

**THE FINANCIAL PLAN
Municipality of
City of Portage la Prairie
2022**

	Attached	Not Applicable
Page 1 General Operating Fund - Budgeted Revenue & Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Utility Operating Fund - Budgeted Revenue & Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 A) Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Ten Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

City of Portage la Prairie
GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

	BUDGET 2021	PRE-AUDIT 2021	BUDGET 2022	BUDGET 2023
Tax Levy	- 19,900,141 -	19,900,141 -	20,529,967 -	20,529,967
Grants in Lieu of Taxes	- 1,693,105 -	1,693,105 -	1,718,319 -	1,718,319
Sub-Total	- 21,593,245 -	21,593,246 -	22,248,285 -	22,248,285
Requisitions (Deduct)	<u>9,379,789</u>	<u>9,379,715</u>	<u>9,382,737</u>	<u>9,382,737</u>
Net Municipal Taxes & Grants in Lieu of Taxes	- 12,213,456 -	12,213,531 -	12,865,548 -	12,865,548
Other Revenue	- 6,819,733 -	9,942,573 -	23,449,393 -	23,449,393
Transfers from Accumulated Surplus and Reserves	- 996,500 -	996,500 -	2,951,653 -	1,721,653
Total Revenue	- 20,029,689 -	23,152,604 -	39,266,594 -	38,036,594
General Government Services	2,585,309	2,423,819	2,676,285	2,676,285
Protective Services	6,203,952	6,138,575	6,810,872	6,810,872
Transportation Services	2,423,859	2,327,564	2,516,042	2,516,042
Environmental Health Services	918,876	898,271	942,025	942,025
Public Health & Welfare Services	331,704	219,176	332,275	332,275
Environmental Development Services	423,022	298,692	423,658	423,658
Economic Development Services	148,357	135,373	173,464	173,464
Recreation & Cultural Services	2,428,063	2,512,663	2,493,305	2,493,305
Fiscal Services	3,327,937	5,076,203	21,416,283	21,416,283
Transfers				
Surplus Appropriations - Deferred Surplus				
- Policing Reserve	200,000	200,000		
- General Infrastructure Reserve	796,500	796,500		
- General Reserve	181,300	181,300	1,416,483	186,483
Total Basic Expenditure	19,968,879	21,208,136	39,200,692	37,970,692
Allowance for Tax Assets	<u>60,811</u>	<u>16,759</u>	<u>65,903</u>	<u>65,903</u>
Total Expenditure	<u>20,029,689</u>	<u>21,224,895</u>	<u>39,266,594</u>	<u>38,036,594</u>
Net Operating (Surplus) Deficit	<u>- -</u>	<u>1,927,709</u>	<u>-</u>	<u>-</u>

Adopted by Resolution of Council on _____

Mayor's Approval Signature _____

Finance Chair Approval Signature _____

Certified by Director of Finance _____

FOR DEPARTMENTAL USE ONLY

Date Filed _____

Date Cleared _____

Authorized Signature _____

City of Portage la Prairie
GENERAL OPERATING FUND
BUDGETED REVENUE

	BUDGET 2021	PRE-AUDIT 2021	BUDGET 2022	BUDGET 2023
Other Revenue				
Taxes Added	- 200,000 -	166,891 -	135,000 -	135,000
Accommodation Tax Revenue	- 100,000 -	85,839 -	60,000 -	60,000
Long Plain First Nation - Grant in Lieu	- 52,800 -	174,209 -	134,209 -	134,209
Business Tax for Cable TV	- 32,206 -	30,083 -	32,206 -	32,206
Licenses - Animal	- 1,500 -	4,985 -	2,500 -	2,500
Licenses - Bicycle				
Licenses - Business	- 41,000 -	39,289 -	41,000 -	41,000
Licenses - Other	- 6,300 -	18,679 -	10,000 -	10,000
Permits - Building	-	-	-	-
Permits - Plumbing	-	-	-	-
Fines	- 284,575 -	435,959 -	264,100 -	264,100
Sales of Service				
- General Government	- 37,707 -	69,900 -	37,707 -	37,707
- Protective	- 668,000 -	760,815 -	687,500 -	687,500
- Transportation	- 5,600 -	7,723 -	5,600 -	5,600
- Environmental Health	- 709,500 -	777,055 -	793,820 -	793,820
- Public Health and Welfare				
- Environmental Development				
- Economic Development				
- Recreation and Cultural	- 2,275 -	1,644 -	2,275 -	2,275
- Other	-	-	-	-
Sales of Goods	- 61,000 -	749,383 -	74,500 -	74,500
GST Recovery 3% 02/04-05/04				
Rentals	- 123,385 -	160,994 -	179,158 -	179,158
Trailer Park	- 42,500 -	41,560 -	43,350 -	43,350
Concessions and Franchises				
Returns from Investments	- 140,000 -	244,318 -	140,000 -	140,000
Tax and Redemption Penalties	- 132,200 -	100,809 -	133,400 -	133,400
Development and Dedication Fees				
Provincial Municipal Tax Sharing	- 1,080,245 -	1,084,947 -	1,080,245 -	1,080,245
VLT Revenue Sharing	-	-	-	-
Conditional Grants:				
Federal Govt, Can/MB Infr. (and 3rd party)	- 857,786 -	1,757,381 -	17,359,286 -	17,359,286
Conditional Grants - Provincial Govt	- 2,217,154 -	2,209,110 -	2,216,037 -	2,216,037
Conditional Grants - Local Govt	- 24,000 -	21,000 -	17,500 -	17,500
Loan Recoveries	-	1,000,000	-	-
Total Other Revenue	- 6,819,733 -	9,942,573 -	23,449,393 -	23,449,393
Transfers from				
- General Reserve	-	-	1,105,653 -	1,105,653
- Accumulated Surplus	- 996,500 -	996,500 -	1,230,000	-
- Special Admin Reserve	-	-	-	-
- Accomodation Tax & Marketing Reserve	-	-	-	-
- Recreation Reserve	-	-	-	-
- CCBF Grants Reserve	-	-	616,000 -	616,000
Total Transfers	- 996,500 -	996,500 -	2,951,653 -	1,721,653
TOTAL OTHER REVENUE & TRANSFERS	- 7,816,233 -	10,939,073 -	26,401,046 -	25,171,046

City of Portage la Prairie
GENERAL OPERATING FUND
EXPENDITURES

	BUDGET 2021	PRE-AUDIT 2021	BUDGET 2022	BUDGET 2023
GENERAL GOVERNMENT SERVICES				
Legislative	159,805	158,720	163,001	163,001
General Administrative				
CAO & Staff	1,402,451	1,359,440	1,436,402	1,436,402
Office	482,220	412,920	506,025	504,525
Legal	35,000	41,524	32,500	32,500
Audit	23,000	20,116	24,000	24,000
Prior Period Adjustments	-	-	-	-
Assessment	160,000	159,626	160,000	160,000
Taxation	5,500	1,906	5,500	5,500
Other General Government				
Elections	295	-	11,929	-
Conventions	90,500	46,305	86,380	84,380
Claims & Liability Insurance	72,477	65,282	81,048	81,048
Intergovernmental Relations	-	-	-	-
Grants	130,900	138,446	144,900	144,900
Other General Government	23,160	19,534	24,600	24,600
TOTAL GENERAL GOVERNMENT SERVICES	2,585,309	2,423,819	2,676,285	2,660,856
PROTECTIVE SERVICES				
Police	3,891,352	4,036,803	4,411,481	4,411,481
Fire	2,171,775	2,236,302	2,252,616	2,252,616
Emergency Measures - 911	68,500	68,341	69,730	69,730
Flood Control	-	-	-	-
Disasters	-	269,292	-	-
Building Inspection	-	-	-	-
Plumbing Inspection	-	-	-	-
Animal and Pest Control	72,325	66,421	77,045	77,045
TOTAL PROTECTIVE SERVICES	6,203,952	6,138,575	6,810,872	6,810,872
TRANSPORTATION SERVICES				
Administration	116,782	112,542	151,649	151,649
Engineering	133,655	106,963	107,393	107,393
Roads & Streets				
Equipment - U Op Wages & Benefits	52,400	52,429	51,680	51,680
Equipment - Fuel	55,000	57,192	55,000	55,000
Equipment - Repairs & Maint.	88,095	100,443	93,095	93,095
Equipment - Insurance & Reg.	14,690	12,443	14,690	14,690
Workshop and Yards	54,661	54,413	74,609	74,609
Equipment - Contribution from Utility	-	-	-	-
Down Time	101,918	167,936	108,803	108,803
Safety Supplies & Consultant	3,660	4,991	3,660	3,660
Road Maintenance - Labour	130,461	156,999	133,623	133,623
Road Maintenance - Materials	167,460	126,439	175,010	175,010
Road Maintenance - Rentals	31,535	24,035	31,535	31,535
Special Events	7,833	652	8,271	8,271
Road Maintenance - Dust Abatement				
Road Reconstruction - Labour				
Road Reconstruction - Materials				
Road Reconstruction - Contracts	611,000	558,819	618,000	618,000
Sidewalks and Boulevards	90,896	74,187	87,800	87,800
Ditches and Road Drainage				
Storm Sewers	111,740	93,587	112,334	112,334
Street Cleaning	22,216	23,211	22,700	22,700
Snow Removal - Labour	130,170	70,526	133,810	133,810
Snow Removal - Materials & Repair	68,600	65,246	71,100	71,100
Snow Removal - Rentals	33,695	8,695	33,695	33,695
Bridges				
Street Lighting	274,427	285,136	293,817	293,817
Traffic Services	54,449	49,600	54,904	54,904
Parking	65,254	138,987	75,035	75,035
Other Road Transport	3,262	17,907	3,829	3,829
TOTAL TRANSPORTATION SERVICES	2,423,859	2,327,564	2,516,042	2,516,042
ENVIRONMENTAL HEALTH SERVICES				
Garbage and Waste Collection				
Garbage Collection	808,914	827,441	829,491	829,491
Nuisance Grounds	109,962	70,830	112,534	112,534
Other Environmental Health	-	-	-	-

City of Portage la Prairie
GENERAL OPERATING FUND
EXPENDITURES

	BUDGET 2021	PRE-AUDIT 2021	BUDGET 2022	BUDGET 2023
TOTAL ENVIRONMENTAL HEALTH SERVICES	918,876	898,271	942,025	942,025
PUBLIC HEALTH AND WELFARE SERVICES				
Cemeteries	111,898	99,260	111,941	111,941
Other	148,806	49,195	149,334	147,628
Medical Officer				
Hospital Deficit				
Social Welfare				
Administration	71,000	70,721	71,000	71,000
Social Welfare Assistance	-	-	-	-
Social Welfare Services				
TOTAL PUBLIC HEALTH AND WELFARE SERVICES	331,704	219,176	332,275	330,569
ENVIRONMENTAL DEVELOPMENT SERVICES				
Planning and Zoning	-	-	-	-
General Land Assembly	-	-	-	-
Urban Renewal/Beautification	-	-	-	-
Urban Area Weed Control	228,556	172,010	225,869	225,869
Forestry/D.E.D. Program	194,466	126,682	197,789	197,789
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES	423,022	298,692	423,658	423,658
ECONOMIC DEVELOPMENT SERVICES				
Water Resources and Conservation				
Regional Development	119,107	119,107	144,214	144,214
Industrial Development	17,300	4,336	17,300	17,300
Tourism	1,950	1,915	1,950	1,950
Other	10,000	10,015	10,000	10,000
TOTAL ECONOMIC DEVELOPMENT SERVICES	148,357	135,373	173,464	173,464
RECREATION AND CULTURAL SERVICES				
Recreation Commission and Administration	-	-	-	-
Community Centres and Halls				
Swimming Pools and Beaches	-	-	-	-
Golf Courses				
Skating Rinks and Arenas	4,570	6,039	5,200	5,200
Parks and Playgrounds	446,757	482,586	458,820	458,820
Other Recreation Facilities	13,981	16,325	14,444	14,444
Recreation Programs	-	-	-	-
Grants	1,544,170	1,552,797	1,581,145	1,581,145
Parks/Rec. Equip. Maint.	62,641	64,049	65,718	62,718
Museums				
Libraries	337,555	331,226	341,080	341,080
Other Cultural Facilities	18,389	59,641	26,898	26,898
Island of Lights	-	-	-	-
TOTAL RECREATION AND CULTURAL SERVICES	2,428,063	2,512,663	2,493,305	2,490,305
FISCAL SERVICES				
Transfers to Specific Reserves	1,342,311	2,093,168	2,383,327	2,383,327
Transfer to Capital	122,500	1,267,706	16,624,000	16,624,000
Transfer to Utility	-	-	-	-
Debenture Debt Charges	-	-	-	-
Other Long-term Debt Charges	1,553,126	1,553,176	2,141,956	2,141,956
Tax Discounts and Short-term Loan Interest	7,000	5,298	7,000	7,000
Other Debt Charges				
Other Fiscal Services	303,000	156,855	260,000	260,000
TOTAL FISCAL SERVICES	3,327,937	5,076,203	21,416,283	21,416,283

City of Portage la Prairie
UTILITY OPERATING FUND
BUDGETED REVENUE & EXPENDITURE

	BUDGET 2021	PRE-AUDIT 2021	BUDGET 2022	BUDGET 2023
WATER CONSUMER SALES				
- Residential	2,900,000	3,127,391	3,100,000	3,100,000
- Commercial	1,727,000	2,037,469	1,543,000	1,543,000
- Industrial	3,650,000	3,831,742	3,420,000	3,420,000
- Poplar Bluff Industrial Park	2,800,000	2,379,404	2,800,000	2,800,000
- Federal & Prov				
- Munic. & Schools				
- Regional Water Agreement	725,000	790,136	745,000	745,000
SEWER SERVICE CHARGES				
- Residential				
SEWER SURCHARGES				
Discounts, Refunds and Cancellations	18,000	12,910	18,000	18,000
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Net Consumer Revenue - Subtotal	11,820,000	12,179,052	11,626,000	11,626,000
Penalties	10,000	6,106	10,000	10,000
Hydrant Rentals	57,725	57,950	57,725	57,725
Installation Service	-	-	-	-
Connection Revenue - Net	15,000	20,541	15,000	15,000
Provincial Grants	850,000	2,151,073	6,947,130	6,947,130
Other Revenue	85,200	2,245,511	82,050	82,050
Contribution from Revenue Fund	-	-	-	-
Transfer from General Reserve	-	-	-	-
Transfer from Accum. Surplus	700,000	700,000	1,683,837	-
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TOTAL REVENUE	13,537,925	17,360,233	20,421,742	18,737,905
WATER SUPPLY				
Administration	1,325,904	1,514,603	1,498,147	1,498,147
Customer Billings and Collections	-	-	-	-
Purification and Treatment	3,395,725	2,969,119	3,452,854	3,452,854
Water Purchases	-	-	-	-
Service of Supply	-	-	-	-
Transmission and Distribution	1,635,613	1,697,437	1,720,656	1,720,656
Other Water Supply Costs	-	-	-	-
Connections - Net Loss	-	-	-	-
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Total	6,357,242	6,181,159	6,671,657	6,671,657
SEWAGE COLLECTION AND DISPOSAL				
Administration	-	-	-	-
Sewage Collection System	1,299,792	947,928	1,321,429	1,321,429
Sewage Lift Station	315,409	308,133	318,203	318,203
Sewage Treatment and Disposal	653,129	836,654	655,510	655,510
Industrial Pretreatment	23,973	162,664	58,716	58,716
Other Sewage Collection and Disposal Costs	-	-	-	-
Connections - Net Loss	-	-	-	-
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Total	2,244,357	1,930,051	2,236,426	2,236,426
CONTRIBUTION TO CAPITAL	850,000	3,985,501	6,947,130	6,947,130
TRANSFERS TO RESERVES				
Nutrient Removal Reserve	-	-	-	-
Computer Reserve	18,000	18,000	18,000	18,000
Infrastructure Reserve	-	-	-	-
IP Reserve	230,175	237,632	237,080	237,080
DEBENTURE DEBT CHARGES	-	99,873	170,860	170,860
OTHER LONG-TERM DEBT CHARGES				
SURPLUS APPROPRIATIONS				
Deferred Surplus re Deficit	-	-	-	-
Deferred Surplus re By-Law Obligation	-	-	-	-
Appropriation to General Reserve - Utility	3,138,151	3,138,151	3,690,589	2,456,752
Appropriation to Infrastructure Reserve - Utility	700,000	700,000	450,000	-
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Total	3,838,151	3,838,151	4,140,589	2,456,752
TOTAL EXPENDITURE	13,537,925	16,290,367	20,421,742	18,737,905
NET OPERATING (SURPLUS) DEFICIT	-	1,069,866	0	0

**City of Portage la Prairie
Tax levy Calculation
for the Year 2022**

	EXPENSES								REVENUES					
	Taxable	Exempt	Grants	Total	Basic	Tax Allow	Total	Mill Rate	Taxation	Gnts-in-Lieu	Oth Rev	Ftge	Total	
Education:														
ESL	143,792,910		31,216,900	175,009,810	\$1,524,935.00	(\$74.53)	\$1,524,860.47	8.713	ESL	\$1,252,867.62	\$271,992.85		\$1,524,860.47	
School Division	576,520,810	1,369,490	43,994,700	621,885,000	\$7,857,802.00	(\$285.03)	\$7,857,516.98	12.635	School Division	\$7,284,340.43	\$555,873.03	\$17,303.51	\$7,857,516.98	
Sub-Total					\$9,382,737.00	(\$359.55)	\$9,382,377.45	21.348	Total	\$8,537,208.06	\$827,865.88	\$17,303.51	\$0.00	\$9,382,377.45
Municipal:														
Deb debt-PCU Centre	592,527,610		43,994,700	636,522,310	\$1,525,956.02	\$424.48	\$1,526,380.50	2.398	Deb debt-PCU Centre	\$1,420,881.21	\$105,499.29		\$1,526,380.50	
Assess Levy	592,527,610		43,994,700	636,522,310	\$160,000.00	\$403.62	\$160,403.62	0.252	Assess Levy	\$149,316.96	\$11,086.66		\$160,403.62	
<i>Reserve Transfers that are part of the tax levy:</i>														
Reserve-Glesby Centre	592,527,610		43,994,700	636,522,310	\$20,000.00	\$368.71	\$20,368.71	0.032	Reserve-Glesby Centre	\$18,960.88	\$1,407.83		\$20,368.71	
Reserve - Handicap Access	592,527,610		43,994,700	636,522,310	\$50,000.00	\$285.26	\$50,285.26	0.079	Reserve - Handicap Access	\$46,809.68	\$3,475.58		\$50,285.26	
Reserve-Fire	592,527,610		43,994,700	636,522,310	\$150,000.00	\$219.27	\$150,219.27	0.236	Reserve-Fire	\$139,836.52	\$10,382.75		\$150,219.27	
Reserve-Sidewalk	592,527,610		43,994,700	636,522,310	\$170,000.00	\$587.98	\$170,587.98	0.268	Reserve-Sidewalk	\$158,797.40	\$11,790.58		\$170,587.98	
Reserve-Gen.	592,527,610		43,994,700	636,522,310	\$186,483.00	\$18.04	\$186,501.04	0.293	Reserve-Gen.	\$173,610.59	\$12,890.45		\$186,501.04	
Reserve-Equip.Replace	592,527,610		43,994,700	636,522,310	\$100,000.00	\$570.52	\$100,570.52	0.158	Reserve-Equip.Replace	\$93,619.36	\$6,951.16		\$100,570.52	
Mun-at-Large	592,527,610		43,994,700	636,522,310	\$10,454,510.10	\$63,384.55	\$10,517,894.65	16.524	Mun-at-Large	\$9,790,926.23	\$726,968.42		\$10,517,894.65	
Other Revenue and transfers					\$26,383,742.49		\$26,383,742.49		Other Revenue and transfers		\$26,383,742.49		\$26,383,742.49	
Municipal Total					\$39,200,691.61	\$66,262.44	\$39,266,954.05	20.240		\$11,992,758.83	\$890,452.73	\$26,383,742.49	\$0.00	\$39,266,954.05
Totals					\$48,583,428.61	\$65,902.89	\$48,649,331.50		Totals	\$20,529,966.89	\$1,718,318.61	\$26,401,046.00	\$0.00	\$48,649,331.50

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Page 1 Pages 1,9 Pages 1, 2 Page 1

**City of Portage la Prairie
Sundry Revenue and Expenditure Analysis**

Part 1 - Grants in Lieu of Taxes

Government or Agency		Assessment Farm/Res	Other	Mill Rate	Amount	Frontage	Total
#1080 HMQ-MAN	R	4,389,930		32.875	144,319		144,319
#1080 HMQ-MAN	F			32.875	0		0
#1080 HMQ-MAN	O		9,816,190	41.588	408,236		408,236
#1020 HMQ-MAN	O		4,230	41.588	176		176
#1150 HIGHWAYS	R	50,450		32.875	1,659		1,659
#1150 HIGHWAYS	O		41,930	41.588	1,744		1,744
#3 CORP (FDC)	O		7,461,350	41.588	310,303		310,303
#1270 MPIC	R			32.875	0		0
#1270 MPIC	O		953,880	41.588	39,670		39,670
#1300 MHRC	R	7,828,390		32.875	257,358		257,358
#1770 HYDRO	O		910,280	41.588	37,857		37,857
#705 CENTRA - PP	O		4,359,080	41.588	181,285		181,285
#2700 HMQ-CAN	F	509,030		32.875	16,734		16,734
#2700 HMQ-CAN	O		567,790	41.588	23,613		23,613
#2706 VIA RAIL	O		124,870	41.588	5,193		5,193
#1042 ATTOR GEN	O		1,679,800	41.588	69,860		69,860
#1094-COMM S-CORR	O		5,297,500	41.588	220,312		220,312
		<u>12,777,800</u>	<u>31,216,900</u>				<u>1,718,319</u>
			<u>43,994,700</u>				
Total to pages 1,8							<u>1,718,319</u>

Part 2 - Conditional Grants

Totals to Page 2	Government or Agency	Purpose	Amount
<u>Government of Canada:</u>			
	Federal Gov't	Fuel Tax	735,286
	ICIP	Sask Ave W	16,624,000
	Included in	Conditional Grants - Infr/3rd Party- Page 2	<u>17,359,286</u>
<u>Local Government:</u>			
		Safety Officer	17,500
	Included in	Conditional Grants - Local Gov't - Page 2	<u>17,500</u>
<u>Province of Manitoba:</u>			
		General Operating	1,080,245
	Included in	Provincial Municipal Tax Sharing - Page 2	<u>1,080,245</u>
	Province of Manitoba-Mobile Transport - MDTP	Handi-van	30,000
	Province of Manitoba-Man. Product Stewardship	Recycling	211,801
	Province of Manitoba-	Dutch Elm Disease	46,170
	Province of Manitoba-Natural Resources	Larvaciding	37,191
	Province of Manitoba-Justice	Policing	1,521,750
	Province of Manitoba-Public Safety	Fire	261,100
	Province of Manitoba-Man. Product Stewardship	WRARS	108,125
	listed in	Conditional Grants - Prov Gov't - Page 2	<u>2,216,137</u>
		Conditional Grants, Page 2	<u>20,673,168</u>

Part 3 - Transfers to Deferred Surplus - General Operating Fund

Purpose	Year	Term	Authority	Amount
Total to Page 1				<u>0</u>

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount
Total to Page 6				<u>-</u>

Part 1 - Debenture Debt Charges
GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES
FOR THE YEAR ENDED DECEMBER 31, 2022

PURPOSE	B/L #	YEAR	OPEN BAL.	PRINCIPAL	CLOSE BAL.	INTEREST	TOTAL FRONTAGE	OTHER	REQUIREMENT	
		MATURES								
PCU Centre - Series A	09-8435	2024	1,881,482.59	593,897.64	1,287,584.95	103,481.54	697,379.18		697,379.18	
PCU Centre - Series B	09-8435	2024	806,349.70	254,527.56	551,822.14	44,349.23	298,876.79		298,876.79	
PCU Centre - Series C	10-8482	2025	558,724.23	128,671.13	430,053.10	30,729.83	159,400.96		159,400.96	
PCU Centre - Series D	10-8482	2025	34,920.27	8,041.95	26,878.32	1,920.61	9,962.56		9,962.56	
PCU Centre - Series E	10-8482	2025	34,920.27	8,041.95	26,878.32	1,920.61	9,962.56		9,962.56	
PCU Centre - Series F	10-8490	2025	518,121.03	119,764.37	398,356.67	27,201.35	146,965.72		146,965.72	
Portage Mutual Arena - Series A	09-8450	2024	22,846.53	7,211.62	15,634.91	1,256.56	8,468.18		8,468.18	
Portage Mutual Arena - Series B	09-8450	2024	393,767.42	124,294.29	269,473.13	21,657.21	145,951.50		145,951.50	
Portage Mutual Arena - Series C	10-8491	2025	34,541.49	7,984.28	26,557.20	1,813.43	9,797.71		9,797.71	
Portage Mutual Arena - Series D	10-8491	2025	69,082.80	15,968.58	53,114.22	3,626.85	19,595.43		19,595.43	
Portage Mutual Arena - Series E	10-8491	2025	69,082.80	15,968.58	53,114.22	3,626.85	19,595.43		19,595.43	
Crescent Lake Causeway	21-8727	2023	1,000,000.00	596,300.00	403,700.00	19,700.00	616,000.00	616,000.00		
			<u>5,423,839.12</u>	<u>1,880,671.94</u>	<u>3,543,167.19</u>	<u>261,284.08</u>	<u>2,141,956.02</u>	<u>0.00</u>	<u>616,000.00</u>	<u>1,525,956.02</u>

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised by Frontage	Raised by Other Revenue	Raised by MillRate
City at Large	592,527,610		43,994,700	636,522,310	2,141,956.02	0.00	616,000.00	1,525,956.02

Note: PCU Centre is now known as Stride Place.

Part 1 - Debenture Debt Charges
 UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES
 FOR THE YEAR ENDED DECEMBER 31, 2022

PURPOSE	B/L #	YEAR	OPEN BAL.	PRINCIPAL	CLOSE BAL.	INTEREST	TOTAL FRONTAGE	OTHER	NET REQUIREMENT
		MATURES							
Sask Ave W - Utility Infrastructure	21-8728	2036	2,100,000.00	116,259.73	1,983,740.27	54,600.00	170,859.73	0.00	
			0.00	0.00	0.00	0.00	0.00	0.00	
			0.00	0.00	0.00	0.00	0.00	0.00	
			2,100,000.00	116,259.73	1,983,740.27	54,600.00	170,859.73	0.00	0.00

Particulars of Expenditure	Estimated Total Cost	Borne by General	Borne by Utility	Borne by Designated Reserves	Borne by Borrowing
Administration	75,400			96,400	
Protective Services	56,800			56,800	
Operations	31,621,300	16,747,000		2,300,000	12,741,000
Environmental Development	0				
Community Services	34,500	3,400		34,500	
Utility	24,911,985		7,157,130	18,627,662	842,000
TOTAL	56,699,985				
TOTAL to Page 5		16,750,400			
TOTAL to Page 6			7,157,130		
TOTAL to Part 2				21,115,362	
TOTAL to Part 3					13,583,000

Part 2 - General & Specific Reserve Fund Withdrawals

Reserve Name .	General Fund Transfers		Utility Fund Transfers	
	To Operating	To Capital	To Operating	To Capital
Special Admin. - By-Law No.7294				
Handivan Reserve By-Law No. 7267				
Fire Truck -By-Law No. 4895				
Capital Reserve, By-Law No. 7166				
Accomm Tax Reserve - Marketing		78,200		
Accomm Tax Reserve - Sask Ave				240,000
Cemetery - By-Law No. 4227				
Computer - By-Law No. 6373				75,400
Crescent Lake - By-Law No. 7244				
Ec. Dev. - By-Law No. 7777				
Environmental Reserve By-Law No.7839				
Equipment Replacement - By-Law 3781				334,500
Fuel Tax, By-Law No. 06-8317				
Glesby Centre By_law No. 09-8437				16,500
Land Dvpt - By-Law No. 98-7993				250,000
Sidewalk, By-Law No. 00-8060				278,000
Handicap Access Reserve				150,000
Infrastructure Reserve				
Library Reserve				18,000
General Reserve:		1,105,653		
General Projects			937,600	
CCBF Reserve		616,000		
Projects				
Utility Reserve				
Utility Projects				8,377,662
Nutrient Removal				10,000,000
Infrastructure				250,000
Total from CCBF (for debt payments)		616,000		
Total from General Reserve		1,183,853		
		Page 2	2,300,000	

Total from Accumulated Surplus				0
Total from Utility Reserve		Part 1		0
			Page 6	18,627,662
				Part 1

Part 3 - BORROWING (Subject to Municipal Board Approval)

Proposal	Temporary Financing			Repayment Amount	Term
	Bank Loan	Rev. Loan	Res. Loan		
Sask Ave W Phase 2 - General		13,741,000		13,741,000	15 Years
Sask Ave W Phase 1 - Utility		842,000		842,000	15 years
TOTAL, Part 1				14,583,000	

Amendments Adopted _____ Departmental Use _____

 (Authorized Signatures) (Date) (Authorized)

City of Portage la Prairie - 2022 Risk Rating Capital Plan for General Fund

Dept	Asset	SF	Risk Score				2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Infrastructure Deficit	Total	Notes
			Fail Likelihood	Impact	Severity	Time Horizon													
City Manager	Technology:																		
	Computer Servers & Network Infrastructure	6	3	4	12	7	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	Ongoing	140,000	
	Mitel phone system	6	3	4	12	8					50,000							50,000	
	Audio Equipment - Council Chambers	6	3	3	9	12					50,000							50,000	
	Workstations/Computers	22	3	5	15	4	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	
	Cityworks Software	22	3	3	9	8	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	440,000	
	Licensing	22	3	4	12	8-12	28,000	28,000	93,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	345,000	
	Printers, copiers	6	4	4	16	4		17,000					17,000					34,000	
Public Safety	Side by Side - Skid Unit	12	5	5	25	1	45,000											45,000	
	1999 GMC Rescue/Command Vehicle	12	3	4	12	6			500,000									500,000	
	2004 Engine 3 Fire Truck	12	3	3	9	9							750,000					750,000	
	2000 Pierce 100' Aerial Platform Fire Apparatus	12	1	6	6	18											615,000	615,000	
	2012 Engine 1 Tanker/Pumper Truck	12	2	2	4	15											450,000	450,000	
	Bylaw veche & Vehicle technology enforcement	15	4	2	4	8								100,000				100,000	
	Engine 2 Fire Truck	12	1	6	6	25											700,000	700,000	
	Fire Hall renovation - Office/Day room/shower	12	1	2	3	10		20,000										20,000	
	2010 Ford, 350 4x4 Utility Truck	12	3	4	12	6				70,000								70,000	
	Extrication Tools - Hydraulic/Electric	12	3	3	9	8			50,000									50,000	
	Self Contained Breathing Apparatus	12	2	3	6	13												0	
	Generator (shared Fire Dept & RCMP)	15	5	5	25	1	50,000											50,000	
	Fire House - training	12	1	6	6	25												0	
	Fire Station - General Structure roof	15	2	2	4	15										100,000		100,000	
RCMP	RCMP Building - Roof	15	1	1	1	20							175,000					175,000	
	RCMP Building - Heating system	15	2	2	4	15			60,000									60,000	
	RCMP Building - Exhibit Storage (Heat/Cool)	15	1	4	4	30				40,000								40,000	
	RCMP Parking lot	15	2	2	4	15							50,000				40,000	90,000	
Heritage Square	Glesby Centre - general	16	3	3	9	6		50,000					50,000				1,750,000	1,850,000	
	Glesby Centre - mechanicals	16	4	4	16	3				30,000			30,000				30,000	130,000	
	Glesby Centre - exterior	16	5	3	15	2-3		16,000									10,000	26,000	
	Library - Major Painting, wall repairs, lighting	15	5	4	20	1	10,000		20,000		40,000			30,000				100,000	
	Library - HVAC	15	5	3	15	4				30,000					40,000			70,000	
	Herman Prior - Roof Replacement	15	5	5	25	2		100,000										100,000	
	Herman Prior - HVAC	15	5	5	25	1	15,000				30,000					30,000	29,000	104,000	
	Library - parking lot overlay	15	2	5	10	3				30,000							80,000	110,000	
	Herman Prior Centre & Library - exterior repairs, painting	15	5	3	15	2-3		40,000								10,000		50,000	
Recreation & Leisure	Playground Equipment replacement/additions	15	2	2	4	20			70,000				80,000					150,000	
	Active Transportation:																		
	Rec Paths - expansion	22/9	1	3	3	2-20		10,000		12,000			15,000		18,000		893,000	948,000	
	Added Rec Path-expansion	22	2	3	6	1-20		20,000		30,000			40,000		50,000		170,000	310,000	
	Existing limestone path - paving	22	2	1	2	15-20	50,000	50,000	50,000	60,000	60,000	60,000	60,000				60,000	450,000	
	Lake bank walkway overlay	15	2	3	6	15-20	320,000											320,000	
Island Park	Fountain	22	4	3	12	20				70,000					80,000		81,000	231,000	
	Tennis Courts	22	3	2	6	20											128,000	128,000	
	Repair Picnic Shelters Island Park	15	1	1	1	3-25				20,000							145,000	165,000	
	Deer Pen - fence, or eliminate and landscape	22	5	3	15	3			100,000				20,000					120,000	
	Island Park - Washrooms (all)	15	2	2	4	20							30,000				241,000	271,000	
	Outdoor Fitness Equipment	15	2	2	4	20								20,000			42,000	62,000	
Operations	General:																		
	Photocopier	22	6	4	24	10									20,000		20,000	40,000	
	Survey Equipment	15	6	4	24	10	40,000	10,000					50,000	15,000			40,000	155,000	
	Plotter/scanner	15	6	4	24	10					40,000							40,000	
	GIS	22	2	4	8	9+			50,000						60,000			165,000	
	GIS server	22	2	2	4	10+				8,000								8,000	
	GIS software modules	15	6	3	18	1+	10,000						15,000					25,000	
	Operations Building - flooring & painting	22	5	3	15	4+			6,000	8,000				8,000	1,000		3,000	26,000	
	Operations office chairs, furniture	22	2	3	6	15-20							15,000					15,000	
	Office Desk, cabinet replacement	22	2	3	6	15-20		40,000									30,000	70,000	
	Land Drainage Sewer Cleaning Program	15	6	6	36	1+	130,000	135,000	140,000	145,000	150,000	155,000	160,000	160,000	170,000	170,000	165,000	1,680,000	
	Lidar Program	15	6	6	36	1+	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	50,000	200,000	
	Overlay Program:																		
	Overlay Program/Asphalt Road Surface - 81,388 meters	22	6	6	36	1+	432,000	447,000	464,000	500,000	550,000	600,000	660,000	720,000	760,000	780,000	138,165,000	144,078,000	
	Overlay Program Additional	22	6	6	36	1+	200,000	200,000	200,000	250,000	250,000	300,000	300,000	300,000	300,000	320,000		2,620,000	
	Road Reconstruction:																		
	Saskatchewan Ave West - Rebuild	8	2	4	8	6-12	4,034,000	5,239,000										9,273,000	
	Saskatchewan Ave West - ICIP grants	17	2	4	8	6-12	8,405,000											8,405,000	
	Gravel Roads - 25,306 meters	22	6	6	36	1+	24,000	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	33,000	17,500,000	17,785,000	
	Gravel Lanes - 38,306 meters	22	6	2	12	10	5,000	5,000	5,000	6,000	6,000	7,000	7,000	8,000	8,000	9,000	5,765,000	5,831,000	
	Industrial Park - Street Reconstruction	22	6	4	20	5	100,000					125,000					150,000	375,000	
	8th St NE 100 block (land drainage)	22	2	4	8	6-12					125,000							125,000	
	8th St NE 100 block	22	2	4	8	6-12					125,000							125,000	

Dept	Asset	SF	Risk Score														Infrastructure Deficit	Total	Notes
			Fail Likelihood	Impact	Severity	Time Horizon	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032			
	Island Park Causeway- lights & banners	13	1	4	4	40	20,000											20,000	
	Dufferin Ave E extension (SE Dev)	22	4	5	20	1		50,000										50,000	
	St John St Const (SE Dev)	15	2	4	8	6-12					650,000							650,000	
	Storm Sewer Renewal Program:																		
	LDS Renewal Program	22	2	3	6	15-20	50,000	75,000	75,000	125,000	150,000	150,000	150,000	150,000	150,000	150,000	10,000,000	11,225,000	
	Koko Platz LDS replacement	22	2	3	6	15-20	75,000	50,000	50,000									175,000	
	14th NE CPR Box Culvert Replacement	15	3	4	12	1-5	1,000,000											1,000,000	
	Land Drainage Study	22	3	4	12	1-5		250,000										250,000	
	Saskatchewan Ave - festive lighting/banners	22	3	2	6	12	20,000				10,000							30,000	
	Downtown brick sidewalk replacement	23	6	6	36	1+												0	
	Sidewalks	23	2	2	4	15	50,000	50,000	50,000	70,000	80,000	50,000	50,000	70,000	70,000	80,000	100,000	720,000	
	Roads - equipment	11	2	3	6	1-15		20,000		250,000			300,000		25,000		371,000	966,000	
	Industrial Park expansion - roads and lds	22	2	3	6	1-15						2,000,000						2,000,000	
	Environmental:																		
	Compost screener	10	3	5	9	5		160,000										160,000	
	Organic Waste collection - containers	10	3	5	9	5			400,000									400,000	
	Compost site development	10	3	5	9	5			700,000									700,000	
	Compost turner	10	3	5	9	5			250,000									250,000	
	Public Works:																		
	Heavy Equipment Renewal	11	2	2	4	1-20	235,000	245,000	255,000	265,000	275,000	285,000	295,000	300,000	325,000	350,000	950,000	3,780,000	
	Pressure Washer	22	3	3	9	6				13,000								13,000	
	Cottonwood maintenance - increase	22	3	3	9	6-10	15,000	15,000	17,000	17,000	20,000	20,000	25,000	22,000	22,000	25,000		198,000	
	Shop hoist replacement	22	3	2	6	2-10+				16,000					20,000		2,621,000	2,657,000	Misc. Equip
	PW Building - Mechanicals	22	4	3	12	1+				25,000					30,000			55,000	
	Vehicles - Pool Trucks	22	4	2	6	10+	131,000	137,000	144,000	151,000	159,000	167,000	175,000	184,000	190,000	190,000	982,000	2,420,000	
	Shop heating system replacement	22	3	3	9	6				25,000					30,000		25,000	80,000	
	Ops office rooftop HVAC unit replacement	22	3	3	9	6			35,000					35,000				70,000	
	Christmas Banners	22	2	2	4	15-20	5,000	5,000	10,000	5,000	7,000	8,000	9,000	10,000	10,000	10,000	10,000	89,000	
	Christmas LED pole mount lights, festoons	22	2	2	4	15-20	15,000			20,000					25,000			60,000	
	Sidewalk new extensions	22	2	2	4	15-20	50,000	50,000	50,000	60,000	60,000	70,000	70,000	70,000	80,000	80,000	90,000	730,000	
	Lake pumps, pipe	22	2	2	4	15-20						60,000	60,000					120,000	
	Winter sand shed	22	2	2	4	15-20				100,000								100,000	
	Transportation canvas shed, replace canvas	22	2	2	4	15-20				50,000								50,000	
	Rail Crossing Maintenance (5 of 8 crossings)	22	2	2	4	15-20	75,000	35,000	35,000	40,000	40,000	40,000	40,000	45,000	45,000	40,000	40,000	475,000	
	CPR constant warning signal upgrade	22	2	2	4	15-20		150,000										150,000	
	CNR signal upgrade	22	2	2	4	15-20	150,000											150,000	
	Public Works shop maintenance bay x2	22	2	2	4	15-20				400,000								400,000	
	Public works shop overhead doors	22	2	2	4	15-20			12,000									12,000	
	Signage - PLP Entrance Highway Signs	22	2	3	6	10+								80,000		118,000		198,000	
	City Facilities:																		
	City Hall flooring, Main Office area	22	5	5	25	1	35,000							15,000				50,000	
	City Hall elevator, accessibility measures	18	4	3	12	6	100,000	100,000										200,000	
	City Hall Committee room renos	22	5	5	25	1	15,000											15,000	
	City Hall - basement offices paint	22	6	4	24	1	5,000											5,000	
	City Hall Front Counter, Furniture/Finance Dept	22	4	3	12	10									50,000			50,000	
	Fire Proof Cabinets - to replace vault storage	22	4	3	12	10									5,000			5,000	
	City Hall HVAC	22	4	3	12	6						75,000						75,000	
	City Hall Windows	22	4	3	12	6		10,000										10,000	
	Cemetery:																		
	Building Repair - roof & siding	5	4	3	12	10			50,000									50,000	
TOTALS:							16,042,000	8,012,000	4,035,000	2,966,000	2,454,000	5,102,000	3,729,000	2,574,000	2,742,000	2,418,000	182,649,000	232,723,000	

#	Name
1	Accommodation Tax - Marketing
2	Accommodation Tax - Sask Ave
3	BDO Arena Building
4	Capital Levy
5	Cemetery
6	Computer
7	Crescent Lake
8	Debentures
9	Dedication Fees -Recreation
10	Environmental
11	Equipment Replacement
12	Fire Truck
13	Gas Tax
14	General Infrastructure
15	General Reserve

#	Name
16	Glesby Building
17	Grants
18	Handicap
19	Handivan
20	Land Development
21	Library Building
22	Operating
23	Sidewalk
24	Softball Complex
25	Spec Admin

Note: All Funding Sources are Reserve accounts excluding # 8; 17 and 22.

Dept	Asset	SF	Risk Score															Notes
			Fail Likelihood	Impact	Severity	Time Horizon	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Infrastructure Deficit	

City of Portage la Prairie - 2022 Risk Rating Capital Plan for Utility Fund

Dept	Asset	SF	Risk Score				Budget											Long Trm - Infra Deficit	Total	Notes
			Fail Likelihood	Impact	Severity	Time Horizon	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032				
Plant & Reservoirs	WTP Dike	D	2	6	12	3-5			60,000									60,000		
	McKay Reservoir Pump 1	A	3	6	18	3			50,000									50,000		
	McKay Reservoir Pump 2	A	3	6	18	3			50,000									50,000		
	McKay Reservoir Pump 3	A	3	6	18	4				50,000								50,000		
	McKay Reservoir Pump 4	A	3	6	18	4				50,000								50,000		
	McKay Reservoir Pump 5	A	3	5	15	5					50,000							50,000		
	McKay Reservoir Pump 6	A	3	5	15	5					50,000							50,000		
	McKay Reservoir Pump 7	A	3	5	15	6						50,000						50,000		
	McKay Reservoir Pump 8	A	3	5	15	6						50,000						50,000		
	Standby Generator - McKay, replace	A	6	5	30	2		400,000										400,000		
	Clarifier Chain Drive Gear 1	D	3	6	18	5					20,000							20,000		
	Clarifier Chain Drive Gear 2	D	2	6	12	10										22,000		22,000		
	Clarifier Chain Drive Gear 3	D	6	6	36	1	15,000											15,000		
	Zebra Mussel Control	D	3	5	15	3			200,000				300,000					500,000		
	Tube settler replacement clarifiers #1	A	3	6	18	3			120,000									120,000		
	Tube settler replacement clarifiers #2	A	5	6	30	1	100,000											100,000		
	Tube settler replacement clarifiers #3	A	2	6	12	5					125,000							125,000		
	Replace raw water intake pump	D	3	6	18	4				25,000						50,000		75,000		
	Sand Filter 1 Media Replacement	A	6	5	30	1	100,000											100,000		
	Sand Filter 2 Media Replacement	A	3	5	15	8							100,000					100,000		
	Sand Filter 3 Media Replacement	A	5	5	25	2		100,000										100,000		
	Sand Filter 4 Media Replacement	A	4	5	20	3			100,000									100,000		
	Rebuild Poplar Bluff water pump 1	A	4	5	20	3			110,000									110,000		
	Rebuilt Poplar Bluff water pump 2	A	3	5	15	7							125,000					125,000		
	Rebuilt Poplar Bluff water pump 3	A	3	5	15	8								130,000				130,000		
	Replace Poplar Bluff variable frequency drive	A	4	6	24	4				50,000								50,000		
	Replace Poplar Bluff variable frequency drive	A	3	6	18	7							75,000					75,000		
	Replace Poplar Bluff variable frequency drive	A	3	6	18	9									90,000			90,000		
	WTP Process Software upgrade	A	3	6	18	7							100,000					100,000		
	WTP Control Hardware upgrade	A	3	6	18	7							200,000					200,000		
	Pretreatment - result sand recirc pump 1	D	4	5	20	5					35,000							35,000		
	Pretreatment - result sand recirc pump 2	D	4	5	20	5					35,000							35,000		
	Water system Assessment	A	6	6	36	1	70,000					80,000				90,000		240,000		
	Structural Repairs to Water Plant Building	A	6	5	30	1	150,000					100,000				100,000		350,000		
	Lime Sludge pond cleaning (5 years alternating)	D	6	5	30	2		1,600,000					1,800,000			2,000,000		5,400,000		
	Anionic Polymer System	D	3	6	18	5					50,000							50,000		
	Chlorine Feed System	D	5	6	30	1	40,000											40,000		
	Install redundant chlorine line	D	3	6	18	1	12,000											12,000		
	WTP Instrument Air Compressor 1	A	3	5	15	5						15,000						15,000		
	WTP Instrument Air Compressor 2	A	2	5	10	6							18,000					18,000		
	McKay Instrument Air Compressor 1	A	3	5	15	4				15,000								15,000		
	McKay Instrument Air Compressor 2	A	2	5	10	6							20,000					20,000		
	Sand Filter Centre Ring replacement	C	5	5	25	3			1,000,000									1,000,000		
	Heat pump piping insulation	D	2	5	10	1	15,000											15,000		
	Install Chlorine Analyzer - McKay	D	2	6	12	1	10,000											10,000		
	Install Chlorine Analyzer - Poplar Bluff	A	2	6	12	1	10,000											10,000		
	Windows (WTP)	A	4	4	16	6						30,000						30,000		
	Office Flooring (WTP)	A	6	1	6	8								60,000				60,000		
	Flooring around Clarifier 3 (WTP)	D	6	4	24	1	7,000											7,000		
	WTP Office HVAC	D	6	4	24	3			40,000									40,000		
WTP Main Building HVAC	A	5	3	15	7							75,000					75,000			
WTP Ozone Air Conditioner	D	2	6	12	10									30,000			30,000			
Pretreatment HVAC	A	6	3	18	2		25,000										25,000			
WTP Reservoir Furnace	A	6	4	24	1	10,000											10,000			
Carbon Dioxide Diffusion system (Chbr 1&2)	A	4	3	12	4				100,000								100,000			
Carbon Dioxide Diffusion system (Chbr 3)	A	6	4	24	1	80,000											80,000			
Ozone Diffusion system (Chbr 1&2)	A	3	6	18	6						200,000						200,000			
Ozone Diffusion system (Chbr 3)	A	4	6	24	2		150,000										150,000			
Raw water intake upgrade/protect-bar,pip	C	5	4	20	3			500,000									500,000			
Security Systems - Camera/Fences/Gates	D	5	1	5	15-20											0	0			
Sludge pump station pipes	A	3	6	18	4				50,000								50,000			

Dept	Asset	SF	Risk Score															Long Trm - Infra Deficit	Total	Notes
			Fail Likelihood	Impact	Severity	Time Horizon	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032				
	Sludge pump station pump 1	A	3	3	9	9									60,000		60,000			
	Sludge pump station pump 2	A	3	3	9	9									60,000		60,000			
	GAC replacement - Engineering & Membrane	C	4	5	20	5						4,000,000					4,000,000			
	GAC 1	A	2	5	10	10-15											0	0		
	GAC 2	A	2	5	10	10-15											0	0		
	GAC 3	A	2	5	10	10-15											0	0		
	GAC 4	A	2	5	10	10-15											0	0		
	GAC Influent Flow meter	A	5	6	30	1	20,000											20,000		
	GAC Valve Replacements	A	5	5	25	1-5	30,000	30,000	32,000	35,000								127,000		
	Actiflo clarifier scraper arms and drive	A	6	5	30	1	250,000											250,000		
	Actiflo Air Scour Blower	A	4	5	20	4				10,000								10,000		
	Actiflo Air Scour Lamellas	A	2	5	10	10									200,000			200,000		
	Confined Space Hoist	A	5	5	25	1-5	12,000											12,000		
	WTP Roof Replacement	D	5	6	30	1	20,000				300,000							320,000		
	Aciflo Roof Replacement	D	5	6	30	5				300,000								300,000		
	WTP Distribution Roof	A	3	6	18	7							50,000					50,000		
	McKay Reservoir Roof Replacement	A	3	6	18	7							50,000					50,000		
	McKay Reservoir Cover Replacement	A	1	6	6	30											0	0		
	WTP Reservoir City Distribution Pump 1	D	5	6	30	3			50,000									50,000		
	WTP Reservoir City Distribution Pump 2	D	5	6	30	4				55,000								55,000		
	WTP Reservoir City Distribution Pump 3	D	4	6	24	5					60,000							60,000		
	WTP Reservoir City Distribution Pump 4	D	4	4	16	6						70,000						70,000		
	WTP Reservoir City Distribution Pump 5	D	3	4	12	10									90,000			90,000		
	Actiflo-Hydro cyclone Replace Bank of 4x2	D	5	6	30	1	40,000			60,000			70,000		80,000			250,000		
	Raw water summer intake valve	D	2	6	12	9								20,000				20,000		
	Raw water winter intake valve	D	2	6	12	3			30,000									30,000		
	Chemical storage tanks & feed systems	D	4	6	24	4				50,000			60,000		70,000			180,000		
	Replace sand filter backwash blower	D	5	5	25	2		80,000										80,000		
	McKay MCC Bucket 1	A	1	4	4	15-20											0	0		
	McKay MCC Bucket 2	A	1	4	4	15-20											0	0		
	McKay MCC Bucket 3	A	1	4	4	15-20											0	0		
	McKay MCC Bucket 4	A	1	4	4	15-20											0	0		
	McKay MCC Bucket 5	A	1	4	4	15-20											0	0		
	McKay MCC Bucket 6	A	1	4	4	15-20											0	0		
	McKay MCC Bucket 7	A	1	4	4	15-20											0	0		
	McKay MCC Bucket 8	A	1	4	4	15-20											0	0		
	McKay MCC Motor 1	A	1	5	5	15-20											0	0		
	McKay MCC Motor 2	A	1	5	5	15-20											0	0		
	McKay MCC Motor 3	A	1	5	5	15-20											0	0		
	McKay MCC Motor 4	A	1	5	5	15-20											0	0		
	McKay MCC Motor 5	A	5	5	25	1	15,000											15,000		
	McKay MCC Motor 6	A	5	5	25	1	15,000											15,000		
	McKay MCC Motor 7	A	5	5	25	1	15,000											15,000		
	McKay MCC Motor 8	A	5	5	25	1	15,000											15,000		
	McKay Pressure Relief Valve 1	A	6	5	30	1	20,000											20,000		
	McKay Pressure Relief Valve 2	A	6	5	30	1	20,000											20,000		
	Automatic Ozone Regulator Valves	A	3	5	15	7							40,000					40,000		
	WTP Reservoir inspection & cleaning	D	5	5	25	1	100,000								200,000			300,000		
	McKay Reservoir Inspection & Cleaning	D	4	5	20	5					150,000							150,000		
	WTP Ugrade - Expansion - ICIP Funding	F	5	5	25	1+		40,000,000										40,000,000		
	WTP Upgrade - Expansion - City funding	C	5	5	25	1+		20,000,000										20,000,000		
Water	Water Distribution System - 111,845 meters	D	6	3	18	3-5	200,000	230,000	230,000	250,000	275,000	275,000	290,000	290,000	290,000	320,000	86,985,000	89,635,000		
	Wastewater Collection - 111,845 meters	A	6	3	18	3-5	315,000	335,000	355,000	375,000	410,000	445,000	450,000	460,000	470,000	470,000	86,100,000	90,185,000		
	Wastewater Force mains - 45,878 meters	A	6	3	18	3-5	100,000	100,000	100,000	125,000	125,000	125,000	150,000	150,000	150,000	150,000	36,700,000	37,975,000		
	Industrial Park expansion	C	3	4	12	6-10		1,000,000		1,000,000		1,000,000		1,000,000		1,000,000		5,000,000		
	Watermain Renewal Program	D	6	3	6	3-5	200,000	230,000	230,000	250,000	275,000	275,000	275,000	300,000	300,000	300,000	300,000	2,935,000		
	Additional Watermain Renewals	A	6	3	6	3-5			300,000			300,000						600,000		
	Park Dr 18th to Sissons - 430 m Watermains	A	6	3	2	15-20+		360,000										360,000		
	Park Dr 15th to 18th - 600 m - Watermains	A	6	3	2	15-20+			450,000									450,000		
	Park Dr Sissons to 24th - 460 m - Watermains	A	6	3	2	15-20+				350,000								350,000		
	Water System Upgrading	D	3	3	9	6-10	200,000	220,000	240,000	260,000	275,000	285,000	295,000	300,000	300,000	300,000	300,000	2,975,000		
	Fire Hydrant infill (for coverage)	D	3	3	9	6-10	20,000	20,000	20,000	24,000								84,000		
Other -	PW garage	D	4	2	8	6-10				400,000				600,000				1,000,000		

Dept	Asset	SF	Risk Score															Notes	
			Fail Likelihood	Impact	Severity	Time Horizon	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Long Trm - Infra Deficit		Total
Funded by Utility	Heavy equipment	D	4	3	12	6-10	120,000	130,000	140,000	150,000	160,000	170,000	180,000	190,000	200,000	210,000	220,000	1,870,000	
	Shop door replacement - 14'	D	5	2	10	6-10	20,000											20,000	
	Solids tank with overflow/pond for jetting	D	4	2	8	6-10				50,000									50,000
Sanitary Sewer	Renewal Program	A	3	2	9	10	200,000	210,000	220,000	230,000	250,000							1,110,000	
	Additional Allocation - NW Sector	A	3	3	9	10	115,000	125,000	135,000	145,000	160,000							680,000	
	Re-twinning of Poplar Bluff Force main	C	5	5	25	1-2		4,000,000										4,000,000	
	Re-twinning of Poplar bluff Force main	F	5	5	25	1-2		4,000,000										4,000,000	
Sewage Lift Stations - General	SLS Communication/Alarms systems	D	5	5	25	1-2	15,000										83,000	98,000	All SLS to central monitoring location
	Odor Control	A	5	4	20	1-5	10,000	10,000	10,000									30,000	
	Sampler/Sampling stations	A	2	4	8	10											30,000	30,000	
	Misc./Betterments	A	4	5	20	5					100,000	50,000	100,000	75,000				325,000	General Improvements
Bridge Road	Building	A	2	2	4	10											50,000	50,000	
	Electrical	A	2	2	4	10											0	0	
	Heating	A	6	4	24	1	8,000											8,000	
	Piping	A	2	6	12	6							30,000					30,000	
	Automation	A	6	4	24	1	15,000											15,000	
	Generator	A	3	3	9	6												100,000	
	Pump 1	A	4	4	16	4				40,000			100,000					40,000	1 pump in 2017
	Pump 2	A	2	5	10	9										50,000		50,000	
	Building	A	6	4	24	1	20,000				30,000							50,000	
	Electrical	A	2	5	10	1								50,000				50,000	
Piping	A	6	5	30	1	60,000											60,000		
Automation	A	2	5	10	10											0	0		
Pump 1	A	6	5	30	1	12,000											12,000		
Pump 2	A	6	5	30	1	12,000											12,000		
Pump 3	A	2	5	10	8								50,000				50,000		
Spare Pump	A	2	5	10	10												0	0	
Generator	A	2	5	10	10											150,000	150,000	outage	
Communication/Alarms	A	6	4	24	1	6,000												6,000	New item
HVAC	A	6	4	24	2		5,000											5,000	
Broadway	Building/Concrete	A	6	4	24	1	40,000							15,000				55,000	Concrete restoration
	Electrical	A	1	6	6	15											0	0	
	Heating	A	6	4	24	3			20,000									20,000	
	Piping	A	4	5	20	3			30,000									30,000	
	Automation	A	5	4	20	3											0	0	
	Pump 1	A	5	5	25	1												0	0
	Pump 2	A	2	6	12	15												0	0
	Pump 3	A	2	6	12	15					50,000							50,000	
	Odor Control	A	6	4	24	1	15,000											15,000	
	Communication/Alarms	A	6	5	30	1	6,000											6,000	
Generator	A	2	4	8	15												0	0	
Scanlan	Building	A	4	2	8	6								7,000				7,000	
	Electrical	A	2	2	4	15											0	0	
	Piping	A	4	5	20	3			5,000									5,000	
	Automation	A	2	4	8	7								10,000				10,000	
	Pump 1	A	2	5	10	15												0	0
	Pump 2	A	2	5	10	15												0	0
	Spare Pump	A	6	4	24	2		15,000										15,000	
	Communication/Alarms	A	3	4	12	15									5,000			5,000	
Gigot	Building	A	2	2	4	15					20,000							20,000	
	Electrical	A	3	4	12	6					10,000							10,000	
	Piping	A	4	5	20	1	15,000											15,000	
	Automation	A	2	4	8	10									10,000			10,000	
	Pump 1	A	4	5	20	3			40,000									40,000	
	Pump 2	A	3	4	12	8								45,000				45,000	
	Spare Pump	A	3	3	9	15												0	0
	Generator	A	2	5	10	9										100,000		100,000	
Communication/Alarms	A	5	5	25	1	6,000											6,000		
Yellow quill/Cres Rd W	Building	A	2	5	10	10											10,000	10,000	
	Electrical	A	2	6	12	10											15,000	15,000	
	Piping	A	3	5	15	3				15,000								15,000	
	Automation	A	2	5	10	9									8,000			8,000	
	Pump 1	A	5	6	30	1	25,000											25,000	
	Pump 2	A	2	6	12	10										30,000		30,000	
	Communication/Alarms	A	5	5	25	2		6,000										6,000	
Sisson	Building	A	4	4	16	4				15,000								15,000	
	Electrical	A	4	5	20	5					15,000							15,000	
	Heating	A	3	4	12	7							15,000					15,000	
	Piping	A	4	6	24	3			40,000									40,000	
	Automation	A	6	5	30	1	20,000											20,000	

Dept	Asset	SF	Risk Score															Notes	
			Fail Likelihood	Impact	Severity	Time Horizon	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Long Trm - Infra Deficit		Total
	Pump 1	A	5	6	30	2		45,000									45,000		
	Pump 2	A	3	5	15	10										50,000	50,000		
	Communication/Alarms	A	1	6	6	15											0	0	
Lions Manor	Building	A	3	6	18	4			20,000								20,000		
	Electrical	A	2	5	10	6					50,000						50,000		
	Piping	A	2	5	10	7						10,000					10,000		
	Automation	A	2	5	10	9							10,000				10,000		
	Pump 1	A	1	6	6	11										0	0		
	Pump 2	A	1	6	6	11										0	0		
	Communication/Alarms	A	1	6	6	12										0	0		
Brandon Ave	Building	A	3	3	9	7							10,000				10,000		
	Electrical	A	1	6	6	11										0	0		
	Piping	A	3	6	18	5			5,000								5,000		
	Automation	A	2	6	12	10									10,000		10,000		
	Pump 1	A	1	6	6	15										0	0		
	Pump 2	A	4	6	24	2		15,000									15,000		
	Communication/Alarms	A	1	6	6	15										0	0		
Pool - Splash Island	Building	A	1	6	6	15										0	0	Does not have a building	
	Electrical	A	2	2	4	8							10,000				10,000		
	Wet well heater	A	2	2	0	10										10,000	10,000		
	Piping	A	4	5	20	5					10,000						10,000		
	Automation	A	1	6	6	3			15,000								15,000		
	Pump 1	A	1	6	6	12										0	0		
	Pump 2	A	1	6	0	10										20,000	20,000		
	Communication/Alarms	A	1	6	6	15										0	0		
Portage Ave	Building	A	2	2	4	15										0	0	Does not have a building	
	Electrical	A	6	6	36	1	10,000										10,000		
	Piping	A	3	6	18	7											5,000		
	Automation	A	3	6	18	6					5,000		5,000				5,000		
	Pump 1	A	2	6	12	8								8,000			8,000		
	Pump 2	A	2	6	12	8								8,000			8,000		
	Communication/Alarms	A	6	5	30	15	5,000										5,000		
McMillan	Building	A	5	5	25	2		50,000					80,000				130,000	Concrete restoration	
	Electrical	A	2	6	12	8							20,000				20,000		
	Heating	A	1	5	15	12										0	0		
	Piping	A	1	5	5	12										0	0		
	Automation	A	4	5	20	3			30,000								30,000		
	Pump 1	D	5	5	25	2		30,000						50,000			80,000		
	Pump 2	A	2	6	12	9									60,000		60,000		
	Pump 3	D	6	5	30	1	10,000									65,000	75,000		
	Pump 4	A	1	6	6	11										0	0		
	Pump 5	A	3	6	18	3			10,000								10,000		
	Valves	A	2	6	12	10										20,000	20,000		
	Communication/Alarms	A	2	6	12	10							10,000				10,000		
Poplar Bluff 2	Building	A	2	5	10	10										10,000	10,000	RM Owned/ City maintained	
	Electrical	A	2	5	10	10										10,000	10,000	Constructed in 2018-2019	
	Heating	A	2	4	8	10										10,000	10,000		
	Piping	A	2	6	12	15										0	0		
	Automation	A	2	6	12	15										0	0		
	Pump 1	D	3	5	15	4			10,000				30,000				40,000		
	Pump 2	D	3	5	15	5				10,000							10,000		
	Pump 3	A	3	5	15	6					10,000						10,000		
	Communication/Alarms	A	2	5	10	1	20,000										20,000	Install fiber with reservoir	
South East Devel	Building	A	3	6	18	2		10,000									10,000	Add shelter or building	
	Electrical	A	1	5	5	15										0	0		
	Piping	A	1	5	5	15										0	0		
	Automation	A	1	5	5	15											0		
	Pump 1	D	3	5	15	4			5,000								5,000		
	Pump 2	D	3	5	15	5				5,000							5,000		
	Spare Pump	A	4	5	20	2		20,000									20,000		
	Communication/Alarms	A	2	5	10	15										5,000	5,000		
WPCF	Plant Rebuild - Phase 1 (LRAR)	A	2	4	8	10										28,750,000	28,750,000		
	Plan Rebuild - Phase 2 (Pending)	B	4	3	12	40+											0	Funding shown for City contribution only - P3 and Government Grants excluded	
	Industrial Pre-treatment Capital Contribution	D	5	5	25	Ongoing until capacity sold		31,000	32,000	33,000	34,000	35,000	36,000	36,000	37,000	39,000	39,000	352,000	\$230,200 Annual contributions - 35% City, 65% Industry
	P3 Annual Contribution to Capital	A							1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000			12,000,000	City - 60% to total annual (\$2.5M)
Main building	Safety railing	A	6	4	30	1	40,000											40,000	
	Building	A	5	3	15	15				10,000								10,000	
	Roof	A	6	4	24	1	40,000											40,000	
	Electrical	A	6	5	30	1	30,000											30,000	
	Exterior Lighting	A	4	5	20	1	20,000											20,000	

Dept	Asset	SF	Risk Score				Year											Long Trm - Infra Deficit	Total	Notes
			Fail Likelihood	Impact	Severity	Time Horizon	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032				
Lab Headworks Odor Control	HVAC	A	6	5	30	1	50,000											50,000		
	Maintenance area- tools, etc.	A	5	5	25	1	5,000											5,000		
	Hot water tanks	A	2	5	10	10	20,000											20,000		
	Equipment	A	5	6	30	1	90,000	95,000	50,000									235,000		
	Bar Screen	D	5	5	15	5			8,000									8,000	Teeth needed every 5 years	
	Chemical feed pumps	D	1	6	6	15												0	0	
	Tanks	A	1	6	6	12												0	0	
SBRs	Water Softener	A	3	6	18	5					15,000							15,000		
	Air compressor	A	2	6	12	9								20,000				20,000		
	Liners	A	2	6	12	5-10		500,000										500,000		
	Decant headers	A	2	6	12	2												0	0	
	Blowers	A	5	6	30	1	25,000											25,000		
	Influent Valve 3	A	5	6	30	1	100,000											100,000		
	Influent Valve 1	A	1	6	6	15												0	0	
UV	Pumps (8 total)	A	5	6	30	1	90,000											90,000		
	Instrumentation	A	2	6	12	2-5												0	0	
	Concrete Repair	A	5	5	25	1	20,000											20,000	Safety concern	
	EQ Pump 1	A	1	6	6	12												0	0	
	EQ Pump 2	A	1	6	6	12												0	0	
	EQ Pump 3	A	6	3	18	4				90,000								90,000		
	Electrical	A	2	5	10	1-2												0	0	
BVF	Flow Meter	A	6	5	30	1-2		20,000										20,000		
	Heating	D	6	4	24	2		5,000										5,000		
	Outfall Pump 1	A	6	4	24	1												0	0	
	Outfall Pump 2	A	6	4	24	1												0	0	
	Outfall Pump 3	A	3	6	18	4				60,000								60,000		
	Building	A	4	5	20	2		60,000										60,000		
	Blowers	D	6	5	30	1	10,000											10,000		
LRAR	Heating	A	6	5	30	1	15,000											15,000		
	Pumps	A	3	6	18	15												0	0	
	Boiler	A	3	6	18	10-15												0	0	
	Peroxide System	A	3	2	6	10-15												0	0	
	Piping	A	3	6	18	10-15												0	0	
	Building	A	2	5	10	10-15												0	0	
	Blowers	A	1	6	6	10-15												0	0	
GBT	Heating	A	1	6	6	10-15												0	0	
	Pumps	A	3	6	18	10-15												0	0	
	Boiler	A	3	6	18	10-15												0	0	
	Grinders	D	5	6	30	1-3	20,000	20,000	20,000									60,000		
	Piping	A	2	4	8	10-15												0	0	
	Instrumentation	A	3	6	18	10-15							10,000					10,000		
	BOB	A	2	6	12	10-15												0	0	
BSTs	Pumps	A	5	6	30	1	40,000											40,000		
	Belt thickeners	A	1	6	6	15												0	0	
	Polymer Make up	A	4	6	24	1-2			30,000									30,000		
	EQ Tank	A	6	4	24	1	60,000											60,000		
	Heat Exchanger	A	4	5	20	2		20,000										20,000		
	Heating	A	2	5	10	10-15												0	0	
	Pumps	A	2	6	12	3			100,000									100,000		
TOTALS:							3,717,000	75,803,000	6,703,000	6,258,000	4,435,000	11,196,000	4,549,000	5,575,000	3,682,000	6,046,000	239,688,000	367,652,000		

Funding Source	
#	Name
A	Utility General Reserve
B	Nutrient Removal Reserve
C	Debentures
D	Operating
E	Infrastructure
F	Grants

Risk Management

Likelihood to Occur:

Score	Descriptor	Annual Probability of Occurrence
1	Improbable/Remote	5%
2	Unlikely/Might Happen	5 to 20%
3	Possible	20 to 40%
4	Good Chance	40 to 50%
5	Probably/Likely	50 to 80%
6	Definitely/Certain	> 80%

Impact:

Score	Quantitative Impact	Qualitative Impact
1	Minimal or Insignificant	No loss to City reputation Negligible effect on city residents/businesses/visitors (RBVs)
2	Slight or Minor	Adverse reaction by impacted RBVs Few RBVs impacted Business or service disruption < 1 day
3	Moderate	Adverse reaction by RBVs Some RBVs impacted Business or service disruption >1 but less than 2 days
4	High	Adverse reaction in news Many RBVs impacted Business or service disruption 2 to 7 days
5	Very High	Adverse reaction in news Most RBVs impacted Business disruption > 7 days
6	Severe or Catastrophic	Loss of reputation All RBVs impacted Ceases City business/services/operations Can't recover services

Severity Matrix:

Likelihood	6	6	12	18	24	30	36
	5	5	10	15	20	25	30
	4	4	8	12	16	20	24
	3	3	6	9	12	15	18
	2	2	4	6	8	10	12
	1	1	2	3	4	5	6
		1	2	3	4	5	6
		Impact					

Matrix Score	Suggested Time Horizon
1-6	15-20
8-12	6-10 years
15-20	3-5 years
24-36	1-2 years