

**THE FINANCIAL PLAN  
Municipality of  
City of Portage la Prairie  
2018**

	Attached	Not Applicable
Page 1 <b>General Operating Fund - Budgeted Revenue &amp; Expenditure</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 <b>General Operating Fund - Budgeted Revenue</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 <b>General Operating Fund - Budgeted Expenditure</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 <b>General Operating Fund - Budgeted Expenditure</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 <b>General Operating Fund - Budgeted Expenditure</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 <b>Utility Operating Fund - Budgeted Revenue &amp; Expenditure</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 <b>Local Urban District</b>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 <b>Calculation of Tax Levies</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 <b>Sundry Revenue and Expenditure Analysis</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 <b>Rural Area and General Municipal Requirements</b>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 <b>General Operating Fund - Debenture Debt Charges</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 <b>Utility Operating Fund - Debenture Debt Charges</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 A: <b>Capital Budget (Current Year)</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 <b>Capital Expenditure Program (Subsequent Ten Years)</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

City of Portage la Prairie  
GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE

	BUDGET 2017	PRE-AUDIT 2017	BUDGET 2018	BUDGET 2019
Tax Levy	(\$18,464,482.69)	(\$18,027,402.52)	(\$18,387,237.68)	(\$18,387,237.68)
Grants in Lieu of Taxes	-1,736,275.55	-1,706,944.39	-1,750,056.88	-1,750,056.88
<b>Sub-Total</b>	<b>(\$20,200,758.23)</b>	<b>(\$19,734,346.91)</b>	<b>(\$20,137,294.56)</b>	<b>(\$20,137,294.56)</b>
Requisitions (Deduct)	8,930,749.00	8,523,623.00	8,829,936.00	8,829,936.00
<b>Net Municipal Taxes &amp; Grants in Lieu of Taxes</b>	<b>(\$11,270,009.23)</b>	<b>(\$11,210,723.91)</b>	<b>(\$11,307,358.56)</b>	<b>(\$11,307,358.56)</b>
Other Revenue	-6,863,256.30	-7,413,805.30	-6,737,494.30	-6,737,494.30
Transfers from Accumulated Surplus and Reserves	-2,440,282.50	-1,439,547.00	-2,991,960.00	-2,991,960.00
<b>Total Revenue</b>	<b>(\$20,573,548.03)</b>	<b>(\$20,064,076.21)</b>	<b>(\$21,036,812.86)</b>	<b>(\$21,036,812.86)</b>
General Government Services	\$2,418,466.00	\$2,302,998.00	\$2,384,105.06	\$2,384,105.06
Protective Services	5,892,773.00	5,337,210.00	5,908,990.28	5,908,990.28
Transportation Services	2,010,175.00	2,494,039.00	2,083,560.73	2,083,560.73
Environmental Health Services	824,331.00	734,465.00	809,164.26	809,164.26
Public Health & Welfare Services	341,640.00	297,395.00	361,164.77	361,164.77
Environmental Development Services	471,680.00	460,900.00	462,576.15	462,576.15
Economic Development Services	238,072.00	259,004.00	179,400.00	179,400.00
Recreation & Cultural Services	3,132,154.00	2,899,078.00	2,298,134.26	2,298,134.26
Fiscal Services	4,037,304.20	3,992,433.00	3,128,883.20	3,128,883.20
Transfers				
Surplus Appropriations - Deferred Surplus	0.00	0.00	0.00	0.00
- General Reserve	1,145,000.00	617,576.00	3,293,468.00	3,293,468.00
<b>Total Basic Expenditure</b>	<b>\$20,511,595.20</b>	<b>\$19,395,098.00</b>	<b>\$20,909,446.71</b>	<b>\$20,909,446.71</b>
Allowance for Tax Assets	61,952.84	60,000.00	127,366.15	127,366.15
<b>Total Expenditure</b>	<b>\$20,573,548.04</b>	<b>\$19,455,098.00</b>	<b>\$21,036,812.86</b>	<b>\$21,036,812.86</b>
<b>Net Operating (Surplus) Deficit</b>	<b>\$0.00</b>	<b>(\$608,978.21)</b>	<b>\$0.00</b>	<b>\$0.00</b>

Adopted by Resolution of Council on \_\_\_\_\_

Mayor's Approval Signature \_\_\_\_\_

Finance Chair Approval Signature \_\_\_\_\_

Certified by Director of Finance \_\_\_\_\_

FOR DEPARTMENTAL USE ONLY

Date Filed \_\_\_\_\_

Date Cleared \_\_\_\_\_

Authorized Signature \_\_\_\_\_

City of Portage la Prairie  
GENERAL OPERATING FUND  
BUDGETED REVENUE

	BUDGET 2017	PRE-AUDIT 2017	BUDGET 2018	BUDGET 2019
<b>Other Revenue</b>				
Taxes Added	-70,365.00	-330,636.00	-70,365.00	-70,365.00
Accommodation Tax Revenue	-120,000.00	-153,238.00	-120,000.00	-120,000.00
Long Plain First Nation - Grant in Lieu	-52,800.00	-54,985.00	-52,800.00	-52,800.00
Business Tax for Cable TV	-31,300.00	-31,076.00	-31,300.00	-31,300.00
Licenses - Animal	-1,575.00	-1,930.00	-1,575.00	-1,575.00
Licenses - Bicycle				
Licenses - Business	-29,200.00	-35,175.00	-29,200.00	-29,200.00
Licenses - Other	-2,660.00	-7,053.00	-4,000.00	-4,000.00
Permits - Building	0.00	0.00	0.00	0.00
Permits - Plumbing	0.00	0.00	0.00	0.00
Fines	-317,600.00	-509,521.00	-341,600.00	-341,600.00
Sales of Service				
- General Government	-31,800.00	-57,772.00	-36,780.00	-36,780.00
- Protective	-639,500.00	-662,319.00	-652,000.00	-652,000.00
- Transportation	-9,280.00	-19,553.00	-9,570.00	-9,570.00
- Environmental Health	-596,725.00	-617,208.00	-606,925.00	-606,925.00
- Public Health and Welfare				
- Environmental Development				
- Economic Development				
- Recreation and Cultural	-5,940.00	-2,465.00	-1,600.00	-1,600.00
- Other				
Sales of Goods	-76,500.00	-136,891.00	-64,500.00	-64,500.00
GST Recovery 3% 02/04-05/04				
Rentals	-96,320.00	-94,435.00	-181,028.00	-181,028.00
Trailer Park	-43,000.00	-42,547.00	-43,000.00	-43,000.00
Concessions and Franchises				
Returns from Investments	-51,000.00	-139,252.00	-70,000.00	-70,000.00
Tax and Redemption Penalties	-119,346.00	-137,486.00	-125,000.00	-125,000.00
Development and Dedication Fees				
Provincial Municipal Tax Sharing	-2,061,591.00	-2,259,212.00	-2,594,004.00	-2,594,004.00
VLT Revenue Sharing	-193,233.00	-193,233.00	0.00	0.00
Conditional Grants:				
Federal Govt, Can/MB Infr. (and 3rd party)	-1,733,164.30	-1,416,044.30	-1,254,364.30	-1,254,364.30
Conditional Grants - Provincial Govt	-555,038.00	-494,656.00	-433,883.00	-433,883.00
Conditional Grants - Local Govt	-29,678.00	-17,118.00	-14,000.00	-14,000.00
Loan Recoveries				
<b>Total Other Revenue</b>	<b>-6,867,615.30</b>	<b>-7,413,805.30</b>	<b>-6,737,494.30</b>	<b>-6,737,494.30</b>
<b>Transfers from</b>				
- General Reserve	-2,010,282.50	-1,392,457.00	0.00	0.00
- Accumulated Surplus	0.00	0.00	-2,926,960.00	-2,926,960.00
- Special Admin Reserve	-330,000.00	0.00	0.00	0.00
- Accommodation Tax - Marketing Reserve	0.00	-47,090.00	-65,000.00	-65,000.00
- Recreation Reserve	0.00	0.00	0.00	0.00
- Fuel Tax Grants Reserve	-100,000.00	0.00	0.00	0.00
<b>Total Transfers</b>	<b>-2,440,282.50</b>	<b>-1,439,547.00</b>	<b>-2,991,960.00</b>	<b>-2,991,960.00</b>
<b>TOTAL OTHER REVENUE &amp; TRANSFERS</b>	<b>-9,307,897.80</b>	<b>-8,853,352.30</b>	<b>-9,729,454.30</b>	<b>-9,729,454.30</b>

City of Portage la Prairie  
GENERAL OPERATING FUND  
EXPENDITURES

Pages 3,4,5

	BUDGET 2017	PRE-AUDIT 2017	BUDGET 2018	BUDGET 2019
<b>GENERAL GOVERNMENT SERVICES</b>				
Legislative	\$136,934.00	\$132,404.00	\$141,042.00	\$141,042.00
General Administrative				
CAO & Staff	\$1,462,270.00	\$1,316,991.00	\$1,326,623.99	\$1,357,340.82
Office	368,023.00	367,538.00	381,001.17	380,001.17
Legal	\$24,300.00	\$44,735.00	\$29,300.00	\$29,300.00
Audit	\$22,000.00	\$21,999.00	\$24,000.00	\$24,000.00
Prior Period Adjustments	\$0.00	\$16,676.00	\$0.00	\$0.00
Assessment	\$158,764.00	\$158,764.00	\$160,000.00	\$160,000.00
Taxation	\$4,079.00	\$4,553.00	\$4,700.00	\$4,700.00
Other General Government				
Elections	\$0.00	\$0.00	\$15,060.00	\$0.00
Conventions	62,700.00	62,581.00	85,500.00	85,500.00
Claims & Liability Insurance	\$51,527.00	\$46,323.00	\$53,977.90	\$53,977.90
Intergovernmental Relations	0.00	0.00	0.00	0.00
Grants	\$109,884.00	\$111,134.00	\$142,100.00	\$142,100.00
Other General Government	17,469.00	19,300.00	20,800.00	20,800.00
<b>TOTAL GENERAL GOVERNMENT SERVICES</b>	<b>2,417,950.00</b>	<b>2,302,998.00</b>	<b>2,384,105.06</b>	<b>2,398,761.88</b>
<b>PROTECTIVE SERVICES</b>				
Police	3,795,940.00	3,163,619.00	3,781,107.72	3,781,107.72
Fire	1,957,077.00	2,033,021.00	1,999,372.56	1,999,372.56
Emergency Measures - 911	58,114.00	55,451.00	58,700.00	58,700.00
Flood Control	0.00	0.00	0.00	0.00
Building Inspection	0.00	0.00	0.00	0.00
Plumbing Inspection				
Animal and Pest Control	81,642.00	85,119.00	69,810.00	69,810.00
<b>TOTAL PROTECTIVE SERVICES</b>	<b>5,892,773.00</b>	<b>5,337,210.00</b>	<b>5,908,990.28</b>	<b>5,908,990.28</b>
<b>TRANSPORTATION SERVICES</b>				
Administration	137,419.00	149,780.00	131,532.83	131,532.83
Engineering	42,888.00	89,960.00	147,474.31	147,474.31
Roads & Streets				
Equipment - U Op Wages & Benefits	40,888.00	47,919.00	42,114.64	42,114.64
Equipment - Fuel	52,000.00	54,790.00	52,000.00	52,000.00
Equipment - Repairs & Maint.	53,473.00	155,708.00	83,073.00	83,073.00
Equipment - Insurance & Reg.	13,000.00	19,226.00	13,000.00	13,000.00
Workshop and Yards	48,003.00	47,067.00	48,311.75	48,311.75
Equipment - Contribution from Utility	0.00	0.00	0.00	0.00
Down Time	92,607.00	124,998.00	95,385.21	95,385.21
Safety Supplies & Consultant	2,800.00	3,025.00	2,800.00	2,800.00
Road Maintenance - Labour	143,547.00	129,671.00	147,853.41	147,853.41
Road Maintenance - Materials	157,300.00	136,209.00	154,110.00	154,110.00
Road Maintenance - Rentals	30,365.00	29,865.00	30,365.00	30,365.00
Special Events	7,362.00	1,972.00	7,582.86	7,582.86
Road Maintenance - Dust Abatement				
Road Reconstruction - Labour				
Road Reconstruction - Materials				
Road Reconstruction - Contracts	462,850.00	782,730.00	371,000.00	371,000.00
Sidewalks and Boulevards	86,165.00	97,630.00	85,103.99	85,103.99
Ditches and Road Drainage				
Storm Sewers	108,224.00	150,410.00	109,647.62	109,647.62
Street Cleaning	21,817.00	16,136.00	22,471.51	22,471.51
Snow Removal - Labour	116,706.00	119,086.00	120,207.18	120,207.18
Snow Removal - Materials & Repair	64,050.00	61,670.00	64,050.00	64,050.00
Snow Removal - Rentals	21,349.00	49,072.00	30,849.00	30,849.00
Bridges				
Street Lighting	257,131.00	238,812.00	258,584.38	258,584.38
Traffic Services	56,499.00	53,077.00	53,462.47	53,462.47
Parking	122,867.00	106,483.00	137,249.64	137,249.64
Other Road Transport	(129,135.00)	(171,257.00)	(124,668.07)	(124,668.07)
<b>TOTAL TRANSPORTATION SERVICES</b>	<b>2,010,175.00</b>	<b>2,494,039.00</b>	<b>2,083,560.73</b>	<b>2,083,560.73</b>
<b>ENVIRONMENTAL HEALTH SERVICES</b>				
Garbage and Waste Collection				
Garbage Collection	713,689.00	658,630.00	697,692.00	697,692.00
Nuisance Grounds	110,642.00	75,835.00	111,472.26	111,472.26
Other Environmental Health	0.00	0.00	0.00	0.00

City of Portage la Prairie  
GENERAL OPERATING FUND  
EXPENDITURES

Pages 3,4,5

	BUDGET 2017	PRE-AUDIT 2017	BUDGET 2018	BUDGET 2019
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES</b>	<b>824,331.00</b>	<b>734,465.00</b>	<b>809,164.26</b>	<b>809,164.26</b>
<b>PUBLIC HEALTH AND WELFARE SERVICES</b>				
Cemeteries	147,267.00	154,583.00	158,851.58	158,851.58
Other	123,373.00	72,091.00	131,313.19	131,313.19
Medical Officer				
Hospital Deficit				
Social Welfare				
Administration	71,000.00	70,721.00	71,000.00	71,000.00
Social Welfare Assistance	0.00	0.00	0.00	0.00
Social Welfare Services				
<b>TOTAL PUBLIC HEALTH AND WELFARE SERVICES</b>	<b>341,640.00</b>	<b>297,395.00</b>	<b>361,164.77</b>	<b>361,164.77</b>
<b>ENVIRONMENTAL DEVELOPMENT SERVICES</b>				
Planning and Zoning	66,622.00	66,622.00	66,622.00	66,622.00
General Land Assembly	0.00	0.00	0.00	0.00
Urban Renewal/Beautification	0.00	0.00	0.00	0.00
Urban Area Weed Control	206,414.00	239,210.00	195,559.08	195,559.08
Forestry/D.E.D. Program	198,644.00	155,068.00	200,395.07	200,395.07
<b>TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES</b>	<b>471,680.00</b>	<b>460,900.00</b>	<b>462,576.15</b>	<b>462,576.15</b>
<b>ECONOMIC DEVELOPMENT SERVICES</b>				
Water Resources and Conservation				
Regional Development	205,822.00	222,125.00	150,150.00	150,150.00
Industrial Development	17,300.00	25,441.00	17,300.00	17,300.00
Tourism	1,950.00	830.00	1,950.00	1,950.00
Other	13,000.00	10,608.00	10,000.00	10,000.00
<b>TOTAL ECONOMIC DEVELOPMENT SERVICES</b>	<b>238,072.00</b>	<b>259,004.00</b>	<b>179,400.00</b>	<b>179,400.00</b>
<b>RECREATION AND CULTURAL SERVICES</b>				
Recreation Commission and Administration	0.00	0.00	0.00	0.00
Community Centres and Halls				
Swimming Pools and Beaches	0.00	0.00	0.00	0.00
Golf Courses				
Skating Rinks and Arenas	11,194.00	6,135.00	11,201.00	11,201.00
Parks and Playgrounds	665,489.00	556,227.00	410,908.90	410,908.90
Other Recreation Facilities	0.00	(6.00)	0.00	0.00
Recreation Programs	0.00	0.00	0.00	0.00
Grants	2,050,223.00	1,945,179.00	1,422,125.00	1,422,125.00
Parks/Rec. Equip. Maint.	68,751.00	61,175.00	68,858.10	68,858.10
Museums				
Libraries	336,497.00	330,368.00	337,141.26	337,141.26
Other Cultural Facilities	0.00	0.00	47,900.00	47,900.00
Island of Lights	0.00	0.00	0.00	0.00
<b>TOTAL RECREATION AND CULTURAL SERVICES</b>	<b>3,132,154.00</b>	<b>2,899,078.00</b>	<b>2,298,134.26</b>	<b>2,298,134.26</b>
<b>FISCAL SERVICES</b>				
Transfers to Specific Reserves	1,388,035.30	1,431,273.00	1,400,314.30	1,400,314.30
Transfer to Capital	922,400.00	922,400.00	0.00	0.00
Transfer to Utility	0.00	0.00	0.00	0.00
Debenture Debt Charges	21,822.00	0.00	21,822.00	21,822.00
Other Long-term Debt Charges	8,000,918.97	1,591,847.00	1,591,846.90	1,591,846.90
Tax Discounts and Short-term Loan Interest	6,300.00	7,745.00	8,000.00	8,000.00
Other Debt Charges				
Other Fiscal Services	106,900.00	39,168.00	106,900.00	106,900.00
<b>TOTAL FISCAL SERVICES</b>	<b>10,446,376.27</b>	<b>3,992,433.00</b>	<b>3,128,883.20</b>	<b>3,128,883.20</b>

City of Portage la Prairie  
UTILITY OPERATING FUND  
BUDGETED REVENUE & EXPENDITURE

	BUDGET 2017	PRE-AUDIT 2017	BUDGET 2018	BUDGET 2019
<b>WATER CONSUMER SALES</b>				
- Residential	-2,848,259.00	-2,844,314.00	-2,932,571.33	-2,932,571.33
- Commercial	-1,733,490.00	-1,461,005.00	-1,784,801.30	-1,784,801.30
- Industrial	-2,911,295.00	-4,006,249.00	-2,997,469.33	-2,997,469.33
- Poplar Bluff Industrial Park	-2,534,830.00	-2,652,193.00	-2,609,860.97	-2,609,860.97
- Federal & Prov				
- Munic. & Schools				
- Regional Water Agreement	-579,066.00	-693,159.00	-596,206.35	-596,206.35
<b>SEWER SERVICE CHARGES</b>				
- Residential				
<b>SEWER SURCHARGES</b>				
Discounts, Refunds and Cancellations	-25,750.00	-31,329.00	-26,512.20	-26,512.20
<b>Net Consumer Revenue - Subtotal</b>	-10,632,690.00	-11,688,249.00	-10,947,421.48	-10,947,421.48
Penalties	-9,476.00	-11,393.00	-9,750.00	-9,750.00
Hydrant Rentals	-57,725.00	-57,700.00	-57,725.00	-57,725.00
Installation Service	-1.00	0.00	0.00	0.00
Connection Revenue - Net	-22,140.00	-20,020.00	-20,000.00	-20,000.00
Provincial Grants	-1,322,532.00	-912,252.00	-31,000,000.00	-31,000,000.00
Other Revenue	-316,623.00	-180,135.00	-326,140.00	-326,140.00
Contribution from Revenue Fund			0.00	
Transfer from General Reserve	-1,904,000.00	-1,543,853.00	0.00	0.00
Transfer from Accum. Surplus	0.00	0.00	-536,689.00	0.00
<b>TOTAL REVENUE</b>	-14,265,187.00	-14,413,602.00	-42,897,725.48	-42,361,036.48
 <b>WATER SUPPLY</b>				
Administration	1,146,894.00	1,017,619.00	1,397,569.78	1,397,569.78
Customer Billings and Collections			0.00	
Purification and Treatment	2,489,983.00	3,075,785.00	2,497,752.31	2,497,752.31
Water Purchases	0.00	0.00	0.00	0.00
Service of Supply	0.00	0.00	0.00	0.00
Transmission and Distribution	2,245,426.00	2,162,932.00	1,996,584.39	1,996,584.39
Other Water Supply Costs	0.00	0.00	0.00	0.00
Connections - Net Loss	0.00	0.00	0.00	0.00
<b>Total</b>	5,882,303.00	6,256,336.00	5,891,906.48	5,891,906.48
 <b>SEWAGE COLLECTION AND DISPOSAL</b>				
Administration				
Sewage Collection System	1,472,855.00	1,316,615.00	1,460,137.00	1,460,137.00
Sewage Lift Station	211,180.00	253,424.00	237,345.00	237,345.00
Sewage Treatment and Disposal	488,680.00	-189,039.00	143,680.00	143,680.00
Industrial Pretreatment			0.00	
Other Sewage Collection and Disposal Costs	0.00	0.00	0.00	0.00
Connections - Net Loss			0.00	
<b>Total</b>	2,172,715.00	1,381,000.00	1,841,162.00	1,841,162.00
<b>CONTRIBUTION TO CAPITAL</b>	1,928,000.00	1,928,000.00	0.00	0.00
 <b>TRANSFERS TO RESERVES</b>				
Nutrient Removal Reserve	1,570,880.00	1,570,880.00	29,682,179.00	29,682,179.00
Computer Reserve	18,000.00	18,000.00	18,000.00	18,000.00
<b>DEBENTURE DEBT CHARGES</b>	1,179,750.00	1,179,750.00	214,246.00	214,246.00
 <b>OTHER LONG-TERM DEBT CHARGES</b>				
 <b>SURPLUS APPROPRIATIONS</b>				
Deferred Surplus re Deficit	0.00	0.00	0.00	0.00
Deferred Surplus re By-Law Obligation	0.00	0.00	0.00	0.00
Appropriation to General Reserve - Utility	1,513,538.00	1,513,538.00	5,250,232.00	4,713,543.00
<b>Total</b>	1,513,538.00	1,513,538.00	5,250,232.00	4,713,543.00
<b>TOTAL EXPENDITURE</b>	14,265,186.00	13,847,504.00	42,897,725.48	42,361,036.48
<b>NET OPERATING (SURPLUS) DEFICIT</b>	-1.00	-566,098.00	0.00	0.00

City of Portage la Prairie  
Tax levy Calculation  
for the Year 2018

EXPENSES

REVENUES

	Taxable	Exempt	Grants	Total	Basic	Tax Allow	Total	Mill Rate		Taxation	Gnts-in-Lieu	Oth Rev	Ftge	Total
<b>Education:</b>														
ESL	126,934,120		30,308,840	157,242,960	\$1,536,254.00	\$9.72	\$1,536,263.72	9.770	ESL	\$1,240,146.35	\$296,117.37			\$1,536,263.72
School Division	487,327,980	1,334,340	42,139,510	530,801,830	\$7,293,682.00	\$65.95	\$7,293,747.95	13.741	School Division	\$6,696,373.77	\$579,039.01	\$18,335.17		\$7,293,747.95
Sub-Total					\$8,829,936.00	\$75.67	\$8,830,011.67	23.511	Total	\$7,936,520.13	\$875,156.37	\$18,335.17	\$0.00	\$8,830,011.67
<b>Municipal:</b>														
Deb debt-PCU Centre	503,357,940		42,139,510	545,497,450	\$1,525,956.02	(\$199.65)	\$1,525,756.37	2.797	Deb debt-PCU Centre	\$1,407,892.16	\$117,864.21			\$1,525,756.37
Deb debt-NE Transportation Route	503,357,940		42,139,510	545,497,450	\$65,890.88	\$114.31	\$66,005.19	0.121	Deb debt-NE Transportation Route	\$60,906.31	\$5,098.88			\$66,005.19
Assess Levy	503,357,940		42,139,510	545,497,450	\$160,000.00	(\$169.25)	\$159,830.75	0.293	Assess Levy	\$147,483.88	\$12,346.88			\$159,830.75
<b>Reserve Transfers that are part of the tax levy:</b>														
Reserve-Environment	503,357,940		42,139,510	545,497,450	\$40,000.00	(\$178.69)	\$39,821.31	0.073	Reserve-Environment	\$36,745.13	\$3,076.18			\$39,821.31
Reserve-Special Admin	503,357,940		42,139,510	545,497,450	\$13,100.00	(\$8.06)	\$13,091.94	0.024	Reserve-Special Admin	\$12,080.59	\$1,011.35			\$13,091.94
Reserve-Handivan	503,357,940		42,139,510	545,497,450	\$0.00	\$0.00	\$0.00	0.000	Reserve-Handivan	\$0.00	\$0.00			\$0.00
Reserve-Glesby Centre	503,357,940		42,139,510	545,497,450	\$20,000.00	\$183.41	\$20,183.41	0.037	Reserve-Glesby Centre	\$18,624.24	\$1,559.16			\$20,183.41
Reserve-Fire	503,357,940		42,139,510	545,497,450	\$185,000.00	(\$76.36)	\$184,923.64	0.339	Reserve-Fire	\$170,638.34	\$14,285.29			\$184,923.64
Reserve-Sidewalk	503,357,940		42,139,510	545,497,450	\$100,000.00	(\$173.97)	\$99,826.03	0.183	Reserve-Sidewalk	\$92,114.50	\$7,711.53			\$99,826.03
Reserve-Comp.	503,357,940		42,139,510	545,497,450	\$30,000.00	\$2.36	\$30,002.36	0.055	Reserve-Comp.	\$27,684.69	\$2,317.67			\$30,002.36
Reserve-Gen.	503,357,940		42,139,510	545,497,450	\$366,508.00	\$66.29	\$366,574.29	0.672	Reserve-Gen.	\$338,256.54	\$28,317.75			\$366,574.29
Reserve - Land Dvlpt	503,357,940		42,139,510	545,497,450	\$0.00	\$0.00	\$0.00	0.000	Reserve - Land Dvlpt	\$0.00	\$0.00			\$0.00
Reserve-Equip.Replace	503,357,940		42,139,510	545,497,450	\$185,000.00	(\$76.36)	\$184,923.64	0.339	Reserve-Equip.Replace	\$170,638.34	\$14,285.29			\$184,923.64
Mun-at-Large	503,357,940		42,139,510	545,497,450	\$8,506,872.68	\$127,806.46	\$8,634,679.14	15.829	Mun-at-Large	\$7,967,652.83	\$667,026.30			\$8,634,679.14
Other Revenue and transfers					\$9,711,119.13		\$9,711,119.13		Other Revenue and transfers			\$9,711,119.13		\$9,711,119.13
Municipal Total					\$20,909,446.71	\$127,290.48	\$21,036,737.19	20.762		\$10,450,717.55	\$874,900.51	\$9,711,119.13	\$0.00	\$21,036,737.19
Totals					\$29,739,382.71	\$127,366.15	\$29,866,748.86		Totals	\$18,387,237.68	\$1,750,056.88	\$9,729,454.30	\$0.00	\$29,866,748.86

**City of Portage la Prairie  
Sundry Revenue and Expenditure Analysis**

Part 1 - Grants in Lieu of Taxes

Government or Agency		Assessment Farm/Res	Other	Mill Rate	Amount	Frontage	Total
#1080 HMQ-MAN	R	4,246,250		34.503	146,508		146,508
#1080 HMQ-MAN	F			34.503	0		0
#1080 HMQ-MAN	O		16,011,990	44.273	708,899		708,899
#1020 HMQ-MAN	O		1,820	44.273	81		81
#1150 HIGHWAYS	R	41,450		34.503	1,430		1,430
#1150 HIGHWAYS	O		39,470	44.273	1,747		1,747
#3 CORP (FDC)	O		7,946,530	44.273	351,817		351,817
#1270 MPIC	R	0		34.503	0		0
#1270 MPIC	O		894,540	44.273	39,604		39,604
#1300 MHRC	R	7,112,330		34.503	245,397		245,397
#1760 MTS	O			44.273	0		0
#1770 HYDRO	O		838,130	44.273	37,107		37,107
#705 CENTRA	O		175,840	44.273	7,785		7,785
#705 CENTRA - PP	O		3,859,640	44.273	170,878		170,878
#2700 HMQ-CAN	F	430,640		34.503	14,858		14,858
#2700 HMQ-CAN	O		425,300	44.273	18,829		18,829
#2706 VIA RAIL	O		115,580	44.273	5,117		5,117
							<u>1,750,057</u>
		<u>11,830,670</u>	<u>30,308,840</u>				
			<u>42,139,510</u>				

Total to pages 1,8

Rounding Diff:

1,750,057  
0

Part 2 - Conditional Grants

Totals to Page 2	Government or Agency	Purpose	Amount
	Heartlands		0
	<u>Government of Canada</u>		
	Federal Gov't	Fuel Tax	701,864
	FCM	EcoFriendly Community Project	7,500
		Compost Feasibility Study	55,000
		MR&B Program grant	490,000
	Included in Conditional Grants - Infr/3rd Party- Page 2		<u>1,254,364</u>
	<u>R.M. of Portage la Prairie &amp; Province</u>	Safety Officer	14,000
	Included in Conditional Grants - Local Gov't - Page 2		<u>14,000</u>
	<u>Province of Manitoba:</u>	Basket Funding	2,594,004
	Included in Provincial Municipal Tax Sharing - Page 2		<u>2,594,004</u>
	Province of Manitoba-Mobile Transport - MDTP	Handi-van	35,000
	Province of Manitoba-Man. Product Stewardship	Recycling	187,302
	Province of Manitoba - Heritage Grant	Mausoleum Refurbishment	12,500
	Province of Manitoba-	Dutch Elm Disease	28,500
	Province of Manitoba-Natural Resources	Larvaciding	24,581
	Province of Manitoba-Justice	Policing	26,000
	Province of Manitoba-Man. Product Stewardship	WRARS	120,000
	listed in Conditional Grants - Prov Gov't - Page 2		<u>433,883</u>
		Conditional Grants, Page 2	<u>4,296,251</u>

Part 3 - Transfers to Deferred Surplus - General Operating Fund

Purpose	Year	Term	Authority	Amount
				<u>0</u>

Total to Page 1

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount
				<u>-</u>

Total to Page 6



Part 1 - Debenture Debt Charges  
GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES  
FOR THE YEAR ENDED DECEMBER 31, 2018

PURPOSE	B/L #	YEAR	OPEN BAL.	PRINCIPAL	CLOSE BAL.	INTEREST	TOTAL FRONTAGE	OTHER ' REQUIREMENT		
		MATURES								
PCU Centre - Series A	09-8435	2024	3,963,182.96	479,404.12	3,483,778.85	217,975.06	697,379.18	697,379.18		
PCU Centre - Series B	09-8435	2024	1,698,506.99	205,458.91	1,493,048.09	93,417.88	298,876.79	298,876.79		
PCU Centre - Series C	10-8482	2025	1,009,735.85	103,865.49	905,870.36	55,535.47	159,400.96	159,400.96		
PCU Centre - Series D	10-8482	2025	63,108.49	6,491.59	56,616.90	3,470.97	9,962.56	9,962.56		
PCU Centre - Series E	10-8482	2025	63,108.49	6,491.59	56,616.90	3,470.97	9,962.56	9,962.56		
PCU Centre - Series F	10-8490	2025	940,344.88	97,597.61	842,747.26	49,368.11	146,965.72	146,965.72		
Portage Mutual Arena - Series A	09-8450	2024	48,124.34	5,821.34	42,303.00	2,646.84	8,468.18	8,468.18		
Portage Mutual Arena - Series B	09-8450	2024	829,437.58	100,332.43	729,105.14	45,619.07	145,951.50	145,951.50		
Portage Mutual Arena - Series C	10-8491	2025	62,689.71	6,506.50	56,183.21	3,291.21	9,797.71	9,797.71		
Portage Mutual Arena - Series D	10-8491	2025	125,379.32	13,013.02	112,366.30	6,582.41	19,595.43	19,595.43		
Portage Mutual Arena - Series E	10-8491	2025	125,379.32	13,013.02	112,366.30	6,582.41	19,595.43	19,595.43		
NorthEast Transportation Route A	04-8217	2019	70,742.77	34,299.54	36,443.24	4,421.42	38,720.96	38,720.96		
NorthEast Transportation Route B	05-8291	2021	26,048.05	6,009.90	20,038.15	1,400.08	7,409.98	7,409.98		
NorthEast Transportation Route C	05-8291	2021	69,461.64	16,026.38	53,435.26	3,733.56	19,759.94	19,759.94		
			<b>9,095,250.40</b>	<b>1,094,331.43</b>	<b>8,000,918.97</b>	<b>497,515.47</b>	<b>1,591,846.90</b>	<b>0.00</b>	<b>0.00</b>	<b>1,591,846.90</b>

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised by Frontage	Raised by Other Revenue	Raised by MillRate
City at Large	503,357,940		42,139,510	545,497,450	0.00	0.00	0.00	1,591,846.90
City at Large	503,357,940		42,139,510	545,497,450	1,591,846.90	0.00	0.00	1,591,846.90

Note: PCU Centre is now known as Stride Place.

Part 1 - Debenture Debt Charges  
 UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES  
 FOR THE YEAR ENDED DECEMBER 31, 2018

PURPOSE	B/L #	YEAR MATURES	OPEN BAL.	PRINCIPAL	CLOSE BAL.	INTEREST	TOTAL FRONTAGE	OTHER	NET REQUIREMENT	
W&Sewer Infrastructure "C"	03-8171	2018	70,382.98	70,382.98	0.00	4,662.87	75,045.85	75,045.90		
<b>RM Debt:</b>										
W&Sewer Infrast RM "F"	03-8174	2018	19,972.28	19,972.28	0.00	1,298.20	21,270.48	21,270.56		
W&Sewer Infrast RM "E"	03-8170	2018	110,601.84	110,601.84	0.00	7,327.37	117,929.21	117,929.27		
			200,957.10	200,957.10	0.00	13,288.44	214,245.54	0.00	214,245.73	0.00

RM Debt

139,199.69

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised by Frontage	Raised by Other Revenue	Raised by MillRate
City at Large	503,357,940	0	42,139,510	545,497,450	214,245.54	0.00	214,245.73	0.00
City at Large	503,357,940	0	42,139,510	545,497,450	0.00	0.00	0.00	0.00

(see Utility Fund)

**City of Portage la Prairie  
Capital Estimates - 2018  
Part 1 - Capital Expenditures**

Particulars of Expenditure	Estimated Total Cost	Borne by General	Borne by Utility	Borne by Designated Reserves	Borne by Borrowing
Administration	80,500			80,500	
Protective Services	200,000			200,000	
Operations	2,965,000			2,965,000	
Environmental Development	110,000			110,000	
Community Services	30,000			30,000	
Utility	39,150,000			39,150,000	
<b>TOTAL</b>	<b>42,535,500</b>				
TOTAL to Page 5		0			
TOTAL to Page 6			0		
TOTAL to Part 2				42,535,500	
TOTAL to Part 3					0

**Part 2 - General & Specific Reserve Fund Withdrawals**

Reserve Name .	General Fund Transfers		Utility Fund Transfers	
	To Operating	To Capital	To Operating	To Capital
Special Admin. - By-Law No.7294				
Handivan Reserve By-Law No. 7267		15,000		
Fire Truck -By-Law No. 4895		200,000		
Capital Reserve, By-Law No. 7166				
Accomm Tax Reserve - Marketing	65,000	10,000		
Accomm Tax Reserve - Sask Ave Cemetery - By-Law No. 4227				
Computer - By-Law No. 6373		14,400		
Crescent Lake - By-Law No. 7244				
Ec. Dev. - By-Law No. 7777				
Environmental Reserve By-Law No.7839		110,000		
Equipment Replacement - By-Law 3781				
Fuel Tax, By-Law No. 06-8317		2,000,000		
Glesby Centre By_law No. 09-8437		15,000		
Land Dvpt - By-Law No. 98-7993				
Sidewalk, By-Law No. 00-8060				
Handicap Access Reserve		20,000		
<b>General Reserve:</b>				
General Projects		1,001,100		
Parks Projects ***				

\*\*\* Parks Reserve By-Law has not yet passed will be separated from General in future

Fuel Tax Reserve:

Debt Payments

Utility Reserve

Utility Projects	10,650,000
Nutrient Removal	28,500,000

Total from Fuel Tax (for debt payments)	0
Total from General Reserve	0
	Page 2 <u>3,385,500</u>

Total from Accumulated Surplus	0
Total from Utility Reserve	0
	Page 6 <u>39,150,000</u>
	Part 1

**Part 3 - BORROWING** (Subject to Municipal Board Approval)

Proposal	Temporary Financing			Repayment Amount	Term
	Bank Loan	Rev. Loan	Res. Loan		

TOTAL, Part 1 0

Amendments Adopted \_\_\_\_\_ Departmental Use

\_\_\_\_\_  
 (Authorized Signatures) (Date) (Authorized)



Overlay Program/Ashphalt Road Surface - 81,388 meters; including Saskatchewan Ave	6	6	36	1+	620,000	2,395,000	407,000	420,000	432,000	447,000	4,464,000	6,500,000	6,880,000	500,000	125,435,000	148,500,000	Rebuild of Sask Ave to take place between 2025-2027 is projected.	
Gravel Roads - 25,306 meters	6	6	36	1+	20,000	21,000	22,000	23,000	24,000	25,000	26,000	27,000	28,000	29,000	17,469,000	17,714,000		
Gravel Lanes - 38,306 meters	6	2	12	10	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,750,000	5,800,000		
Industrial Park - Street Reconstruction	6	4	20	5				100,000								100,000		
Island Park Bridge	1	4	4	40	4,000,000	800,000									2,000,000	6,800,000		
Saskatchewan Ave - lighting/banners	3	2	6	12	120,000			20,000					10,000			150,000		
Sidewalks	2	2	4	15	170,000	50,000	50,000	50,000	50,000	50,000	50,000	70,000	80,000	50,000	50,000	720,000		
Roads - equipment	2	3	6	1-15		242,000				20,000		250,000			371,000	883,000		
Industrial Park expansion - roads and lds	2	3	6	1-15	1,000,000									2,000,000		3,000,000		
<b>Other Operations:</b>																		
Lake pumps, pipe	4	4	16	4				28,000	28,000								56,000	
Sheds - new, betterments	3	3	9	8								100,000	50,000			150,000		
Rail crossings	6	5	30	1+	115,000	25,000	25,000	30,000	75,000	35,000	35,000	40,000	40,000	Ongoing		455,000		
CPA/CNR signal upgrades	5	5	25	3			150,000			150,000						300,000		
<b>Environmental:</b>																		
Compost screener	3	5	9	5					160,000								160,000	
<b>Public Works:</b>																		
Heavy Equipment Renewal	2	2	4	1-20	205,000	215,000	225,000	235,000	235,000	245,000	255,000	265,000	275,000	200,000	645,000	3,000,000		
PW Building - general	2	2	4	1-20	100,000	100,000					12,000	400,000			5,000,000	5,612,000		
PW - Equipment	3	2	6	2-10+		35,000	10,000						13,000		2,621,000	2,679,000	Misc Equip	
PW Building - Mechanicals	4	3	12	1+	20,000			20,000				25,000				65,000		
Vehicles - Pool Trucks	4	2	6	10+											800,000	800,000		
<b>Parks:</b>																		
Cemetery - Building Betterments	3	3	9	7						50,000						50,000		
Cemetery - Equipment	4	3	12	10										77,000		77,000		
Parks - Snow Clearing Equipment	4	3	12	10										60,000		60,000		
Signage - PLP Entrance Highway Signs	2	3	6	10+											118,000	118,000		
TOTALS:					7,824,000	4,964,000	2,084,000	1,559,500	2,716,000	1,538,000	5,756,000	8,916,000	8,307,000	3,340,000	190,003,000	237,007,500		

**Funding:**

Operating	800,000	800,000	800,000	900,000	900,000	900,000	1,000,000	1,100,000	1,100,000	1,100,000								
Debenfure or Grant	4,000,000	800,000									4,300,000	6,000,000						
General Reserve	3,024,000	2,354,000	354,000	164,500	459,000	149,000	501,000	1,074,000	518,000	1,886,000								
Infrastructure Reserve		1,000,000	500,000	260,000	182,000	139,000	3,950,000	1,527,000	334,000	104,000								
Equipment Replacement Reserve			400,000	235,000	235,000	250,000	255,000	265,000	275,000	200,000								
Sidewalks Reserve					370,000	50,000	50,000	50,000	80,000	50,000								
Fire Truck Reserve					520,000	50,000	0	600,000	0	0								
Giesby Bldg Reserve			30,000		50,000													
TOTALS:	7,824,000	4,954,000	2,084,000	1,559,500	2,716,000	1,538,000	5,756,000	8,916,000	8,307,000	3,340,000								

City of Portage la Prairie - Risk Rating Capital Plan for Utility Fund

(For Total Capital Values of \$50,000 or greater)

Dept	Asset	Risk Score				2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Long Term - Infrastructure Deficit	Total	Notes
		Fall Likelihood	Impact	Severity	Time Horizon													
Water Treatment	Water Dist Pumps (3); Lime Sludge Pump	4	1	4	15-20			20,000						80,000		100,000		
	Pumps - Reservoir	4	1	4	15-20									40,000	29,000	69,000		
	Water Treatment system	6	1	6	15-20										40,030,000	40,030,000		
	Water Treatment Plant upgrade	6	1	6	15-20										1,067,000	1,067,000		
	GAC - WPT	6	1	6	15-20										338,000	338,000		
	McKay Reservoir	6	1	6	15-20										887,000	887,000		
	McKay Reservoir	6	1	6	15-20										1,334,000	1,334,000		
	WTP Dike	2	2	4	15-20		60,000									60,000		
	McKay Reservoir Pumps	4	1	4	15-20				80,000							80,000		
	Variable speed mtrs & pumps(2)-McKay	4	1	4	15-20							120,000				120,000		
	Standby Generator - McKay, replace	2	2	4	15-20		120,000									120,000		
	Standby Generator at WTP pump str rebuild	4	2	8	6-10					60,000						60,000		
	Tube settler replacement clarifiers #1/#2	5	1	5	15-20	180,000										180,000		
	Replace clarifier #2 chain drive gear	6	2	12	6-10				20,000							20,000		
	Tube settler replacement clarifiers #3	5	1	5	15-20								220,000			220,000		
	Secure Chemical Storage Bldg	2	1	2	15-20			650,000								650,000		
	Zebra Mussel Control	3	1	3	15-20		250,000									250,000		
	Replace raw water intake pump	6	1	6	15-20				14,000	15,000	16,000		220,000			265,000		
	Sand Filter Media Replacement	6	2	12	6-10	80,000	90,000			100,000						270,000		
	Popular Bluff VSD pump (add 3rd)	6	2	12	6-10	150,000										150,000		
	McKay gate valve replacemnt	5	2	10	6-10	50,000										50,000		
	WTP Process Software upgrade	5	2	10	6-10	25,000				30,000						55,000		
	WTP Control Hardware upgrade	5	1	5	15-20	25,000			30,000							55,000		
	Supplemental/alternate water supp study	2	1	2	15-20			100,000								100,000		
	Clarifiers - maintenance, upgrades	3	1	3	15-20		70,000	70,000								140,000		
	Pretreatment equipment	3	1	3	15-20				20,000	20,000	45,000		100,000			185,000		
	WTP Engineering Audit - legislated 5 years	6	2	12	6-10		50,000									50,000		
	Structural Repairs to Water Plant Building	6	1	6	15-20		100,000									100,000		
	Replace Tube Settlers in Pre treatment Building	6	1	6	15-20						100,000					100,000		
	Lime Sludge pond cleaning (5 years alternating)	6	1	6	15-20				1,200,000							1,200,000		
	WTP HVAC	6	2	12	6-10	50,000								50,000		100,000		
	Ozone Compressor	6	2	12	6-10		100,000	110,000								210,000		
	Carbon Dioxide Diffusion system	4	2	8	6-10					80,000						80,000		
	Raw water pump motor & VFD	6	1	6	15-20	150,000										150,000		
	Filter backwash pumping	5	1	5	15-20	250,000										250,000		
	Bar Screen for Actiflo inlet	6	1	6	15-20	200,000										200,000		
	Raw water intake upgrade/protect-bar,pip	5	2	10	6-10						500,000					500,000		
	Lime system upgrade	6	2	12	6-10		300,000									300,000		
	Security Systems - Camera/Fences/Gates	5	1	5	15-20	20,000		40,000								60,000		
	Ozone Generator Replacement	6	2	12	6-10	400,000										400,000		
	Lime sludge pond #1 drain system	6	2	12	6-10								60,000			60,000		
	Lime sludge pond #2 drain system	6	2	12	6-10							50,000				50,000		
	Replace Lime Slaker (7001)	6	2	12	6-10	200,000										200,000		
	Lime slaker #1, #2 control Program Replace	6	1	6	15-20	55,000										55,000		
	Replace Lime Slaker (7002)	6	1	6	15-20		200,000									200,000		
	Sludge pump station pumps & pipes	6	1	6	15-20			150,000								150,000		
	WTP Standby Power (eng, gen & bldg)	6	2	12	6-10	475,000										475,000		
	GAC replacement - Engin & Membrane	6	2	12	6-10	100,000										100,000		
	"	6	2	12	6-10		3,600,000									3,600,000		
	Raw Water Pond/tank, pump station	4	2	8	6-10					50,000						50,000		
	Raw Water Pond/tank, pump station	4	2	8	6-10						1,250,000					1,250,000		
	Raw Water Pond/tank, pump station	4	2	8	6-10						1,250,000					1,250,000		
	Actiflo tube settler replacement	6	1	6	15-20				150,000							150,000		
	Actiflo clarifier scraper arms and drive	4	1	4	15-20				250,000							250,000		





## Risk Management

### Likelihood to Occur:

Score	Descriptor	Annual Probability of Occurrence
1	Improbable/Remote	5%
2	Unlikely/Might Happen	5 to 20%
3	Possible	20 to 40%
4	Good Chance	40 to 50%
5	Probably/Likely	50 to 80%
6	Definitely/Certain	> 80%

### Impact:

Score	Quantitative Impact	Qualitative Impact
1	Minimal or Insignificant	No loss to City reputation
		Negligible effect on city residents/businesses/visitors (RBVs)
2	Slight or Minor	Adverse reaction by impacted RBVs
		Few RBVs impacted
		Business or service disruption < 1 day
3	Moderate	Adverse reaction by RBVs
		Some RBVs impacted
		Business or service disruption > 1 but less than 2 days
4	High	Adverse reaction in news
		Many RBVs impacted
		Business or service disruption 2 to 7 days
5	Very High	Adverse reaction in news
		Most RBVs impacted
		Business disruption > 7 days
6	Severe or Catastrophic	Loss of reputation
		All RBVs impacted
		Ceases City business/services/operations
		Can't recover services

### Severity Matrix:

Likelihood	6	6	12	18	24	30	36
	5	5	10	15	20	25	30
	4	4	8	12	16	20	24
	3	3	6	9	12	15	18
	2	2	4	6	8	10	12
	1	1	2	3	4	5	6
		1	2	3	4	5	6
		Impact					

Matrix Score	Suggested Time Horizon
1-6	15-20
8-12	6-10 years
15-20	3-5 years
24-36	1-2 years