital Fund		0			1,500,000	0	1,500,000	1,500,000	0	3,000,000	1,500,000	0	4,500,000	1,500,000	0	6,000,000	1,500,000		7,500,000	1,500,000	0	9,000,000	1,500,000	0	10,500,000	1,500,000	0	12,000,000	2,500,000	0	14,500,000
	4,538,000	3,341,000	3,717,000	5,267,000	7,392,000	75,803,000	9,118,000	7,537,000	6,703,000	12,720,000	7,634,000	6,258,000	18,431,000	7,634,000	4,435,000	23,130,000	8,117,000	11,196,000	28,076,000	8,117,000	4,549,000	33,144,000	8,117,000	5,575,000	38,416,000	8,214,000	3,682,000	44,058,000	5,730,000	6,046,000	48,479,000

Targeted Reserve Contributions	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
A General	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
B Nutrient Removal										
C Debenture										
D Operating										
E Infrastructure										
F Grants										
G Industrial Pre-treatment Capital	230,000	230,000	230,000	230,000	230,000	230,000	230,000	230,000	230,000	230,000
H Upgraded WPCF - Capital Fund	0		1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
•	3,230,000	3,230,000	4,730,000	4,730,000	4,730,000	4,730,000	4,730,000	4,730,000	4,730,000	4,730,000

OUTSTANDING DEBT REPAYMENT (in addition to capital funding sources)

CENEDAL	FLIND	

2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
1,526,000	1,526,000	375,000							
414,000									
	394,000	783,000	1,288,000	1,288,000	1,288,000	1,288,000	1,288,000	1,288,000	1,288,000
1,940,000	1,920,000	1,158,000	1,288,000	1,288,000	1,288,000	1,288,000	1,288,000	1,288,000	1,288,000
1,526,000	1,526,000	1,526,000	1,526,000	1,526,000	1,526,000	1,526,000	1,526,000	1,526,000	1,526,000
735,000	735,000	735,000	735,000	735,000	735,000	735,000	735,000	735,000	735,000
2,261,000	2,261,000	2,261,000	2,261,000	2,261,000	2,261,000	2,261,000	2,261,000	2,261,000	2,261,000
321,000	341,000	1,103,000	973,000	973,000	973,000	973,000	973,000	973,000	973,000
	1,526,000 414,000 1,940,000 1,526,000 735,000 2,261,000	1,526,000 1,526,000 414,000 394,000 1,940,000 1,920,000 1,526,000 1,526,000 735,000 735,000 2,261,000 2,261,000	1,526,000 1,526,000 375,000 414,000 394,000 783,000 1,940,000 1,920,000 1,1526,000 1,526,000 1,526,000 1,526,000 735,000 735,000 735,000 2,261,000 2,261,000 2,261,000	1,526,000 1,526,000 375,000 414,000 394,000 783,000 1,288,000 1,940,000 1,520,000 1,158,000 1,288,000 1,526,000 1,526,000 1,526,000 1,526,000 735,000 735,000 735,000 735,000 2,261,000 2,261,000 2,261,000 2,261,000	1,526,000 1,526,000 375,000 414,000 1,288,000 1,288,000 1,288,000 1,940,000 1,940,000 1,920,000 1,158,000 1,288,000 1,288,000 1,940,000 1,526,000 1,526,000 1,526,000 1,526,000 735,000 735,000 735,000 735,000 2,261,000 2,261,000 2,261,000 2,261,000 2,261,000	1,526,000 1,526,000 375,000 414,000 394,000 783,000 1,288,000 1,288,000 1,288,000 1,940,000 1,920,000 1,158,000 1,288,000 1,288,000 1,288,000 1,526,000 1,526,000 1,526,000 1,526,000 1,526,000 1,526,000 735,000 735,000 735,000 735,000 735,000 735,000 735,000 2,261,000 2,261,000 2,261,000 2,261,000 2,261,000 2,261,000 2,261,000	1,526,000 1,526,000 375,000 1,288,000	1,526,000 1,526,000 375,000 414,000 394,000 783,000 1,288,000	1,526,000 1,526,000 375,000 1,288,000

Note: CCBF funds use is now expanded to cover utility and fire capital projects, funds guaranteed on CCDF generally nBt more than 3 years >> annual net fund source amounts transferrable to utility fund payments or other applicable capital projects

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UTILITY FUND										
Payments:	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Sask Ave West (Phase 1) - Utility Infrastructure	171,000	252,000	252,000	252,000	252,000	252,000	252,000	252,000	252,000	252,00
Water Treatment Plant - upgrade/expand	0		1,927,000	1,927,000	1,927,000	1,927,000	1,927,000	1,927,000	1,927,000	1,927,00
Re-twinning Poplar Bluff Forcemain			386,000	386,000	386,000	386,000	386,000	386,000	386,000	386,00
Industrial Park expansion			97,000	97,000	194,000	194,000	291,000	291,000	291,000	388,00
Sand Filter Centre Ring replacement				97,000	97,000	97,000	97,000	97,000	97,000	97,0
Raw water intake upgrade				48,000	48,000	48,000	48,000	48,000	48,000	48,0
GAC replacement - Engineering & Membrane				1			386,000	386,000	386,000	386,0
	171,000	252,000	2,662,000	2,807,000	2,904,000	2,904,000	3,387,000	3,387,000	3,387,000	3,484,00
Fund Sources:										
Surplus CCBF Funds	321,000	341,000	735,000	735,000	735,000	735,000	735,000	735,000	735,000	735,0
Operating Funds - Further Hillity Bate			1 027 000	2.072.000	2 160 000	2 160 000	2 652 000	2 652 000	2 652 000	2 740 0

Study will be needed											
	Total:	321,000	341,000	2,662,000	2,807,000	2,904,000	2,904,000	3,387,000	3,387,000	3,387,000	3,484,000
Surplus not needed for debt payments:		150,000	89,000	0	0	0	0	0		0	0

Risk Management

Likelihood to Occur:

		Annual Probability of
Score	Descriptor	Occurrence
1	Improbable/Remote	5%
2	Unlikely/Might Happen	5 to 20%
3	Possible	20 to 40%
4	Good Chance	40 to 50%
5	Probably/Likely	50 to 80%
6	Definitely/Certain	> 80%

Impact:

impact:		
Score	Quantitative Impact	Qualitative Impact
1	Minimal or Insignificant	No loss to City reputation
		Negligible effect on city
		residents/businesses/visitors
		(RBVs)
2	Slight or Minor	Adverse reaction by impacted
		RBVs
		Few RBVs impacted
		Business or service disruption <
		1 day
3	Moderate	Adverse reaction by RBVs
		Some RBVs impacted
		Business or service disruption >1
		but less than 2 days
4	High	Adverse reaction in news
		Many RBVs impacted
		Business or service disruption 2
		to 7 days
5	Very High	Adverse reaction in news
		Most RBVs impacted
		Business disruption > 7 days
6	Severe or Catastrophic	Loss of reputation
		All RBVs impacted
		Ceases City business/services/
		operations
		Can't recover services

Severity Matrix:

	orreg mae.	.,					
	6	6	12	18	24	30	36
	5	5	10	15	20	25	30
8	4	4	8	12	16	20	24
ikelihood	3	3	6	9	12	15	18
(eli	2	2	4	6	8	10	12
	1	1	2	3	4	5	6
		1	2	3	4	5	6
		Impact		_	_	_	

Matrix Score	Suggested Time Horizon
1-6	15-20
8-12	6-10 years
15-20	3-5 years
24-36	1-2 years