

THE FINANCIAL PLAN
Municipality of
City of Portage la Prairie
2024

		Attached	Not Applicable
Page 1	General Operating Fund - Budgeted Revenue & Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	Utility Operating Fund - Budgeted Revenue & Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7	Local Urban District	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 A&B	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Ten Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

City of Portage la Prairie
GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

	BUDGET 2023	PRE-AUDIT 2023	BUDGET 2024	BUDGET 2025
Tax Levy	- 20,724,386 -	20,724,386 -	21,396,476 -	21,396,476
Grants in Lieu of Taxes	- 1,757,783 -	1,757,782 -	1,660,222 -	1,660,222
Sub-Total	- 22,482,169 -	22,482,168 -	23,056,698 -	23,056,698
Requisitions (Deduct)	9,049,248	9,049,248	9,343,396	9,343,396
Net Municipal Taxes & Grants in Lieu of Taxes	- 13,432,921 -	13,432,920 -	13,713,302 -	13,713,302
Other Revenue	- 29,727,305 -	29,071,210 -	19,767,905 -	19,767,905
Transfers from Accumulated Surplus and Reserves	- 3,887,081 -	3,816,103 -	2,353,367 -	1,140,827
Total Revenue	<u>- 47,047,307 -</u>	<u>46,320,233 -</u>	<u>35,834,574 -</u>	<u>34,622,034</u>
General Government Services	2,855,738	2,872,039	3,005,858	3,005,858
Protective Services	6,931,178	7,312,232	7,671,134	7,671,134
Transportation Services	2,736,961	2,537,044	2,898,354	2,898,354
Environmental Health Services	1,035,111	1,037,982	1,205,543	1,205,543
Public Health & Welfare Services	337,652	231,218	341,783	341,783
Environmental Development Services	436,568	330,282	381,551	381,551
Economic Development Services	199,935	197,317	282,055	282,055
Recreation & Cultural Services	2,583,842	2,643,605	2,676,346	2,676,346
Fiscal Services	27,668,748	25,119,147	15,856,828	15,856,828
Transfers				
Surplus Appropriations - Deferred Surplus				
- General Reserve	<u>2,126,411</u>	<u>2,126,411</u>	<u>1,451,540</u>	<u>239,000</u>
Total Basic Expenditure	46,912,144	44,407,277	35,770,992	34,558,452
Allowance for Tax Assets	<u>135,163</u>	<u>134,992</u>	<u>63,581.83</u>	<u>63,582</u>
Total Expenditure	<u>47,047,307</u>	<u>44,542,269</u>	<u>35,834,574</u>	<u>34,622,034</u>
Net Operating (Surplus) Deficit	<u>- -</u>	<u>1,777,964</u>	<u>-</u>	<u>-</u>

Adopted by Resolution of Council on _____

Mayor's Approval Signature _____

Finance Chair Approval Signature _____

Certified by Director of Finance _____

FOR DEPARTMENTAL USE ONLY

Date Filed _____

Date Cleared _____

Authorized Signature _____

City of Portage la Prairie
GENERAL OPERATING FUND
BUDGETED REVENUE

	BUDGET 2023	PRE-AUDIT 2023	BUDGET 2024	BUDGET 2025
Other Revenue				
Taxes Added	- 107,541	- 232,909	- 160,000	- 160,000
Accommodation Tax Revenue	- 140,000	- 159,264	- 140,000	- 140,000
Long Plain First Nation - Grant in Lieu	- 138,260	- 151,480	- 151,480	- 151,480
Business Tax for Cable TV	- 30,090	- 30,326	- 30,090	- 30,090
Licenses - Animal	- 2,500	- 2,576	- 2,000	- 2,000
Licenses - Bicycle				
Licenses - Business	- 38,000	- 40,074	- 38,000	- 38,000
Licenses - Other	- 10,000	- 12,602	- 10,000	- 10,000
Permits - Building	-	-	-	-
Permits - Plumbing	-	-	-	-
Fines	- 293,600	- 321,149	- 230,600	- 230,600
Sales of Service				
- General Government	- 41,675	- 52,422	- 39,942	- 39,942
- Protective	- 709,000	- 713,024	- 704,500	- 704,500
- Transportation	- 5,600	- 7,230	- 11,600	- 11,600
- Environmental Health	- 937,820	- 1,021,308	- 1,140,956	- 1,140,956
- Public Health and Welfare				
- Environmental Development				
- Economic Development				
- Recreation and Cultural	- 1,800	- 1,833	- 2,275	- 2,275
- Other	-	- 2,975	- 3,000	- 3,000
Sales of Goods	- 76,600	- 206,568	- 95,600	- 95,600
GST Recovery 3% 02/04-05/04				
Rentals	- 210,840	- 189,514	- 204,213	- 204,213
Trailer Park	- 42,700	- 43,103	- 44,000	- 44,000
Concessions and Franchises				
Returns from Investments	- 150,000	- 611,822	- 170,000	- 170,000
Tax and Redemption Penalties	- 133,500	- 189,418	- 134,000	- 134,000
Development and Dedication Fees				
Provincial Municipal Tax Sharing	- 1,080,245	- 1,661,710	- 1,661,710	- 1,661,710
VLT Revenue Sharing	-	-	-	-
Conditional Grants:				
Federal Govt, Can/MB Infr. (and 3rd party)	- 14,025,146	- 13,612,497	- 3,538,729	- 3,538,729
Conditional Grants - Provincial Govt	- 2,262,698	- 2,745,316	- 2,758,973	- 2,758,973
Conditional Grants - Local Govt	- 17,800	- 20,904	- 18,305	- 18,305
Loan Recoveries	- 9,271,890	- 7,041,186	- 8,477,932	- 8,477,932
Total Other Revenue	- 29,727,305	- 29,071,210	- 19,767,905	- 19,767,905
Transfers from				
- General Reserve	- 1,474,667	- 1,474,667	- 1,140,827	- 1,140,827
- Accumulated Surplus	- 1,929,411	- 1,929,411	- 1,212,540	-
- Special Admin Reserve	-	-	-	-
- Accomodation Tax & Marketing Reserve	-	-	-	-
- Recreation Reserve	-	-	-	-
- CCBF Grants Reserve	- 483,003	- 412,025	-	-
Total Transfers	- 3,887,081	- 3,816,103	- 2,353,367	- 1,140,827
TOTAL OTHER REVENUE & TRANSFERS	- 33,614,386	- 32,887,313	- 22,121,272	- 20,908,732

City of Portage la Prairie
GENERAL OPERATING FUND
EXPENDITURES

Pages 3,4,5

	BUDGET 2023	PRE-AUDIT 2023	BUDGET 2024	BUDGET 2025
GENERAL GOVERNMENT SERVICES				
Legislative	167,891	215,397	201,708	201,708
General Administrative				
CAO & Staff	1,543,616	1,500,412	1,607,314	1,607,314
Office	505,378	477,562	516,400	516,400
Legal	32,500	47,693	32,200	32,200
Audit	30,000	45,728	33,000	33,000
Prior Period Adjustments	-	-	-	-
Assessment	160,000	159,112	160,000	160,000
Taxation	5,500	4,230	5,500	5,500
Other General Government				
Elections	250	-	250	250
Conventions	134,461	136,998	136,410	136,410
Claims & Liability Insurance	90,420	94,013	100,432	100,432
Intergovernmental Relations	-	-	-	-
Grants	162,115	168,862	185,545	185,545
Other General Government	23,606	22,032	27,100	27,100
TOTAL GENERAL GOVERNMENT SERVICES	2,855,738	2,872,039	3,005,858	3,005,858
PROTECTIVE SERVICES				
Police	4,428,300	4,747,700	4,921,784	4,921,784
Fire	2,322,105	2,348,197	2,331,800	2,331,800
Emergency Measures - 911	71,612	66,686	71,050	71,050
Flood Control	-	-	-	-
Disasters	-	2,000	-	-
Building Inspection	-	-	-	-
Plumbing Inspection				
Animal and Pest Control	109,161	147,649	78,500	78,500
Public Safety Officers	-	-	268,000	268,000
TOTAL PROTECTIVE SERVICES	6,931,178	7,312,232	7,671,134	7,671,134
TRANSPORTATION SERVICES				
Administration	167,636	138,113	169,392	169,392
Engineering	116,164	154,275	109,183	109,183
Roads & Streets				
Equipment - U Op Wages & Benefits	52,596	42,861	61,620	61,620
Equipment - Fuel	82,500	73,931	82,500	82,500
Equipment - Repairs & Maint.	100,995	104,374	100,995	100,995
Equipment - Insurance & Reg.	14,690	17,786	14,950	14,950
Workshop and Yards	80,980	73,426	84,125	84,125
Equipment - Contribution from Utility	-	-	-	-
Down Time	112,645	120,780	122,835	122,835
Safety Supplies & Consultant	3,820	5,576	3,820	3,820
Road Maintenance - Labour	142,635	167,128	167,913	167,913
Road Maintenance - Materials	187,010	163,811	197,210	197,210
Road Maintenance - Rentals	38,010	31,723	38,010	38,010
Special Events	8,404	1,438	9,683	9,683
Road Maintenance - Dust Abatement				
Road Reconstruction - Labour				
Road Reconstruction - Materials				
Road Reconstruction - Contracts	632,000	591,685	650,000	650,000
Sidewalks and Boulevards	94,723	87,485	104,931	104,931
Ditches and Road Drainage				
Storm Sewers	117,581	123,879	124,734	124,734
Street Cleaning	23,296	25,569	24,782	24,782
Snow Removal - Labour	196,898	118,460	171,590	171,590
Snow Removal - Materials & Repair	85,400	82,318	85,300	85,300
Snow Removal - Rentals	44,990	29,936	134,990	134,990
Bridges				
Street Lighting	297,309	278,680	300,441	300,441
Traffic Services	55,827	53,055	61,875	61,875
Parking	112,700	113,784	86,500	86,500
Other Road Transport	- 31,848 -	63,029 -	9,025 -	9,025

City of Portage la Prairie
GENERAL OPERATING FUND
EXPENDITURES

	BUDGET 2023	PRE-AUDIT 2023	BUDGET 2024	BUDGET 2025
TOTAL TRANSPORTATION SERVICES	2,736,961	2,537,044	2,898,354	2,898,354
ENVIRONMENTAL HEALTH SERVICES				
Garbage and Waste Collection				
Garbage Collection	919,120	996,942	1,084,896	1,084,896
Nuisance Grounds	115,991	41,040	120,647	120,647
Other Environmental Health	-	-	-	-
TOTAL ENVIRONMENTAL HEALTH SERVICES	1,035,111	1,037,982	1,205,543	1,205,543
PUBLIC HEALTH AND WELFARE SERVICES				
Cemeteries	117,052	107,158	120,033	120,033
Other	149,600	53,339	150,750	150,750
Medical Officer				
Hospital Deficit				
Social Welfare				
Administration	71,000	70,721	71,000	71,000
Social Welfare Assistance	-	-	-	-
Social Welfare Services				
TOTAL PUBLIC HEALTH AND WELFARE SERVICES	337,652	231,218	341,783	341,783
ENVIRONMENTAL DEVELOPMENT SERVICES				
Planning and Zoning	-	-	75,000	75,000
General Land Assembly	-	-	-	-
Urban Renewal/Beautification	-	-	-	-
Urban Area Weed Control	229,928	203,602	238,586	238,586
Forestry/D.E.D. Program	206,640	126,680	217,965	217,965
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES	436,568	330,282	381,551	381,551
ECONOMIC DEVELOPMENT SERVICES				
Water Resources and Conservation				
Regional Development	170,685	170,686	250,805	250,805
Industrial Development	17,300	16,200	14,300	14,300
Tourism	1,950	1,157	1,950	1,950
Other	10,000	9,274	15,000	15,000
TOTAL ECONOMIC DEVELOPMENT SERVICES	199,935	197,317	282,055	282,055
RECREATION AND CULTURAL SERVICES				
Recreation Commission and Administration	-	-	-	-
Community Centres and Halls				
Swimming Pools and Beaches	-	-	-	-
Golf Courses				
Skating Rinks and Arenas	5,200	6,016	5,550	5,550
Parks and Playgrounds	492,192	559,665	513,548	513,548
Other Recreation Facilities	14,939	18,876	15,237	15,237
Daycare	-	848	14,206	14,206
Recreation Programs	-	-	-	-
Grants	1,613,756	1,612,392	1,665,195	1,665,195
Parks/Rec. Equip. Maint.	81,311	76,267	82,828	82,828
Museums				
Libraries	347,892	337,677	350,547	350,547
Other Cultural Facilities	28,552	31,864	29,235	29,235
Island of Lights	-	-	-	-
TOTAL RECREATION AND CULTURAL SERVICES	2,583,842	2,643,605	2,676,346	2,676,346
FISCAL SERVICES				

City of Portage la Prairie
GENERAL OPERATING FUND
EXPENDITURES

	BUDGET 2023	PRE-AUDIT 2023	BUDGET 2024	BUDGET 2025
Transfers to Specific Reserves	2,550,256	2,640,375	1,694,905	1,694,905
Transfer to Capital	22,561,750	20,049,906	11,268,140	11,268,140
Transfer to Utility	71,350	-	-	-
Debenture Debt Charges	-	-	-	-
Other Long-term Debt Charges	2,283,991	2,283,991	2,666,783	2,666,783
Tax Discounts and Short-term Loan Interest	7,000	6,760	7,000	7,000
Other Debt Charges				
Other Fiscal Services	194,400	138,115	220,000	220,000
TOTAL FISCAL SERVICES	27,668,748	25,119,147	15,856,828	15,856,828

City of Portage la Prairie
UTILITY OPERATING FUND
BUDGETED REVENUE & EXPENDITURE

	BUDGET 2023	PRE-AUDIT 2023	BUDGET 2024	BUDGET 2025
WATER CONSUMER SALES				
- Residential	3,200,000 -	3,295,945 -	3,000,000 -	3,000,000
- Commercial	1,463,000 -	1,922,195 -	1,468,000 -	1,468,000
- Industrial	3,000,000 -	3,347,872 -	3,600,000 -	3,600,000
- Poplar Bluff Industrial Park	3,500,000 -	4,009,749 -	3,500,000 -	3,500,000
- Federal & Prov				
- Munic. & Schools				
- Regional Water Agreement	800,000 -	991,485 -	990,000 -	990,000
SEWER SERVICE CHARGES				
- Residential				
SEWER SURCHARGES				
Discounts, Refunds and Cancellations	13,000 -	13,837 -	10,500 -	10,500
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Net Consumer Revenue - Subtotal	11,976,000 -	13,581,083 -	12,568,500 -	12,568,500
Penalties	10,000 -	12,233 -	11,500 -	11,500
Hydrant Rentals	57,725 -	58,775 -	58,000 -	58,000
Installation Service	-	-	-	-
Connection Revenue - Net	18,000 -	21,650 -	19,000 -	19,000
Provincial Grants	4,851,617 -	1,245,670 -	3,568,783 -	3,568,783
Other Revenue	344,200 -	338,063 -	99,150 -	99,150
Contribution from Revenue Fund	-	-	-	-
Transfer from General Reserve	-	-	-	-
Transfer from Accum. Surplus	1,085,223 -	1,085,223 -	1,356,722	-
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TOTAL REVENUE	18,342,765 -	16,342,697 -	17,681,655 -	16,324,933
WATER SUPPLY				
Administration	1,643,063	1,613,382	1,769,449	1,769,449
Customer Billings and Collections	-	-	-	-
Purification and Treatment	3,944,337	4,125,799	4,389,423	4,389,423
Water Purchases	-	-	-	-
Service of Supply	-	-	-	-
Transmission and Distribution	1,812,775	1,882,312	1,967,129	1,967,129
Other Water Supply Costs	-	-	-	-
Connections - Net Loss	-	-	-	-
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Total	7,400,175	7,621,493	8,126,001	8,126,001
SEWAGE COLLECTION AND DISPOSAL				
Administration	20,530	18,756	21,143	21,143
Sewage Collection System	1,423,896	973,986	1,375,333	1,375,333
Sewage Lift Station	332,220	361,396	332,211	332,211
Sewage Treatment and Disposal	846,350	772,628	1,079,620	1,079,620
Industrial Pretreatment	129,939 -	180,075 -	177,152 -	177,152
Other Sewage Collection and Disposal Costs	-	-	-	-
Connections - Net Loss	-	-	-	-
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Total	2,493,057	1,946,691	2,631,155	2,631,155
CONTRIBUTION TO CAPITAL	5,035,317	1,288,425	3,568,783	3,568,783
TRANSFERS TO RESERVES				
Nutrient Removal Reserve	-	-	500,000	500,000
Computer Reserve	18,000	18,000	18,000	18,000
Infrastructure Reserve	-	-	-	-
IP Reserve	261,990	261,006	272,500	272,500
DEBENTURE DEBT CHARGES				
	242,210	242,210	242,210	242,210
OTHER LONG-TERM DEBT CHARGES				
SURPLUS APPROPRIATIONS				
Deferred Surplus re Deficit	-	-	-	-
Deferred Surplus re By-Law Obligation	-	-	-	-
Appropriation to General Reserve - Utility	1,806,794	1,806,794	2,323,006	966,284
Appropriation to Infrastructure Reserve - Utility	-	-	-	-
Appropriation to WTP Reserve - Utility	1,085,223	1,085,223	-	-
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Total	2,892,017	2,892,017	2,323,006	966,284
TOTAL EXPENDITURE	18,342,765	14,269,842	17,681,655	16,324,933
NET OPERATING (SURPLUS) DEFICIT	- -	2,072,855 -	0 -	0

City of Portage la Prairie
Tax levy Calculation
for the Year 2024

	EXPENSES				REVENUES									
	Taxable	Exempt	Grants	Total	Basic	Tax Allow	Total	Mill Rate	Taxation	Gnts-in-Lieu	Oth Rev	Ftge	Total	
Education:														
ESL	147,418,070		29,088,920	176,506,990	\$1,434,723.00	(\$74.19)	\$1,434,648.81	8.128	ESL	\$1,198,214.07	\$236,434.74		\$1,434,648.81	
School Division	595,057,050	1,268,910	42,664,130	638,990,090	\$7,908,673.00	\$107.34	\$7,908,780.34	12.377	School Division	\$7,365,021.11	\$528,053.94	\$15,705.30	\$7,908,780.34	
Sub-Total					\$9,343,396.00	\$33.16	\$9,343,429.16	20.505	Total	\$8,563,235.18	\$764,488.68	\$15,705.30	\$0.00	\$9,343,429.16
Municipal:														
Debenture - PCU Centre	611,252,230		42,664,130	653,916,360	\$1,525,956.02	\$284.76	\$1,526,240.78	2.334	Debenture - PCU Centre	\$1,426,662.70	\$99,578.08		\$1,526,240.78	
Debenture - Sask Ave W	611,252,230		42,664,130	653,916,360	\$1,143,947.86	\$405.77	\$1,144,353.63	1.750	Debenture - Sask Ave W	\$1,069,691.40	\$74,662.23		\$1,144,353.63	
Assess Levy	611,252,230		42,664,130	653,916,360	\$160,000.00	\$209.51	\$160,209.51	0.245	Assess Levy	\$149,756.80	\$10,452.71		\$160,209.51	
<i>Reserve Transfers that are part of the tax levy:</i>														
Reserve-Glesby Centre	611,252,230		42,664,130	653,916,360	\$20,000.00	\$271.41	\$20,271.41	0.031	Reserve-Glesby Centre	\$18,948.82	\$1,322.59		\$20,271.41	
Reserve - Accessibility	611,252,230		42,664,130	653,916,360	\$100,000.00	\$49.20	\$100,049.20	0.153	Reserve - Accessibility	\$93,521.59	\$6,527.61		\$100,049.20	
Reserve-Fire	611,252,230		42,664,130	653,916,360	\$260,000.00	\$258.71	\$260,258.71	0.398	Reserve-Fire	\$243,278.39	\$16,980.32		\$260,258.71	
Reserve-Sidewalk	611,252,230		42,664,130	653,916,360	\$50,000.00	\$351.56	\$50,351.56	0.077	Reserve-Sidewalk	\$47,066.42	\$3,285.14		\$50,351.56	
Reserve-Gen.	611,252,230		42,664,130	653,916,360	\$239,000.00	\$333.39	\$239,333.39	0.366	Reserve-Gen.	\$223,718.32	\$15,615.07		\$239,333.39	
Reserve-Equip.Replace	611,252,230		42,664,130	653,916,360	\$210,000.00	\$561.07	\$210,561.07	0.322	Reserve-Equip.Replace	\$196,823.22	\$13,737.85		\$210,561.07	
Mun-at-Large	611,252,230		42,664,130	653,916,360	\$9,956,521.42	\$60,823.30	\$10,017,344.72	15.319	Mun-at-Large	\$9,363,772.91	\$653,571.81		\$10,017,344.72	
Other Revenue and transfers					\$22,105,566.70		\$22,105,566.70		Other Revenue and transfers			\$22,105,566.70	\$22,105,566.70	
Municipal Total					\$35,770,992.00	\$63,548.68	\$35,834,540.68	20.995		\$12,833,240.57	\$895,733.41	\$22,105,566.70	\$0.00	\$35,834,540.68
Totals					\$45,114,388.00	\$63,581.83	\$45,177,969.84		Totals	\$21,396,475.75	\$1,660,222.09	\$22,121,272.00	\$0.00	\$45,177,969.84

Part 1 - Grants in Lieu of Taxes

Government or Agency	Assessment	Other	Mill Rate	Amount	Frontage	Total
	Farm/Res					
#1080 HMQ-MAN R	4,578,850		33.372	152,805		152,805
#1080 HMQ-MAN F			33.372	0		0
#1080 HMQ-MAN O		10,237,570	41.500	424,859		424,859
#1020 HMQ-MAN O		4,230	41.500	176		176
#1150 HIGHWAYS R	62,200		33.372	2,076		2,076
#1150 HIGHWAYS O		46,810	41.500	1,943		1,943
#3 CORP (FDC) O		6,915,810	41.500	287,006		287,006
#1270 MPIC R			33.372	0		0
#1270 MPIC O		1,011,730	41.500	41,987		41,987
#1300 MHRC R	8,412,080		33.372	280,728		280,728
#1770 HYDRO O		883,570	41.500	36,668		36,668
#705 CENTRA - PP O		4,725,480	41.500	196,107		196,107
#2700 HMQ-CAN F	522,080		33.372	17,423		17,423
#2700 HMQ-CAN O		574,860	41.500	23,857		23,857
#2706 VIA RAIL O		116,290	41.500	4,826		4,826
#1042 ATTOR GEN O		1,907,890	41.500	79,177		79,177
#1094-COMM S-CORIO		2,664,680	41.500	110,584		110,584
	<u>13,575,210</u>	<u>29,088,920</u>				<u>1,660,222</u>
		<u>42,664,130</u>				
Total to pages 1,8						<u>1,660,222</u>

Part 2 - Conditional Grants

Totals to Page 2	Government or Agency	Purpose	Amount
<u>Government of Canada:</u>			
	Federal Gov't	CCB	748,521
	ICIP	Sask Ave W	2,790,208
	Included in Conditional Grants - Infr/3rd Party- Page 2		<u>3,538,729</u>
<u>Local Government:</u>			
		Safety Officer	18,305
	Included in Conditional Grants - Local Gov't - Page 2		<u>18,305</u>
<u>Province of Manitoba:</u>			
		General Operating	1,661,710
	Included in Provincial Municipal Tax Sharing - Page 2		<u>1,661,710</u>
	Province of Manitoba-Mobile Transport - MDTP	Handi-van	30,000
	Province of Manitoba-Man. Product Stewardship	Recycling	273,945
	Province of Manitoba-	Dutch Elm Disease	46,170
	Province of Manitoba-Natural Resources	Larvaciding	37,191
	Province of Manitoba-Justice	Policing	1,975,667
	Province of Manitoba-Public Safety	Fire	261,000
	Province of Manitoba-Man. Product Stewardship	WRARS	135,000
	listed in Conditional Grants - Prov Gov't - Page 2		<u>2,758,973</u>
	Conditional Grants, Page 2		<u>7,977,717</u>

Part 3 - Transfers to Deferred Surplus - General Operating Fund

Purpose	Year	Term	Authority	Amount
				<u>0</u>

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount
				<u>-</u>

Part 1 - Debenture Debt Charges
GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES
FOR THE YEAR ENDED DECEMBER 31, 2024

PURPOSE	B/L #	YEAR MATURES	OPEN BAL.	PRINCIPAL	CLOSE BAL.	INTEREST	TOTAL	FRONTAGE	OTHER	NET REQUIREMENT
PCU Centre - Series A	09-8435	2024	661,022.95	661,022.92	0.03	36,356.26	697,379.18			697,379.18
PCU Centre - Series B	09-8435	2024	283,295.57	283,295.53	0.04	15,581.26	298,876.79			298,876.79
PCU Centre - Series C	10-8482	2025	294,305.06	143,214.18	151,090.88	16,186.78	159,400.96			159,400.96
PCU Centre - Series D	10-8482	2025	18,394.07	8,950.89	9,443.18	1,011.67	9,962.56			9,962.56
PCU Centre - Series E	10-8482	2025	18,394.07	8,950.89	9,443.18	1,011.67	9,962.56			9,962.56
PCU Centre - Series F	10-8490	2025	272,304.67	132,669.72	139,634.95	14,296.00	146,965.72			146,965.72
Portage Mutual Arena - Series A	09-8450	2024	8,026.65	8,026.71	-0.07	441.47	8,468.18			8,468.18
Portage Mutual Arena - Series B	09-8450	2024	138,342.65	138,342.65	-0.00	7,608.85	145,951.50			145,951.50
Portage Mutual Arena - Series C	10-8491	2025	18,153.75	8,844.64	9,309.11	953.07	9,797.71			9,797.71
Portage Mutual Arena - Series D	10-8491	2025	36,307.28	17,689.30	18,617.99	1,906.13	19,595.43			19,595.43
Portage Mutual Arena - Series E	10-8491	2025	36,307.28	17,689.30	18,617.99	1,906.13	19,595.43			19,595.43
Saskatchewan Ave W	22-8738	2037	3,873,608.41	224,261.16	3,649,347.25	122,406.03	346,667.19			346,667.19
Saskatchewan Ave W	23-8755	2038	8,350,000.00	413,707.52	7,936,292.48	383,573.15	797,280.67			797,280.67
			14,008,462.41	2,066,665.42	11,941,797.00	603,238.46	2,669,903.88	0.00	0.00	2,669,903.88

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised by Frontage	Raised by Other Revenue	Raised by MillRate
City at Large	611,252,230		42,664,130	653,916,360	2,669,903.88	0.00	0.00	2,669,903.88

Note: PCU Centre is now known as Stride Place.

Part 1 - Debenture Debt Charges

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

FOR THE YEAR ENDED DECEMBER 31, 2024

PURPOSE	B/L #	YEAR MATURES	OPEN BAL.	PRINCIPAL	CLOSE BAL.	INTEREST	TOTAL	FRONTAGE	OTHER	NET REQUIREMENT
Sask Ave W - Utility Infrastructure	21-8728	2036	1,864,457.79	122,383.83	1,742,073.96	48,475.90	170,859.73		0.00	170,859.73
Sask Ave W - Utility Infrastructure	22-8737	2037	797,256.97	46,156.91	751,100.06	25,193.32	71,350.23			71,350.23
			2,661,714.76	168,540.74	2,493,174.02	73,669.22	242,209.96	0.00	0.00	242,209.96

**City of Portage la Prairie
Capital Estimates - 2024
Part 1 - Capital Expenditures**

Particulars of Expenditure	Estimated Total Cost	Borne by General	Borne by Utility	Borne by Designated Reserves	Borne by Borrowing
Administration	165,000			165,000	
Protective Services	1,835,000	680,000		1,155,000	
Operations	14,046,760	2,265,208		3,303,620	8,477,932
Environmental Development	0				
Community Services	46,500			46,500	
Utility	9,150,809		4,208,783	4,942,026	0
TOTAL	25,244,069				
TOTAL to Page 5		2,945,208			
TOTAL to Page 6			4,208,783		
TOTAL to Part 2				9,612,146	
TOTAL to Part 3					8,477,932

Part 2 - General & Specific Reserve Fund Withdrawals

Reserve Name .	General Fund Transfers		Utility Fund Transfers	
	To Operating	To Capital	To Operating	To Capital
Special Admin. - By-Law No.7294				
Handivan Reserve By-Law No. 7267				
Fire Truck -By-Law No. 4895		500,000		
Capital Reserve, By-Law No. 7166		85,000		
Accomm Tax Reserve - Marketing	80,905			
Accomm Tax Reserve - Sask Ave				
Cemetery - By-Law No. 4227				
Computer - By-Law No. 6373		95,000		
Crescent Lake - By-Law No. 7244				
Ec. Dev. - By-Law No. 7777				
Environmental Reserve By-Law No.7839				
Equipment Replacement - By-Law 3781		158,500		
Policing Reserve		75,000		
Fuel Tax, By-Law No. 06-8317				
Glesby Centre By_law No. 09-8437		13,500		
Land Dvpt - By-Law No. 98-7993		569,020		
Sidewalk, By-Law No. 00-8060		61,600		
Accessibility Reserve		300,000		
Infrastructure Reserve		1,105,000		
Library Reserve				
Softball Complex Reserve				
Herman Prior Building Reserve		33,000		
Hydro Trust		45,000		

General Reserve:

General Projects 1,140,827 1,616,500

CCBF Reserve

Projects 13,000

Utility Reserve

Utility Projects 1,871,291
 Nutrient Removal 1,420,735
 Infrastructure 1,650,000
 WTP Reserve 0

Total from CCBF (for debt payments) 0

Total from General Reserve 1,221,732

Page 2 4,670,120

Total from Accumulated Surplus 0

Total from Utility Reserve Part 1 0

Page 6 4,942,026

Part 1

Part 3 - BORROWING (Subject to Municipal Board Approval)

Proposal	Temporary Financing			Repayment	
	Bank Loan	Rev. Loan	Res. Loan	Amount	Term
Sask Ave W Phase 2 - General		3,700,000		3,700,000	15 Years
WTP Upgrade & Expansion		38,500,000		38,500,000	30 Years
TOTAL, Part 1				42,200,000	

Amendments Adopted _____ Departmental Use

 (Authorized Signatures)

 (Date)

 (Authorized)

City of Portage la Prairie - 2024 Risk Rating Capital Plan for General Fund

Dept	Asset	SF	Risk Score				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Long Term - Infrs Deficit	Total	
			Fail Likelihood	Impact	Severity	Time Horizon													
City Manager	Technology:																		
	Computer Servers & Network Infrastructure	6	3	4	12	7	14,000	14,000	14,000	24,000	14,000	14,000	14,000	14,000	14,000	14,000	Ongoing	150,000	
	Mitel phone system	6	3	4	12	8			50,000									50,000	
	Audio Equipment - Council Chambers	6	3	3	9	12				50,000								50,000	
	Workstations/Computers	22	3	5	15	4	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	
	Cityworks Software	22	3	3	9	8	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000	440,000	
	Licensing	22	3	4	12	8-12	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000	280,000	
Printers, copiers	6	4	4	16	4	17,000	9,000		7,000		17,000		9,000	7,000	7,000		73,000		
Public Safety	2012 Engine 1 Tanker/Pumper Truck	12	3	2	6	15											1,100,000	1,100,000	
	Engine 2 Fire Truck	12	2	3	6	20											1,500,000	1,500,000	
	2004 Engine 3 Fire Truck	12	3	3	9	7				1,000,000								1,000,000	
	2000 Pierce 100' Aerial Platform Fire Apparatus	15	4	4	16	5					2,700,000							2,700,000	
	1999 GMC Rescue/Command Vehicle	12	5	5	25	2												0	
	2010 Ford, 350 4x4 Utility Truck	12	2	1	2	15			90,000									90,000	
	ATV/UTV	12	1	3	3	15											60,000	60,000	
	Rescue boat and motor	12	2	3	8	10											25,000	25,000	
	Drone	12	2	1	2	15											25,000	25,000	
	Washer Extractor	12	3	2	6	15										18,000		18,000	
	Fire Hall renovation - Office/Day room/shower	12	1	2	3	10												0	
	Extrication Tools - Hydraulic/Electric	12	4	4	16	3	60,000											60,000	
	Self Contained Breathing Apparatus	12	2	3	6	13									350,000			350,000	
	Enclosed Trailer	12	2	2	4	15											30,000	30,000	
	Generator (shared Fire Dept & RCMP)	15	5	5	25	1												0	
	Fire Station - General Structure roof	15	4	2	8	10								375,000				375,000	
	By-Law	Bylaw vehicle & Vehicle technology enforcement	15	4	2	4	8					100,000							100,000
RCMP		15	2	4	8	8	5,000	5,000	5,000	5,000	5,000	5,000	6,000	200,000	6,000	6,000		248,000	
RCMP	RCMP Building - Roof	15	5	3	15	4			60,000					50,000				110,000	
	RCMP Building - HVAC	15	1	4	4	30		40,000										40,000	
	RCMP Building - Exhibit Storage (Heat/Cool)	15	5	4	20	2	40,000	20,000										60,000	
	RCMP Flooring	15	2	6	12	8								100,000				100,000	
	RCMP Bathrooms	15	5	5	25	1-2	30,000											30,000	
	RCMP Parking lot	15	2	2	4	15					50,000						40,000	90,000	
	RCMP Body Cameras	15	5	4	20	3												0	
	Heritage Square	16	3	3	9	6						50,000					1,750,000	1,800,000	
	Glesby Centre - HVAC	16	4	5	20	3		40,000			50,000				60,000			180,000	
	Glesby Centre - exterior	16	1	5	5	20								10,000				10,000	
Heritage Square	Glesby Centre - Roof	16	5	4	20	3-5	5,000	5,000	5,000	5,000	5,000	5,000	6,000		6,000			42,000	
	Glesby Centre - Roof	15	2	6	12	10									200,000			200,000	
	Library - Major Painting, wall repairs, lighting	15	4	5	20	3-5	20,000		40,000			30,000						90,000	
	Library - HVAC	21	5	3	15	4		30,000					40,000				30,000	100,000	
	Library - Roof	15	5	3	15	4				100,000								100,000	
	Library - parking lot overlay	15	2	5	10	3	30,000										80,000	110,000	
	Herman Prior - Roof Replacement	27	5	5	25	1	5,000	5,000	5,000	100,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	149,000	
	Herman Prior - HVAC	15	5	5	25	1	120,000											120,000	
	Herman Prior - HVAC	27	5	5	25	1				30,000							29,000	89,000	
	Herman Prior Centre & Library - exterior repairs, painting	27	1	5	5	20									10,000			10,000	
	Recreation & Leisure	Playground Equipment replacement/additions	15	2	2	4	20	80,000				100,000						120,000	300,000
		Active Transportation:																	
		Rec Paths - expansion	22	1	3	3	2-20			12,000				18,000				14,000	893,000
Added Rec Path-expansion		22	2	3	6	1-20		30,000		40,000		50,000		50,000		60,000	170,000	400,000	
Existing limestone path - paving		22	2	3	6	15-20	60,000		70,000		70,000		80,000		80,000		60,000	420,000	
Lake bank walkway overlay		22	4	3	12	6-10	120,000							40,000				160,000	
Lake bank walkway overlay		22	4	3	12	6-10		100,000					50,000					81,000	231,000
Island Park	Tennis Courts	22	3	2	6	20				20,000							25,000	128,000	173,000
	Repair Picnic Shelters Island Park	15	1	1	1	3-25			20,000								20,000	145,000	185,000
	Deer Pen - fence, or eliminate and landscape	22	5	3	15	3			100,000		20,000							120,000	
	Island Park - Washrooms (all)	15	2	2	4	20	25,000					30,000						241,000	296,000
	Outdoor Fitness Equipment	15	2	2	4	20							20,000					42,000	62,000
	General:																		
	Photocopier	22	6	4	24	10								20,000				20,000	40,000
Survey Equipment	15	6	4	24	10		15,000			50,000	15,000						40,000	120,000	
Plotter/scanner	15	6	4	24	10								20,000				20,000		
GIS	22	2	4	8	9+	15,000		30,000						20,000			105,000		
GIS server	22	2	2	4	10+				20,000								20,000		
GIS software modules	15	6	3	18	1+		15,000			15,000			20,000				50,000		
Operations Building - flooring & painting	22	5	3	15	4+	8,000		10,000			8,000		10,000				3,000	39,000	
Operations office chairs, furniture	22	2	3	6	15-20			15,000							18,000			33,000	
Office Desk, cabinet replacement	22	2	3	6	15-20												30,000	30,000	
Land Drainage Sewer Cleaning Program	15	6	6	36	1+	140,000		150,000		160,000			170,000				165,000	955,000	
EV charges	15	4	2	8	6-10			5,000	5,000		10,000					15,000		35,000	
3D imagery	15	6	6	36	1+	12,000					15,000						50,000	77,000	
Overlay Program:																			
Overlay Program/Asphalt Road Surface - 81,388 meters	22	6	6	36	1+	485,000	500,000	550,000	600,000	660,000	720,000	760,000	780,000	790,000	800,000	138,165,000	144,810,000		
Overlay Program Additional	22	6	6	36	1+	200,000	250,000	250,000	300,000	300,000	300,000	300,000	320,000	320,000	330,000		2,870,000		
Road Reconstruction:																			
Saskatchewan Ave West - Rebuild	8	2	4	8	6-12													0	
Saskatchewan Ave West - Design/Engineering Bal	20	2	4	8	6-12													0	

Dept	Asset	SF	Risk Score				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Long Term - Infrs Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon												
	Gravel Roads - 25,306 meters	22	6	6	36	1+	26,000	27,000	28,000	29,000	30,000	31,000	32,000	33,000	33,000	33,000	17,500,000	17,802,000
	Gravel Lanes - 38,306 meters	22	6	2	12	10	5,000	6,000	6,000	7,000	7,000	8,000	8,000	9,000	9,000	9,000	5,765,000	5,839,000
	Industrial Park - Street Reconstruction	22	6	4	20	5			125,000						150,000		150,000	425,000
	Island Park Causeway- lights & banners	13	1	4	4	40										10,000		10,000
	Dufferin Ave E extension (SE Dev)	22	4	5	20	1			75,000									75,000
	St John St Const (SE Dev)	15	2	4	8	6-12												0
	Storm Sewer Renewal Program:																	
	LDS Renewal Program	22	2	3	6	15-20	75,000	125,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	10,000,000	11,400,000
	Koko Platz LDS replacement	22	2	3	6	15-20	50,000											50,000
	14th St NE CPR Box Culvert Replacement	15	3	4	12	1-5	1,800,000											1,800,000
	14th St NE CPR Box Detailed Design	15	3	4	12	1-5	100,000											100,000
	Land Drainage Study	22	3	4	12	1-5		250,000										250,000
	Saskatchewan Ave - festive lighting/banners	22	3	2	6	12			10,000			25,000				10,000		45,000
	downtown brick medians replacement	15	6	6	36	1+		250,000	250,000									500,000
	Sidewalks	23	2	2	4	15	50,000		80,000		50,000		70,000		80,000		100,000	430,000
	Roads - equipment	11	2	3	6	1-15		250,000			300,000		25,000		250,000		371,000	1,196,000
	Industrial Park expansion - roads and lds	22	2	3	6	1-15				2,000,000								2,000,000
	Environmental:																	
	Compost screener	15	3	5	9	5				220,000								220,000
	Organic Waste collection - containers	15	3	5	9	5				600,000								600,000
	Compost site development	10	3	5	9	5			100,000	1,000,000	300,000							1,400,000
	Compost turner	10	3	5	9	5				300,000								300,000
	Public Works:																	
	Heavy Equipment Renewal	11	2	2	4	1-20	300,000	310,000	320,000	350,000	360,000	380,000	390,000	410,000	420,000	425,000	950,000	4,615,000
	Pressure Washer	22	3	3	9	6			15,000									15,000
	Cottonwood maintenance - increase	22	3	3	9	6-10	17,000	17,000	20,000	20,000	25,000	22,000	22,000	25,000	25,000	25,000	25,000	218,000
	Shop hoist replacement	22	3	2	6	2-10+		20,000					25,000				2,621,000	2,666,000
	PW Building - Mechanicals	22	4	3	12	1+				30,000					30,000			60,000
	Vehicles - Pool Trucks	22	4	2	6	10+	180,000	190,000	200,000	210,000	210,000	215,000	225,000	230,000	230,000	250,000	982,000	3,122,000
	Shop heating system replacement	22	3	3	9	6		25,000					30,000				25,000	80,000
	Ops office rooftop HVAC unit replacement	22	3	3	9	6	35,000					35,000						70,000
	Christmas Banners	22	2	2	4	15-20											10,000	10,000
	Christmas LED pole mount lights, festoons	22	2	2	4	15-20	10,000		20,000				25,000					55,000
	Sidewalk new extensions	22	2	2	4	15-20	50,000		60,000		70,000		80,000		80,000		90,000	430,000
	Lake pumps, pipe	22	2	2	4	15-20				100,000	100,000							200,000
	Winter sand shed	22	2	2	4	15-20		100,000										100,000
	Transportation canvas shed, replace canvas	22	2	2	4	15-20			50,000									50,000
	Rail Crossing Maintenance (5 of 8 crossings)	22	2	2	4	15-20	35,000	40,000	40,000	40,000	40,000	45,000	45,000	50,000	50,000	50,000	40,000	475,000
	CPR constant warning signal upgrade	22	2	2	4	15-20		150,000					200,000					350,000
	CNR signal upgrade	22	2	2	4	15-20												0
	Public Works shop maintenance bay x2	22	2	2	4	15-20												0
	Public works shop overhead doors	22	2	2	4	15-20	15,000											15,000
	Signage - PLP Entrance Highway Signs	22	2	3	6	10+						80,000					118,000	198,000
	City Facilities:																	
	City Hall flooring, Main Office area	14	5	5	25	1							15,000					15,000
	City Hall Roof	22	3	6	18	3	5,000	5,000	5,000	50,000	5,000	5,000	5,000	75,000	6,000	6,000	6,000	173,000
	City Hall elevator, accessibility measures	18	4	3	12	6												0
	City Hall Committee room/Council chambers paint	22	4	5	20	1-2	20,000								30,000			50,000
	City Hall Committee Room/Chambers furniture	22	3	4	12	3-4				20,000								20,000
	City Hall - general painting	22	6	4	24	1			6,000		7,000				8,000			21,000
	City Hall Front Counter, Furniture/Finance Dept	14	4	3	12	10								50,000				50,000
	Fire Proof Cabinets - to replace vault storage	22	4	3	12	10							5,000					5,000
	City Hall HVAC	22	3	3	9	8							75,000					75,000
	City Hall Windows	22	4	3	12	6					20,000				15,000			35,000
	City Hall Builder	22	2	6	12	10										100,000		100,000
	City Hall - South rear stairwell	22	6	5	30	1-2	175,000											175,000
	Cemetery:																	
	Building Repair - roof & siding	15	4	3	12	10	50,000											50,000
TOTALS:							4,586,000	2,972,000	2,921,000	5,589,000	5,338,000	5,204,000	3,089,000	3,238,000	3,689,000	2,591,000	183,630,000	222,847,000

#	Name
1	Accommodation Tax - Marketing
2	Accommodation Tax - Sask Ave
3	BDO Arena Building
4	Capital Levy
5	Cemetery
6	Computer
7	Crescent Lake
8	Debentures/leasing/Loan
9	Dedication Fees -Recreation
10	Environmental
11	Equipment Replacement
12	Fire Truck
13	Gas Tax
14	General Infrastructure
15	General Reserve

#	Name
16	Glesby Building
17	Grants
18	Handicap
19	Handivan
20	Land Development
21	Library Building
22	Operating
23	Sidewalk
24	Softball Complex
25	Spec Admin
26	General Policing
27	Herman Prior Building

Note: All Funding Sources are Reserve accounts excluding # 8; 17; and 22.

City of Portage la Prairie - 2024 Risk Rating Capital Plan for Utility Fund

Dept	Asset	SF	Risk Score				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Long Trm - Infra Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon												
WTP	WTP Dike	D	2	2	4	15-20	60,000										60,000	
	Water system Assessment	A	6	6	36	1-2			80,000				90,000				170,000	
Intake	Structural Repairs to Water Plant Building	A	6	1	6	3-5	150,000		100,000				100,000				350,000	
	Repair raw water intake pump	D	6	4	24	1-2		60,000							200,000		260,000	
	Raw water intake upgrade pumps etc.	A	2	6	12	10									450,000		450,000	
Pre-Treatment	Zebra Mussel Control	D	2	1	2	6-10								50,000			50,000	
	Raw water flowmeter	A	4	6	24	10+											0	
	Pretreatment - rebuild sand recirc pump 1	A	6	2	12	3-5		40,000									40,000	
	Pretreatment - rebuild sand recirc pump 2	A	6	2	12	6-10			45,000						90,000		135,000	
Main WTP	Actiflo clarifier scraper arms and drive	A	4	6	24	1-2	250,000										250,000	
	Actiflo Air Scour Blower	A	3	3	9	3-5		10,000						20,000			30,000	
	Actiflow hydrocyclones	A	2	6	12	10											0	
	Pretreatment HVAC	A	4	3	12	3-5	25,000										25,000	
	Actiflo Roof Replacement	D	6	2	12	3-5			300,000								300,000	
	Actiflo Air Scour Lamellas	D	1	3	3	20-25										200,000	200,000	
	Clarifier Chain Drive gear 1	A	4	3	12	3-5			20,000								20,000	
	Clarifier Chain Drive gear 2	A	3	3	9	6-10								22,000			22,000	
	Clarifier chain drive gear 3	D	6	4	24	1-2	15,000										15,000	
	Clarifier #1 & #2 turnbuckles	A	4	6	24	10												0
	Tube settlers/ supports replacement clarifiers #1	A	4	6	24	1-2	100,000										100,000	
	Tube settler replacement clarifiers #2	A	4	3	12	6-10	100,000										100,000	
	Tube settle replacement clarifier # 3	A	5	1	5	15-20			125,000								125,000	
	Air Scour for Clarifiers	D	4	4	16	3-5					500,000						500,000	
	Sand Filter 1 Media Replacement	A	3	3	9	6-10				100,000							100,000	
	Sand Filter 2 Media Replacement	A	3	3	9	6-10					100,000						100,000	
	Sand Filter 3 Media Replacement	A	3	3	9	6-10					100,000						100,000	
	Sand Filter 4 Media Replacement	A	3	3	9	6-10						100,000					100,000	
	WTP Process Software upgrade	A	5	2	10	6-10					100,000						100,000	
	WTP Control Hardware upgrade	A	5	1	5	6-10					200,000						200,000	
	WTP UHF radios	A	4	6	24	10										15,000		15,000
	WTP Connectivity	A	2	5	10	6-10			15,000									15,000
	Lime silo maintenance	A	5	3	15	3-5		125,000										125,000
	Lime Slaker repairs	A	4	3	12	3-5	30,000			30,000				35,000				95,000
	Lime Slaker wetting cones	A	4	5	20	3-5	40,000											40,000
	Lime Mix tank	A	4	4	16	3-5			40,000									40,000
	Lime slurry pumps	A	6	3	18	1-2	50,000		30,000		30,000		30,000		30,000			170,000
	Lime slaker room lifting beam	D	4	5	20	1-2												0
	Anionic Polymer System	A	4	4	16	3-5						50,000				60,000		110,000
	Chlorine Feed System	D	4	6	24	1-2									30,000			30,000
Install redundant chlorine line	A	5	3	15	3-5	15,000											15,000	
WTP Instrument Air Compressor 1	A	2	2	4	6-10				15,000								15,000	
WTP Instrument Air Compressor 2	A	2	2	4	6-10					18,000							18,000	
Sand Filter Center Ring replacement	D	5	4	20	6-10					1,400,000							1,400,000	
Heat pump piping insulation	A	5	4	20	1-2	20,000											20,000	
Heat loop/process water heat exchanger	A	3	4	12	7								75,000				75,000	
Heat pumps	A	5	5	25	1-2	20,000	25,000											
Windows	A	3	2	6	6-10				30,000								30,000	
Office Flooring	A	4	2	8	6-10						60,000						60,000	
Office Furniture	A	4	2	8	6-10				7,000								7,000	
Flooring around Clarifiers	A	4	1	4	6-10				20,000					25,000			45,000	
WTP Office HVAC	D	6	4	24	1-2	60,000								50,000			110,000	
WTP Main building HVAC	D	4	3	12	6-10					75,000							75,000	
WTP Unit heater replacements	A	6	4	24	1-2	30,000	30,000	30,000	10,000	10,000	12,000	12,000	12,000	15,000	14,000		175,000	
WTP Ozone Air Conditioner	A	2	4	8	8-10										20,000	30,000	50,000	
Hot water tanks	A	6	4	24	1-2	10,000			10,000				12,000		15,000		47,000	
Carbon Dioxide Diffusion system (Chambers 1 &2)	A	4	3	12	3-5				100,000								100,000	
Carbon Dioxide Diffusion system (Chamber 3)	A	5	3	15	3-5					100,000							100,000	
Ozone Diffusion system (Chambers 1 &2)	A	3	3	9	6-10						200,000					50,000	250,000	
Ozone Diffusion system (Chamber 3)	A	5	4	20	1-2	20,000										50,000	70,000	
Ozone system major maintenance	A	5	3	15	3-5	100,000			120,000			140,000			100,000		460,000	
Ozone Regulating Valves and piping	A	5	4	20	1-2	40,000						50,000					90,000	
Ozone Sensors	A	4	5	20	2-3	20,000	20,000										40,000	
Security Systems - Camera/Fences/Gates	D	2	6	12	7							10,000				50,000	60,000	
GAC 1 Media replacement and clean underdrain	D	5	4	20	1-2	125,000										60,000	185,000	
GAC 2 Media replacement and clean underdrain	D	6	4	24	1-2	125,000										50,000	175,000	
GAC 3 Media replacement and clean underdrain	D	4	4	16	3-5	125,000										65,000	190,000	
GAC 4 Media replacement and clean underdrain	D	4	4	16	3-5	125,000										60,000	185,000	
GAC Influent Flow meter	A	4	4	16	3-5		20,000										20,000	
GAC Valve Replacements	A	5	4	20	1-2	32,000	35,000	35,000									102,000	
Confined Space Hoist	A	1	6	6	10										20,000		20,000	
WTP Roof Replacement	D	6	3	18	1-2		300,000										300,000	
VFD's for transfer pumps	A	3	4	12	3-5		120,000										120,000	
Replace Transfer Pump 1	A	3	4	12	3-5			30,000									30,000	
Replace Transfer Pump 2	A	5	4	20	1-2		30,000										30,000	

Dept	Asset	SF	Risk Score				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Long Trm - Infra Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon												
Reservoirs	Replace Transfer Pump 3	A	6	4	24	1-2	25,000										25,000	
	Replace Transfer Pump 4	A	4	4	16	3-5			35,000								35,000	
	Chemical Feed pumps	A	6	4	24	1-2	10,000	10,000									20,000	
	Caustic Feed skid	A	5	5	25	1-2	100,000										100,000	
	Lab equipment replacements	A	5	4	20	1-2	20,000				20,000				30,000		70,000	
	Sludge pump station pipes	A	6	3	18	3-5		50,000									50,000	
	Sludge pump station pump 1	A	6	4	24	1-2							60,000				60,000	
	Sludge pump station pump 2	A	6	3	18	3-5		25,000					60,000				85,000	
	Lime Sludge pond cleaning (2 years alternating)	D	6	4	24	1-2	1,200,000		90,000		1,100,000			130,000			2,520,000	
	Distribution Influent Flow meter	A	6	4	24	1-2	30,000										30,000	
	Distribution Reservoir Furnace	D	5	4	20	1-2	12,000										12,000	
	WTP Distribution Roof	D	4	3	12	3-5						100,000					100,000	
	New Reservoir/McKay Replacement, ENGINEERING	D	6	2	12	6-10									100,000	150,000	250,000	
	New Reservoir/McKay Reservoir Replacement	E	6	1	6	15-20											12,500,000	12,500,000
		F															12,500,000	12,500,000
	WTP Reservoir City Distribution Pump 130	D	6	3	18	3-5	50,000										50,000	
	WTP Reservoir City Distribution Pump 140	D	6	2	12	3-5		55,000									55,000	
	WTP Reservoir City Distribution Pump 150	D	6	2	12	3-5			60,000								60,000	
	WTP Reservoir City Distribution Pump 160	D	6	1	6	6-10				70,000							70,000	
	WTP Reservoir City Distribution Pump 170	D	6	1	6	6-10								90,000			90,000	
	McKay Instrument Air Compressor 1	A	2	2	4	3-5		15,000									15,000	
	McKay Instrument Air Compressor 2	A	2	2	4	6-10					20,000						20,000	
	VFDs for distribution pumps	A	5	4	20	3-5	70,000										70,000	
	Rebuild Poplar Bluff water pump 310	A	6	2	12	3-5	110,000										110,000	
	Rebuild Poplar Bluff water pump 320	A	6	1	6	6-10					125,000						125,000	
	Rebuild Poplar Bluff water pump 330	A	6	1	6	6-10						130,000					130,000	
	Replace Poplar Bluff variable frequency drive 310	A	6	5	30	1	30,000										30,000	
	Replace Poplar Bluff variable frequency drive 320	A	2	2	4	15-20										100,000	100,000	
	Replace Poplar Bluff variable frequency drive 330	A	6	2	12	6-10							90,000				90,000	
	McKay Reservoir Pumps	A	4	4	16	3-5	100,000	100,000	100,000	100,000							400,000	
	McKay communications upgrade	A	6	4	24	1-2											0	
	Standby Generator - McKay, replace	A	4	5	20	1-2	6,000	400,000									406,000	
	McKay MCC Bucket 1	A	2	2	4	20-25											30,000	30,000
	McKay MCC Bucket 2	A	2	2	4	20-25											30,000	30,000
	McKay MCC Bucket 3	A	2	2	4	20-25											30,000	30,000
McKay MCC Bucket 4	A	3	4	12	11-15											30,000	30,000	
McKay MCC Bucket 5	A	3	4	12	11-15											30,000	30,000	
McKay MCC Bucket 6	A	2	2	4	20-25											30,000	30,000	
McKay MCC Bucket 7	A	2	2	4	20-25											30,000	30,000	
McKay MCC Bucket 8	A	2	2	4	20-25											30,000	30,000	
McKay Pump Motor 1	A	2	3	6	20-25											0		
McKay Pump Motor 2	A	2	3	6	20-25											0		
McKay Pump Motor 3	A	2	3	6	20-25											0		
McKay MCC Motor 4 (VFD)	A	3	3	9	11-15											75,000	75,000	
McKay MCC Motor 5 (VFD)	A	3	3	9	11-15											75,000	75,000	
McKay MCC Motor 6	A	6	4	24	1-2	25,000										25,000		
McKay MCC Motor 7	A	6	4	24	1-2	25,000										25,000		
McKay MCC Motor 8	A	6	4	24	1-2	25,000										25,000		
McKay pumps VFDs	A	5	4	12	1-2		70,000									70,000		
McKay Pressure Relief Valve 1	D	6	4	24	1-2										20,000	20,000		
McKay Pressure Relief Valve 2	D	6	4	24	1-2									20,000		20,000		
Distribution Reservoir Inspection & Cleaning	A	4	2	8	3-5	25,000							30,000			55,000		
McKay Reservoir inspection & cleaning	D	6	1	6	3-5		30,000									150,000		
Poplar Bluff inspection & cleaning	D	6	1	6	3-5				30,000					40,000		70,000		
Poplar Bluff reservoir major maintenance	A	4	3	12	3-5						60,000				50,000	110,000		
Additional WTP truck	A	5	6	30	1-2	75,000										75,000		
WTP Upgrade - Expansion - City funding	C					38,500,000										38,500,000		
WTP Upgrade - Expansion - Grant funding	E	5	5	25	1+											0		
	F					38,500,000										38,500,000		
Water Distribution	Water Distribution System - 111,845 meters	D	6	3	18	3-5	230,000	250,000	275,000	275,000	290,000	290,000	290,000	320,000	340,000	340,000	86,985,000	89,885,000
	Wastewater Collection - 111,845 meters	D	6	3	18	3-5	375,000	375,000	410,000	445,000	450,000	460,000	470,000	470,000	490,000	490,000	86,100,000	90,535,000
	Wastewater Force mains - 45,878 meters	D	6	3	18	3-5	100,000	125,000	125,000	125,000	150,000	150,000	150,000	150,000	150,000	150,000	36,700,000	38,075,000
	Industrial Park expansion	D	3	4	12	6-10		1,000,000		1,000,000		1,000,000		1,000,000			4,000,000	
	Watermain Renewal Program	D	6	3	6	3-5	230,000	250,000	275,000	275,000	275,000	300,000	300,000	300,000	320,000		300,000	2,825,000
	Additional Watermain Renewals	A	6	3	6	3-5	300,000			300,000			300,000				900,000	
	Park Dr 18th to Sissons - 430 m Watermains	A	6	3	2	15-20+				360,000							360,000	
	Park Dr 15th to 18th - 600 m - Watermains	A	6	3	2	15-20+					450,000						450,000	
	Park Dr Sissons to 24th - 460 m - Watermains	A	6	3	2	15-20+						350,000					350,000	
	Water System Upgrading	D	3	3	9	6-10		260,000		285,000		300,000		300,000		300,000	1,445,000	
	Fire Hydrant infill (for coverage)	D	3	3	9	6-10	20,000		24,000		26,000		28,000		30,000		32,000	160,000
Other - Funded by Utility	PW garage	D	4	2	8	6-10											0	
	Heavy equipment	D	4	3	12	6-10	180,000	190,000	200,000	210,000	210,000	215,000	225,000	230,000	230,000	230,000	220,000	2,340,000
	Shop door replacement - 14'	D	5	2	10	6-10											0	
	Solids tank with overflow/pond for jetting	D	4	2	8	6-10		50,000									50,000	
Utility Building	Exterior	A	2	1	2	15-20											0	
	Plumbing	A	2	4	8	6-10								5,000			5,000	

Dept	Asset	SF	Risk Score				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Long Trm - Infra Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon												
Sanitary Sewer	HVAC/Mechanical	A	2	5	10	6-10									10,000		10,000	
	Parking Lot	A	2	2	4	15-20											0	
	Windows	A	2	2	4	15-20											0	
	Office Furniture	A	2	2	4	15-20							5,000				5,000	
	Renewal Program	A	3	2	9	10	220,000	230,000	250,000									700,000
	Additional Allocation - NW Sector	A	3	3	9	10			135,000	145,000	160,000	170,000						610,000
	Jolin Forcemain upgrading	C						10,000,000	5,000,000	5,000,000								20,000,000
	McMillan Industrial Park Lift Station/FM	C	4	5	20	3-5		3,500,000										3,500,000
Sewage Lift Stations - General	Re-twinning of Poplar Bluff Force main	F						3,500,000									3,500,000	
		C	5	5	25	1-2			20,000,000								20,000,000	
	Arc Flash	A	5	4	20	5				12,000						15,000	27,000	
	Odor Control	A	5	4	20	1-5			10,000		10,000			10,000			30,000	
	Sampler/Sampling stations	A	4	4	16	3-5		5,000			5,000					30,000	40,000	
	Portable pumps/generators	A	2	5	10	10									100,000		100,000	
	Spare pump- 45 HP (Bridge, Gigot, Sissons)	D	5	5	25	1					80,000					90,000		
	Spare pump- 20 HP (Yellowquill/ SE)	D	5	5	25	1			40,000					45,000				
Bridge Road	Misc./Betterments	A	4	5	20	5		100,000	50,000	100,000	75,000						325,000	
	Building	A	6	5	30	1	5,000									50,000	55,000	
	Electrical	A	2	2	4	10										0	0	
	Heating	A	6	4	24	1											0	
	Piping	A	2	6	12	6					30,000						30,000	
	Automation	A	6	4	24	1	25,000										25,000	
	Generator	A	3	3	9	6											0	
	Pump 1	A	4	4	16	4		40,000									40,000	
6th Ave	Pump 2	A	2	5	10	9							50,000				50,000	
	Building	A	6	4	24	1	30,000										30,000	
	Electrical	A	2	5	10	1					50,000						50,000	
	Piping	A	4	5	20	3-5			50,000								50,000	
	Automation	A	2	5	10	10										0	0	
	Pump 1	A	6	5	30	1											0	
	Pump 2	A	5	5	25	1-2	7,000										7,000	
	Pump 3	A	4	5	20	3-5											0	
Broadway	Spare Pump	A	2	5	10	6-10					50,000					0	50,000	
	Generator	A	2	5	10	10											0	
	Communication/Alarms	A	6	4	24	1											0	
	HVAC	A	6	4	24	1	7,000		7,000				10,000				24,000	
	Building/Concrete	A	6	4	24	1					15,000						15,000	
	Electrical	A	1	6	6	15										0	0	
	HVAC	A	6	4	24	3	10,000										10,000	
	Piping	A	4	5	20	3	40,000										40,000	
Scanlan	Automation	A	5	4	20	3										0	0	
	Pump 1	A	5	5	25	1										0	0	
	Pump 2	A	2	6	12	15										0	0	
	Pump 3	A	2	6	12	15			50,000								50,000	
	Odor Control	A	6	4	24	1											0	
	Communication/Alarms	A	4	5	25	2		10,000									10,000	
	Generator	A	2	4	8	15									30,000	0	30,000	
	Building	A	4	2	8	6						7,000					7,000	
Gigot	Electrical	A	2	2	4	15										0	0	
	Piping	A	4	5	20	3				5,000							5,000	
	Automation	A	2	4	8	7					10,000						10,000	
	Pump 1	A	2	5	10	15										0	0	
	Pump 2	A	2	5	10	15								20,000		0	20,000	
	Spare Pump	A	6	4	24	2											0	
	Communication/Alarms	A	3	4	12	15						5,000					5,000	
	Building	A	2	2	4	15			20,000								20,000	
Yellowquill/Cres Rd	Electrical	A	3	4	12	6			10,000								10,000	
	Piping	A	4	5	20	1				15,000							15,000	
	Automation	A	2	4	8	10											10,000	
	Pump 1	A	4	5	20	3	40,000										40,000	
	Pump 2	A	3	4	12	8						45,000					45,000	
	Spare Pump	A	3	3	9	15										0	0	
	Generator	A	2	5	10	9						100,000					100,000	
	Communication/Alarms	A	5	5	25	1											0	
Sisson	Building	A	2	5	10	10								10,000			10,000	
	Electrical	A	2	6	12	10								15,000			15,000	
	Piping	A	3	5	15	3				15,000							15,000	
	Automation	A	2	5	10	9						8,000					8,000	
	Pump 1	A	5	6	30	1											0	
	Pump 2	A	2	6	12	10								30,000			30,000	
	Communication/Alarms	A	5	5	25	2			6,000								6,000	
	Building	A	5	5	16	1	5,000										5,000	
Sisson	Electrical	A	4	5	20	5											15,000	
	Heating	A	3	4	12	7			15,000								15,000	
	Piping	A	3	6	18	3						40,000					40,000	
	Automation	A	6	5	30	1	25,000										25,000	

Dept	Asset	SF	Risk Score				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Long Trm - Infra Deficit	Total	
			Fail Likelihood	Impact	Severity	Time Horizon													
Lions Manor	Pump 1	A	2	6	12	8												0	
	Pump 2	A	5	5	15	10		45,000					50,000					95,000	
	Generator	A	3	4	12	6-10									200,000			200,000	
	Communication/Alarms	A	1	6	6	15											0	0	
	Building	A	3	6	18	4		20,000										20,000	
	Electrical	A	2	5	10	6				50,000								50,000	
	Piping	A	5	5	10	1	5,000								10,000			15,000	
	Automation	A	2	5	10	9							10,000					10,000	
	Pump 1	A	5	5	25	1-2										18,000	0	18,000	
	Pump 2	A	1	6	6	11												0	
Spare Pump	A	1	6	6	10+												0		
Communication/Alarms	A	1	6	6	12												0		
Brandon Ave	Building	A	3	3	9	7					10,000							10,000	
	Electrical	A	1	6	6	11												0	
	Piping	A	3	6	18	5			5,000									5,000	
	Automation	A	2	6	12	10							10,000					10,000	
	Pump 1	A	5	5	25	1-2											0	0	
	Pump 2	A	4	6	24	2												0	
	Spare Pump	A	6	4	24	1-2												0	
	Communication/Alarms	A	1	6	6	15												0	
Pool - Splash Island	Building	A	1	6	6	15												0	
	Electrical	A	1	6	6	10												0	
	Wet well heater	A	2	2	4	10							10,000					10,000	
	Piping	A	4	5	20	5			10,000									10,000	
	Automation	A	1	6	6	3	15,000											15,000	
	Pump 1	A	3	6	6	5						23,000						23,000	
	Pump 2	A	1	6	6	10									25,000			25,000	
	Spare Pump	A	1	5	5	10+												0	
	Communication/Alarms	A	1	6	6	15												5,000	
	Building	A	2	2	4	15												0	
Portage Ave	Electrical	A	6	6	36	1												0	
	Piping	A	3	6	18	7												5,000	
	Automation	A	3	6	18	6				10,000	5,000							10,000	
	Pump 1	A	2	6	12	8												8,000	
	Pump 2	A	2	6	12	8												8,000	
	Communication/Alarms	A	6	5	30	15	3,000											3,000	
	Building	A	5	5	25	2	50,000			100,000								150,000	
	Electrical	A	2	6	12	8							20,000					20,000	
McMillan	Heating	A	1	5	5	12									10,000			10,000	
	Piping	A	1	5	5	12										20,000		20,000	
	Automation	A	6	5	20	1	30,000											30,000	
	Pump 1	D	5	5	25	2			7,000			50,000			7,000			64,000	
	Pump 2	A	5	5	25	9	6,000											73,000	
	Pump 3	D	5	5	25	1		6,000			7,000		7,000					78,000	
	Pump 4	A	5	5	25	11			7,000									14,000	
	Pump 5	A	5	5	25	3	10,000			7,000				7,000		8,000		32,000	
	Valves	D	2	6	12	10												20,000	
	Communication/Alarms	D	2	6	12	10												10,000	
	Construction of second lift station	A	5	5	25	2-5		4,000,000										4,000,000	
	Refurbish existing lift station concrete	A	5	5	25	2-5			1,000,000									1,000,000	
	Poplar Bluff 2	Building	A	2	5	10	10												10,000
		Electrical	A	2	5	10	10												10,000
		Heating	A	2	4	8	10												10,000
Piping		A	2	6	12	15												0	
Automation		A	2	6	12	15												0	
Pump 1		D	3	5	15	4												30,000	
Pump 2		D	3	5	15	5												35,000	
Pump 3		A	3	5	15	6												55,000	
Communication/Alarms		A	4	5	20	1	15,000		15,000						40,000			15,000	
Building		A	3	6	18	2	15,000											15,000	
South East Devel	Electrical	A	1	5	5	15												0	
	Piping	A	1	5	5	15												0	
	Automation	A	1	5	5	15												0	
	Pump 1	D	3	5	15	4												25,000	
	Pump 2	D	3	5	15	5			5,000							20,000		5,000	
	Spare Pump	A	4	5	20	3			25,000									25,000	
	Communication/Alarms	A	2	5	10	15												5,000	
	Plant Rebuild - Phase 1 (LRAR)	A	2	4	8	10												28,750,000	
	Plan Rebuild - Phase 2 (Pending)	B	4	3	12	40+					11,000,000								11,000,000
		C	4	3	12	40+					15,000,000								15,000,000
Industrial Pre-treatment Capital Contribution- City Share	D	5	5	25	Ongoing until capacity sold	36,000	37,000	39,000	40,000	41,000	42,000	43,000	45,000	46,000				369,000	
Industrial Pre-treatment Capital Contribution- Industry Share	D	5	5	25	1	242,000	249,000	256,000	264,000	272,000	280,000	289,000	297,000	306,000				2,455,000	
P3 Annual Contribution to Capital	D	6	5	30	1	4,000,000	4,000,000	4,000,000										12,000,000	
Safety railing	A	6	4	24	1	30,000												30,000	
Main Building	Building	A	5	3	15	15			10,000									10,000	
	Roof	A	6	4	24	1												0	

Dept	Asset	SF	Risk Score				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Long Trm - Infra Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon												
Lab Headworks Odor Control	Office Furniture	A	2	5	10	6					10,000							
	Electrical	A	6	5	30	1											0	
	Facility Arc Flash	A	6	5	30	1			15,000						25,000		40,000	
	HVAC	A	6	5	30	1											0	
	SDF HVAC	D	5	5	25	1	40,000										40,000	
	Maintenance area- tools, etc.	A	5	5	25	1											0	
	Ground maintenance	A	2	4	8	6						20,000					20,000	
	Hot water tanks	A	2	5	10	10					15,000						20,000	
	Equipment	A	5	6	30	1	30,000	67,000	12,000	100,000	50,000						259,000	
	Bar Screen	D	5	5	25	5			9,500			10,000				11,000		30,500
	Chemical feed pumps	D	1	6	6	15			10,000							15,000	0	25,000
	Tanks	A	1	6	6	12											0	0
	Water Softener	A	3	6	18	5				15,000								15,000
	Air compressor	A	2	6	12	9							20,000			25,000		45,000
	Liners	A	2	6	12	5-10												0
	Decant headers	A	5	5	25	1	50,000	50,000	50,000	50,000							0	200,000
	Blowers	A	5	6	30	1	18,000	18,000	20,000				100,000			150,000		306,000
	Influent Valve 1	A	1	6	6	1												0
	Influent Valve 2	A	3	5	15	3-5				50,000								50,000
	Influent Valve 3	A	1	6	6	15												0
Influent Valve 4	A	3	5	15	3-5					55,000							55,000	
Pumps (8 total)	A	5	6	30	1	150,000	150,000	155,000									455,000	
DO Probes	D	2	5	10	7							10,000		15,000		17,000	42,000	
WAS Valves	D	6	4	24	1					10,000							10,000	
Instrumentation	A	5	5	25	1												0	
Concrete Repair	A	5	5	25	1	40,000											40,000	
SBR Lift Station	Pump 1	A															0	
	Pump 2	A	6	5	30	1											0	
	Pump 3	A						90,000									90,000	
UV	Spare Pump	A	2	5	10	1-2											0	
	Electrical	A	3	5	15	3-5				20,000							20,000	
	Automation	D	2	5	10	8							10,000				10,000	
	Concrete Repair	A	2	4	8	15-20											0	
	Piping/ valves	A	4	4	16	4			25,000						30,000		55,000	
	Concrete Repair	A	5	5	25	1	20,000										20,000	
	EQ Pump 1	A	1	6	6	12											0	
	EQ Pump 2	A	1	6	6	12						80,000					80,000	
	EQ Pump 3	A	6	3	18	4							90,000				90,000	
	Electrical	A	5	5	25	1-2	20,000								85,000		105,000	
BVF	Flow Meter	A	6	5	30	1-2	30,000								30,000		60,000	
	Roof	A	5	4	20	2			10,000								10,000	
	Heating	D	6	4	24	1	15,000										15,000	
	Outfall Pump 1	A	6	4	24	1											0	
	Outfall Pump 2	A	6	4	24	1											0	
	Outfall Pump 3	A	3	6	18	4			75,000								75,000	
	Generator	A	3	6	18	5				20,000						200,000	220,000	
	Building	A	4	5	20	2	60,000										60,000	
	Blowers	D	6	5	30	1	100,000										100,000	
	HVAC	A	6	5	30	1	10,000								30,000		40,000	
LRAR	Pumps	A	3	6	18	15											0	
	Boiler	A	3	6	18	10-15	5,000	5,000	5,000	5,000	5,000	5,000	5,000	150,000			190,000	
	Peroxide System	A	3	2	6	10-15											0	
	Piping	A	3	6	18	10-15											0	
	Building	D	2	5	10	10-15									10,000		10,000	
	Blowers	D	4	6	24	2		8,000		8,000		8,500		9,000		9,500	43,000	
	HVAC	A	3	6	18	7									15,000		15,000	
	Pumps	A	3	6	18	5-10					60,000					75,000	135,000	
	Chemical feed pumps	A	5	5	25	1	6,000										6,000	
	Boiler	A	3	6	18	10-15	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000		45,000	
GBT	Grinders	D	5	6	30	1-3	60,000	30,000	30,000								120,000	
	Piping	D	2	4	8	10-15											0	
	Instrumentation	A	3	6	18	10-15						10,000					10,000	
	Mixers	D	2	6	12	10									60,000		60,000	
	BOB	A	2	6	12	10-15											0	
	Pumps	A	5	6	30	1	20,000			30,000					50,000		100,000	
	Belt thickeners	A	3	6	18	3-5			10,000						30,000		60,000	
	Polymer Make up	A	4	6	24	1-2	30,000										30,000	
	Mix Tank	A	3	4	12	5					60,000						60,000	
	Heat Exchanger	A	5	5	25	1	40,000										40,000	
BSTs	HVAC	A	2	5	10	10-15	40,000							50,000			90,000	
	Digester External Mixing	A	5	5	25	1	80,000										80,000	
	Pumps	A	2	6	12	3	100,000					150,000					250,000	
	HVAC	A	2	5	10	10									60,000		60,000	
TOTALS:							87,840,000	30,380,000	39,509,500	30,181,000	6,706,000	5,010,500	3,089,000	4,140,000	2,958,000	3,756,500	265,359,000	478,739,500

Funding Source

Dept	Asset	SF	Risk Score				2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Long Trm - Infra Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon												
#	Name																	
A	Utility General Reserve																	
B	Nutrient Removal Reserve																	
C	Debentures/Debt/Leasing																	
D	Operating																	
E	Infrastructure																	
F	Grants																	
G	Water Treatment Plant Upgrade																	
H	IP Reserve																	

Funding Source	
#	Name
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Risk Management

Likelihood to Occur:

Score	Descriptor	Annual Probability of Occurance
1	Improbable/Remote	5%
2	Unlikely/Might Happen	5 to 20%
3	Possible	20 to 40%
4	Good Chance	40 to 50%
5	Probably/Likely	50 to 80%
6	Definitely/Certain	> 80%

Impact:

Score	Quantitative Impact	Qualitative Impact
1	Minimal or Insignificant	No loss to City's reputation
		Negligible effect on city
2	Slight or Minor	Adverse reaction by impacted RBVs
		Few RBVs impacted
		Business or service disruption < 1 day
3	Moderate	Adverse reaction by RBVs
		Some RBVs impacted
		Business or service disruption > 1 but less
4	High	Adverse reaction in news
		Many RBVs impacted
		Business or service disruption 2 to 7 days
5	Very High	Adverse reaction in news
		Most RBVs impacted
		Business disruption > 7 days
6	Severe or Catastrophic	Loss of Reputation
		All RBVs impacted
		Ceases City business/services/operations
		Unable to recover services

Severity Matrix:

Likelihood	6	6	12	18	24	30	36
	5	5	10	15	20	25	30
	4	4	8	12	16	20	24
	3	3	6	9	12	15	18
	2	2	4	6	8	10	12
	1	1	2	3	4	5	6
		1	2	3	4	5	6
	Impact						

Matrix Score	Suggested Time Horizon
1 to 6	15-20 Years
8 to 12	6-10 Years
15 to 20	3 to 5 Years
24 to 36	1 to 2 Years